

**THE CORPORATION OF THE
TOWNSHIP OF EAST ZORRA-TAVISTOCK
COUNTY OF OXFORD**

By-law #2015 – 23

Being a By-law to adopt the 2015 Estimate of Revenues and Expenditures and to provide for adoption of tax rates and to further provide for penalty and interest in default of payment thereof for 2015 and to provide for other matters related to taxation and to adopt user fees.

WHEREAS Section 290 of The Municipal Act, 2001 S.O. 2001, CHAPTER 25, as amended, requires that a local municipality shall in each year prepare and adopt a budget;

AND WHEREAS a municipality shall give public notice of its intention to adopt or amend the budget at a council meeting specified in the notice;

AND WHEREAS the Council of the Township of East Zorra-Tavistock has provided such notice and provided an opportunity for public input at the April 1, 2015 Council meeting;

AND WHEREAS certain regulations require reductions in certain tax rates for certain classes or subclasses of property, and;

AND WHEREAS county and school tax rates and/or levies have been provided;

NOW THEREFORE the Council of the Corporation of the Township of East Zorra-Tavistock hereby ENACTS AS FOLLOWS:

1. That the 2015 levy for all purposes shall be \$10,846,062 comprised as follows:

Township	\$4,358,800
County	\$3,883,542
Education	<u>\$2,603,720</u>
Total	<u>\$10,846,062</u>

2. That the 2015 Estimate of Revenues and Expenditures for the Township of East Zorra-Tavistock as set out in Schedule "A" attached hereto and forming part of this by-law is hereby adopted.
3. That the 2015 Tax Rates required to levy the amounts as set out in Section 1, not including local improvement rates or other special rates collected as taxes, shall be as set out in Schedule "B" attached hereto and forming part of this by-law.
4. That the Treasurer be instructed to have the said amount raised by the 2015 Tax Roll and the Tax Collector is hereby authorized to collect the same.

5. That Municipal Drainage levies and debentures, and Tile Loan debentures due in 2015 shall be collected on the roll.
6. That the Treasurer pay over to the various School Boards and to the County of Oxford, on or before the due dates, the amounts due.
7. That every owner shall be taxed according to the tax rates in this by-law.
8. Taxes for all Property Classes shall become due and payable in two (2) instalments as follows:

First Instalment	August 31, 2015
Second Instalment	October 30, 2015
9. That notice of such taxes due shall be sent by first class mail by the Treasurer to those persons liable for the payment of taxes.
10. That a charge as a penalty of 1¼ per cent on the amount of any outstanding taxes levied in 2015, shall be made on the first day of default and on the first day of each calendar month thereafter in which default continues until December 31, 2015, and any such additional amount shall be levied and collected in the same manner as if it had been originally imposed with and formed part of the taxes levied under this by-law.
11. That interest of 1¼ per cent on the amount of any taxes due and unpaid after December 31, 2015, shall be charged on the first day of each calendar month thereafter in which the default continues.
12. That the Five Year Capital Forecast as set out in Schedule "C" attached hereto, be approved in principle, subject to review and amendment during future year budget approvals.
13. That the User Fees effective January 1, 2016, as set out in Schedule "D" attached hereto be adopted, subject to review and amendment as required.
14. That the Grants to Organizations as set out in Schedule "E" attached hereto be adopted.

READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 20th DAY OF MAY, 2015.

seal


Don McKay, Mayor


Will Jaques, Clerk

Schedule "A" 2015 Budget

Account	Budget 2015
Operating Budget	
Taxation Levy	
Taxation:	
11-000-001-0120 Residential/Farm(RT)	(2,949,060)
11-000-001-0122 Residential Farmland Awaiting Devel	(153)
11-000-001-0130 Multi-Residential (MT)	(114,068)
11-000-001-0140 Commercial(CT)	(341,230)
11-000-001-0141 Commercial - Vacant Units/Excess L	(3,321)
11-000-001-0142 Commercial - Vacant Land (CX)	(4,183)
11-000-001-0150 Industrial(IT)	(52,223)
11-000-001-0151 Industrial - Vacant Units/Excess Lanc	(915)
11-000-001-0152 Industrial - Vacant Land (IX)	(350)
11-000-001-0155 Large Industrial (LT)	(66,454)
11-000-001-0160 Farmland(FT)	(565,645)
11-000-001-0170 Managed Forest(TT)	(722)
11-000-001-0180 Pipe-line (PT)	(256,970)
11-000-001-0190 Commercial New Construction (XT)	(3,506)
Total Taxation	(4,358,800)
Total Taxation	(4,358,800)
General Government (Non-Departmental)	
Surplus/Deficit from Prior Year:	
11-000-000-0000 Surplus/Deficit from Prior Year	(50,000)
Total Surplus/Deficit from Prior Year	(50,000)
Supplementals/WO Taxation:	
11-000-002-0120 Residential/Farm (RT)	(30,000)
11-000-003-0120 Residential/Farm (RT)	20,000
Total Supplementals/WO Taxation	(10,000)
Payments in Lieu:	
11-000-005-0211 Canada Post	(3,800)
11-000-005-0221 Railways	(5,500)
11-000-005-0231 Tax Assistance Act	(12,000)
11-000-005-0242 Ontario Hydro	(125)
11-000-005-0243 LCBO	(2,500)
11-000-005-0261 Other Mun Enterprises(PUC/ Sewers	(40,000)
Total Payments in Lieu	(63,925)

Account	Budget 2015
Ontario Grants:	
11-000-006-0330 Non-specific Ontario Grants	(936,400)
11-000-006-0331 Specific Grants & Revenue	(25,000)

Total Ontario Grants	(961,400)

City of Woodstock - Bndry Adj:	
11-000-007-0330 City of Woodstock - Ongoing Bounda	(115,500)

Total City of Woodstock - Bndry Adj	(115,500)

Other Grants & Gas Tax:	
11-000-007-0331 Other Grants & Gas Tax	(197,000)

Total Other Grants & Gas Tax	(197,000)

General Revenue:	
11-000-021-0513 Misc Revenue	(5,000)
11-000-021-0911 Penalty & Interest - Taxes	(70,000)
11-000-021-0921 Investment Income Drains	(2,500)
11-000-021-0922 Investment Income - Bank Account	(35,000)
11-000-021-0924 Interest Income - ETPC	(55,100)

Total General Revenue	(167,600)

General Expenditures:	
11-000-121-2910 Misc Expense	2,000
11-000-121-3310 Professional Services	2,000
11-000-121-4110 Bank Charges	2,800
11-000-121-5391 Appropriation to Reserve	272,000
11-000-121-6110 Grants	500
11-000-121-6120 Donations	1,500

Total General Expenditures	280,800

Total General Government	(1,284,625)

Account	Budget 2015
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Corporate Services

General Administration

Council:

11-111-111-1120 Council Wages - Taxable	66,666
11-111-111-1121 Council Wages - Tax Exempt	33,334
11-111-111-1210 Other Payroll Costs	3,000
11-111-111-3110 Travel/Meals/Conference/Seminars	1,700
11-111-111-3170 Memberships	2,300
11-111-111-3260 Telecommunications	750
11-111-111-3290 Print, Advertising & Promotion	750
11-111-111-3455 Christmas Gift Certificate Program	3,300
11-111-112-1120 Council Wages - Taxable	5,334
11-111-112-1121 Council Wages - Tax Exempt	2,666
11-111-112-1210 Other Payroll Costs	500
11-111-112-3110 Travel/Meals/Conference/Seminars	11,000
11-111-430-0952 Contribution from Reserve	0
11-111-430-5110 Equipment	0

Total Council	131,300

Administration Staff:

11-123-121-1110 Distributed Salaries & Wages	310,000
11-123-121-1150 Vacation, Sick, Stats, Holidays	55,000
11-123-121-1210 Overhead	105,000
11-123-121-3110 Travel/Meals/Conference/Seminars	7,500
11-123-121-3120 Training & Staff Development	1,500
11-123-121-3170 Memberships & Publications	2,000

Total Administration Staff	481,000

Township Office - Hickson:

11-181-121-3420 Building Maintenance	9,500
11-181-121-3430 Grounds Maintenance	2,500
11-181-121-3610 Electrical Power	7,500
11-181-121-3630 Natural Gas	1,100
11-181-121-3810 Insurance & Licences	800
11-181-430-0952 Contribution from Reserve	0
11-181-430-5110 Equipment	0

Total Township Office - Hickson	21,400

89 Loveys Street:

11-182-121-3430 Grounds Maintenance	1,500
11-182-121-3610 Electrical Power	1,500
11-182-121-3810 Insurance & Licences	1,200

Total 89 Loveys Street	4,200

Account	Budget 2015
Former PUC Office:	
11-183-021-0574 Facility Rentals	(7,000)
11-183-121-3420 Building Maintenance	1,750
11-183-121-3430 Grounds Maintenance	600
11-183-121-3610 Electrical Power	1,750
11-183-121-3620 Water	625
11-183-121-3625 Sewer	525
11-183-121-3630 Natural Gas	750
11-183-121-3810 Insurance	100

Total Former PUC Office	(900)

General Administration:	
11-191-021-0511 Tax Certificates	(7,500)
11-191-021-0513 Misc. Revenue	(2,000)
11-191-021-0514 Waste Management Services	(3,500)
11-191-021-0575 Criminal Record Check Fees	(2,000)
11-191-021-0722 Lottery Licences	(250)
11-191-021-0763 Sale of Maps, Copies, Fax, etc.	(150)
11-191-121-2380 Departmental Equipment	1,500
11-191-121-2610 Office Supplies	8,000
11-191-121-3170 Memberships & Publications	250
11-191-121-3210 Postage & Courier	8,000
11-191-121-3260 Telecommunications	3,000
11-191-121-3290 Print, Advertising & Promotion	7,500
11-191-121-3310 Professional Services	80,000
11-191-121-3450 Office Equipment Maintenance/Lease	14,000
11-191-121-3810 Insurance & Licences	71,000
11-191-126-2610 Office Supplies	1,500
11-191-126-5390 Appropriation to Reserve	4,000
11-191-430-0952 Contribution from Reserve	0
11-191-430-5110 Equipment	0

Total General Administration	183,350

Total General Administration	820,350

Account	Budget 2015
Parks & Facilities	
Hickson Park:	
11-751-121-2872 Grass Cutting	2,000
11-751-121-2875 Booth/Pavilion R & M	2,500
11-751-121-2876 Playground R & M	500
11-751-121-2877 Fencing R & M	500
11-751-121-2878 Floodlight R & M	500
11-751-121-2879 Grounds/Diamond R & M	2,500
11-751-121-2910 Misc. Expense	250
11-751-121-3260 Telecommunications	1,000
11-751-121-3436 Facility Maintenance Services	2,000
11-751-121-3530 Garbage Container Rental & Disposa	900
11-751-121-3610 Electrical Power	4,000
11-751-121-3810 Insurance & Licences	3,200
11-751-430-5170 Construction	0

Total Hickson Park	19,850

Innerkip Park:	
11-752-121-2872 Grass Cutting	5,000
11-752-121-2875 Booth/Pavilion R & M	1,500
11-752-121-2876 Playground R & M	750
11-752-121-2877 Fencing R & M	750
11-752-121-2878 Floodlight R & M	750
11-752-121-2879 Grounds/Diamond R & M	6,000
11-752-121-2910 Misc. Expense	750
11-752-121-3260 Telecommunications	950
11-752-121-3436 Facility Maintenance Services	2,000
11-752-121-3530 Garbage Container Rental & Disposa	1,200
11-752-121-3610 Electrical Power	7,000
11-752-121-3620 Water	3,000
11-752-121-3625 Sewer	3,000
11-752-121-3810 Insurance & Licences	3,000
11-752-430-5170 Construction	0

Total Innerkip Park	35,650

Tavistock Park:	
11-753-021-0574 Facility Rentals	(9,000)
11-753-121-2620 Cleaning Materials	600
11-753-121-2872 Grass Cutting	3,000
11-753-121-2875 Booth/Pavilion R & M	3,000
11-753-121-2876 Playground R & M	800
11-753-121-2877 Fencing R & M	400
11-753-121-2878 Floodlight R & M	200
11-753-121-2879 Grounds/Diamond R & M	10,000
11-753-121-3410 Contracted Management Services	18,000
11-753-121-3530 Garbage Container Rental & Disposa	100
11-753-121-3610 Electrical Power	2,500
11-753-121-3620 Water	720
11-753-121-3630 Natural Gas	800

Account	Budget 2015
11-753-121-3650 Floodlight Electrical Power	1,500
11-753-121-3810 Insurance & Licences	6,500
11-753-430-0952 Contribution from Reserve	0
11-753-430-4210 Principle Payments on Debt	0
11-753-430-4220 Interest Payments on Debt	0
11-753-430-5170 Construction	0

Total Tavistock Park	39,120

Innerkip Estates Park:	
11-754-121-2872 Grass Cutting	1,500
11-754-121-2910 Misc. Expense	1,500
11-754-430-0513 Contribution from Others	0
11-754-430-0952 Contribution from Reserve	0
11-754-430-5170 Construction	0

Total Innerkip Estates Park	3,000

Tavistock Memorial Hall:	
11-755-021-0574 Facility Rentals	(24,000)
11-755-121-2380 Departmental Equipment	650
11-755-121-2620 Cleaning Materials	1,000
11-755-121-2910 Miscellaneous Expense	350
11-755-121-3210 Postage & Courier	660
11-755-121-3290 Print, Advertising and Promotion	400
11-755-121-3410 Contracted Management Services	24,500
11-755-121-3420 Building Maintenance	5,500
11-755-121-3430 Grounds Maintenance	3,400
11-755-121-3530 Garbage Container Rental & Disposa	2,700
11-755-121-3610 Electrical Power	7,000
11-755-121-3620 Water	750
11-755-121-3625 Sewer	650
11-755-121-3630 Natural Gas	3,500
11-755-121-3810 Insurance & Licences	4,300
11-755-430-0952 Contribution from Reserve	0
11-755-430-5110 Equipment	0
11-755-430-5170 Construction	0

Total Tavistock Memorial Hall	31,360

Bender Subdivision Park:	
11-756-121-2872 Grass Cutting	900
11-756-121-2910 Misc. Expense	400
11-756-121-3410 Contracted Management Services	650
11-756-121-3810 Insurance & Licences	95

Total Bender Subdivision Park	2,045

Account	Budget 2015
Parks Administration:	
11-758-121-1110 Distributed Salaries & Wages	25,000
11-758-121-2872 Grass Cutting - Optimist Park Tavistock	3,500
11-758-121-2910 Misc. Expense	250
11-758-121-3170 Memberships & Publications	650
11-758-121-6110 Grants	700

Total Parks Administration	30,100

Tavistock & District Recreation Centre:	
11-781-021-0513 Misc. Revenue	(100)
11-781-021-0573 Arena Gate Receipts	(4,200)
11-781-021-0781 Arena Rink Rentals	(310,000)
11-781-021-0782 Upper Hall Rentals	(7,500)
11-781-021-0783 Curling Club Agreement	(28,500)
11-781-021-0784 Arena Advertising	(12,500)
11-781-021-0787 Board Room Rentals	(150)
11-781-121-2310 Office Equipment	1,000
11-781-121-2380 Workshop Equipment and Tools	450
11-781-121-2580 Consumable Paper Products	1,400
11-781-121-2610 Office Supplies	1,000
11-781-121-2620 Cleaning Materials	1,300
11-781-121-2625 Cleaning Equipment	900
11-781-121-2910 Misc. Expense	200
11-781-121-3110 Travel/Meals/Conference/Seminars	200
11-781-121-3210 Postage & Courier	100
11-781-121-3260 Telecommunications	2,000
11-781-121-3290 Print, Advertising & Promotion	1,000
11-781-121-3410 Contracted Management Services	218,500
11-781-121-3415 Refrigeration System R & M	12,000
11-781-121-3420 Building R & M	12,000
11-781-121-3430 Grounds R & M	4,500
11-781-121-3530 Garbage Container Rental & Disposal	2,500
11-781-121-3610 Electrical Power	95,000
11-781-121-3620 Water	5,600
11-781-121-3625 Sewer	7,300
11-781-121-3630 Natural Gas	18,500
11-781-121-3810 Insurance & Licences	24,300
11-781-121-3830 Ice Making Supplies & Services	5,900
11-781-121-3840 Ice Making Equipment	200
11-781-121-3850 Ice Making Equipment - R & M	200
11-782-021-0571 Concession Sales	(36,500)
11-782-121-2874 Concession - R & M	200
11-782-121-3280 Supplies for Resale	19,000

Account	Budget 2015
11-782-121-3285 Concession - Operating Agreement	8,200
11-783-021-0569 Vending Machine Revenue	(5,000)
11-783-121-3280 Supplies for Resale	2,000
11-784-021-0785 Pro Shop/Skate Sharpening Revenue	(50)
11-786-021-0784 Zamboni Advertising	(3,650)
11-786-121-2370 Repairs - Parts & Labour	2,000
11-786-121-3630 Natural Gas	1,000
11-786-121-3810 Insurance & Licences	60
11-787-430-0952 Contribution from Reserves	0
11-787-430-5110 Capital - Equipment	0
11-787-430-5120 Capital - Building Improvements	0
11-788-430-5410 Appropriation to Capital Conservation	0
Total Tavistock & District Recreation Centre	40,360
Innerkip Community Centre:	
11-761-021-0574 Facility Rentals	(22,000)
11-761-121-2380 Departmental Equipment	100
11-761-121-2610 Office Supplies	100
11-761-121-2620 Cleaning Supplies	850
11-761-121-2910 Misc. Expense	500
11-761-121-3260 Telecommunications	1,200
11-761-121-3290 Print, Advertising and Promotion	750
11-761-121-3410 Contracted Management Services	9,000
11-761-121-3420 Building Maintenance Services	4,000
11-761-121-3430 Grounds Maintenance Services	3,500
11-761-121-3530 Garbage Container Rental & Disposal	1,200
11-761-121-3610 Electrical Power	14,000
11-761-121-3620 Water	2,500
11-761-121-3810 Insurance & Licences	5,000
11-761-430-5170 Construction	0
Total Innerkip Community Centre	20,700
Total Parks & Facilities	222,185
Police	
Police Services Board:	
11-252-121-1120 PSB Wages - Taxable	5,000
11-252-121-1121 PSB Wages - Tax Exempt	2,500
11-252-121-1210 Other Payroll Costs	150
11-252-121-3110 Travel/Meals/Conference/Seminars	4,500
11-252-121-3170 Memberships & Publications	750
11-252-121-3290 Print, Advertising & Promotion	200
11-252-121-3810 Insurance & Licences	200
Total Police Services Board	13,300

Account	Budget 2015
Police Costs:	
11-253-006-0331 Police Specific Grant	(30,000)
11-253-006-0332 RIDE Grant	(5,000)
11-253-121-3410 Contracted Services (OPP)	1,124,178
11-253-121-3411 RIDE Program	5,000
11-253-121-3420 Building Maintenance	5,000
11-253-121-3425 Facility Rental Expense	10,000

Total Police Costs	1,109,178

Total Police	1,122,478

Miscellaneous	
Planning and Zoning:	
11-811-021-0581 Minor Variance & Zone Change Appli	(5,500)
11-811-121-2610 Office Supplies	100
11-811-121-3260 Telecommunications	500
11-811-121-3290 Print, Advertising & Promotion	2,000
11-811-121-3310 Professional Services	2,500

Total Planning and Zoning	(400)

Economic Development:	
11-812-121-3310 Professional Services	28,000

Total Economic Development	28,000

12th Line Baptist Cemetery:	
11-581-121-2910 Misc. Expense	625

Total 12th Line Baptist Cemetery	625

Vandecar Cemetery:	
11-582-121-2910 Misc. Expense	475

Total Vandecar Cemetery	475

17th Line Evangelical:	
11-583-121-2910 Misc. Expense	500

Total 17th Line Evangelical	500

Brickyard Cemetery:	
11-584-121-2910 Misc Expense	500

Total Brickyard Cemetery	500

Account	Budget 2015
Seniors Picnic:	
11-631-121-2910 Misc. Expense	1,500

Total Seniors Picnic	1,500

Crossing Guards:	
11-381-121-1130 Part-time Salaries & Wages	25,500
11-381-121-1150 Vacation, Sick, Stats	2,150
11-381-121-1210 Overhead	2,100
11-381-121-2910 Misc. Expense	100

Total Crossing Guards	29,850

Animal Control Services:	
11-281-021-0724 Dog Licences	(250)
11-281-121-3360 Animal Collection & Pound Services	10,000

Total Animal Control Services	9,750

Livestock Claims:	
11-282-021-0724 OWDCP Revenue-Livestock Claims-	(500)
11-282-121-1132 Livestock Evaluations - Salaries & W	500
11-282-121-3910 Livestock Claims-Livestock Claims--	1,000

Total Livestock Claims	1,000

Total Miscellaneous	71,800

Total Corporate Services	2,236,813

Account	Budget 2015
Fire & Protective Services	
Fire Department	
Hickson FD:	
11-211-021-0513 Miscellaneous Revenue	(2,500)
11-211-121-1130 Officer and Admin Wages	16,500
11-211-121-1210 Other Payroll Costs	6,000
11-211-121-2330 Communications Equipment	3,000
11-211-121-2380 Departmental Equipment	9,000
11-211-121-2510 Uniforms	500
11-211-121-2610 Office Supplies	200
11-211-121-3110 Travel/Meals/Conference/Seminars	500
11-211-121-3170 Memberships & Publications	200
11-211-121-3210 Postage & Courier	100
11-211-121-3260 Telecommunications	2,000
11-211-121-3270 Alarm/Dispatch	5,800
11-211-121-3420 Building Maintenance	6,000
11-211-121-3430 Grounds Maintenance	3,000
11-211-121-3610 Electrical Power	3,000
11-211-121-3630 Natural Gas	1,300
11-211-121-3810 Insurance & Licences	5,000
Total Hickson FD	59,600
Incident Response:	
11-211-123-1130 Incident Response Wages	65,000
11-211-123-2910 Misc Incident Expenses	100
Total Incident Response	65,100
Training & Practices:	
11-211-124-1130 Practice Wages	22,000
11-211-124-1134 Mutual Aid Wages	750
11-211-124-1135 Training Wages	10,000
11-211-124-3110 Training Travel, Meals, Accom	2,500
11-211-124-3120 Training Courses, Instructors	5,000
Total Training & Practices	40,250
Fire Prevention:	
11-211-131-1130 Part-time Salaries & Wages	1,000
11-211-131-2380 Departmental Equipment	500
11-211-131-2610 Office Supplies	100
11-211-131-2910 Miscellaneous Expenses	100
Total Fire Prevention	1,700

Account	Budget 2015
Fire Public Education:	
11-211-132-1130 Part-time Salaries & Wages	1,000
11-211-132-2380 Departmental Equipment	1,000
11-211-132-2610 Office Supplies	50
11-211-132-2910 Miscellaneous Expenses	150

Total Fire Public Education	2,200

2001 Ford Sterling Pumper:	
11-211-801-2210 Fuels/Lubricants	1,000
11-211-801-2370 Repairs - Parts & Labour	3,500
11-211-801-3810 Insurance & Licences	1,200

Total 2001 Ford Sterling Pumper	5,700

2007 Freightliner Tanker:	
11-211-802-2210 Fuels/Lubricants	1,200
11-211-802-2370 Repairs - Parts & Labour	4,000
11-211-802-3810 Insurance & Licences	1,200

Total 2007 Freightliner Tanker	6,400

2006 Ford Rescue Van:	
11-211-803-2210 Fuels/Lubricants	900
11-211-803-2370 Repairs - Parts & Labour	2,000
11-211-803-3810 Insurance & Licences	1,400

Total 2006 Ford Rescue Van	4,300

Total Hickson Fire	185,250

Innerkip FD:	
11-222-021-0513 Miscellaneous Revenue	(1,000)
11-222-021-0521 Fees & Service Charges - BB	(25,000)
11-222-121-1130 Officer and Admin Wages	16,500
11-222-121-1210 Other Payroll Costs	6,000
11-222-121-2330 Communications Equipment	3,500
11-222-121-2380 Departmental Equipment	9,000
11-222-121-2510 Uniforms	500
11-222-121-2610 Office Supplies	200
11-222-121-3110 Travel/Meals/Conference/Seminars	500
11-222-121-3170 Memberships & Publications	200
11-222-121-3210 Postage & Courier	100
11-222-121-3260 Telecommunications	2,000

Account	Budget 2015
11-222-121-3270 Alarm/Dispatch	5,800
11-222-121-3420 Building Maintenance	5,000
11-222-121-3430 Grounds Maintenance	5,500
11-222-121-3610 Electrical Power	2,000
11-222-121-3620 Water	600
11-222-121-3625 Sewer	700
11-222-121-3630 Natural Gas	2,500
11-222-121-3810 Insurance & Licences	5,500

Total Innerkip FD	40,100

Incident Response:	
11-222-123-1130 Incident Response Wages	42,500
11-222-123-2910 Misc Incident Expenses	100

Total Incident Response	42,600

Training & Practices:	
11-222-124-1130 Practice Wages	22,000
11-222-124-1134 Mutual Aid Wages	750
11-222-124-1135 Training Wages	10,000
11-222-124-3110 Training Travel, Meals, Accom	2,500
11-222-124-3120 Training Courses, Instructors	5,000

Total Training & Practices	40,250

Fire Prevention:	
11-222-131-1130 Part-time Salaries & Wages	1,000
11-222-131-2380 Departmental Equipment	500
11-222-131-2610 Office Supplies	100
11-222-131-2910 Miscellaneous Expenses	100

Total Fire Prevention	1,700

Fire Public Education:	
11-222-132-1130 Part-time Salaries & Wages	1,000
11-222-132-2380 Departmental Equipment	1,000
11-222-132-2610 Office Supplies	50
11-222-132-2910 Miscellaneous Expenses	150

Total Fire Public Education	2,200

2005 Freightliner Pumper:	
11-222-804-2210 Fuels/Lubricants	900
11-222-804-2370 Repairs - Parts & Labour	4,000
11-222-804-3810 Insurance & Licences	1,200

Total 2005 Freightliner Pumper	6,100

Account	Budget 2015
1994 International:	
11-222-805-2210 Fuels/Lubricants	700
11-222-805-2370 Repairs - Parts & Labour	5,000
11-222-805-3810 Insurance & Licences	1,200

Total 1994 International	6,900

1999 Ford Rescue Van:	
11-222-806-2210 Fuels/Lubricants	750
11-222-806-2370 Repairs - Parts & Labour	1,500
11-222-806-3810 Insurance & Licences	1,200

Total 1999 Ford Rescue Van	3,450

Total Innerkip Fire	143,300

Tavistock FD:	
11-233-021-0513 Miscellaneous Revenue	(2,500)
11-233-021-0574 Facility Rental (Police)	(10,000)
11-233-021-0576 Donations	2,500
11-233-121-1130 Officer and Admin Wages	16,500
11-233-121-1210 Other Payroll Costs	6,000
11-233-121-2330 Communications Equipment	3,500
11-233-121-2380 Departmental Equipment	9,000
11-233-121-2510 Uniforms	500
11-233-121-2610 Office Supplies	200
11-233-121-3110 Travel/Meals/Conference/Seminars	500
11-233-121-3120 Training & Staff Development	500
11-233-121-3170 Memberships & Publications	200
11-233-121-3210 Postage & Courier	100
11-233-121-3260 Telecommunications	2,000
11-233-121-3270 Alarm/Dispatch	5,800
11-233-121-3420 Building Maintenance	7,500
11-233-121-3430 Grounds Maintenance	6,000
11-233-121-3610 Electrical Power	4,000
11-233-121-3620 Water	500
11-233-121-3625 Sewer	500
11-233-121-3630 Natural Gas	1,750
11-233-121-3810 Insurance & Licences	4,800

Total Tavistock FD	59,850

Incident Response:	
11-233-123-1130 Incident Response Wages	55,000

Total Incident Response	55,000

Account	Budget 2015
Training & Practices:	
11-233-124-1130 Practice Wages	22,000
11-233-124-1134 Mutual Aid Wages	750
11-233-124-1135 Training Wages	10,000
11-233-124-3110 Training Travel, Meals, Accom	2,500
11-233-124-3120 Training Courses, Instructors	5,000

Total Training & Practices	40,250

Fire Prevention:	
11-233-131-1130 Part-time Salaries & Wages	1,000
11-233-131-2380 Departmental Equipment	500
11-233-131-2610 Office Supplies	100
11-233-131-2910 Miscellaneous Expenses	100

Total Fire Prevention	1,700

Fire Public Education:	
11-233-132-1130 Part-time Salaries & Wages	1,000
11-233-132-1210 Other Payroll Costs	100
11-233-132-2380 Departmental Equipment	1,000
11-233-132-2610 Office Supplies	50
11-233-132-2910 Miscellaneous Expenses	150

Total Fire Public Education	2,300

1998 International Pumper:	
11-233-807-2210 Fuels/Lubricants	500
11-233-807-2370 Repairs - Parts & Labour	2,500
11-233-807-3810 Insurance & Licences	1,200

Total 1998 International Pumper	4,200

1987 Ford Tanker/Pumper:	
11-233-808-2210 Fuels/Lubricants--2013 Freightliner P	900
11-233-808-2370 Repairs - Parts & Labour-2013 Freight	2,000
11-233-808-3810 Insurance & Licences--2013 Freightli	1,200

Total 1987 Ford Tanker/Pumper	4,100

Account	Budget 2015
2005 Rescue Van:	
11-233-809-2210 Fuels/Lubricants	600
11-233-809-2370 Repairs - Parts & Labour	1,500
11-233-809-3810 Insurance & Licences	1,200

Total 2005 Rescue Van	3,300

Total Tavistock Fire	170,700

Township Fire Department:	
11-244-021-0513 Misc. Revenue	(1,500)
11-244-121-1110 Distributed Salaries & Wages	87,000
11-244-121-1150 Vacation, Stats, Sick & Holiday	15,000
11-244-121-1210 Overhead	27,000
11-244-121-2330 Communications Equipment	500
11-244-121-2380 Departmental Equipment	2,500
11-244-121-2510 Uniforms	500
11-244-121-2610 Office Supplies	300
11-244-121-2910 Miscellaneous Expense	1,500
11-244-121-3110 Travel/Meals/Conference/Seminars	2,000
11-244-121-3120 Training & Staff Development	1,500
11-244-121-3170 Membership & Publications	600
11-244-121-3210 Postage & Courier	50
11-244-121-3260 Telecommunications	1,500
11-244-121-3290 Print, Advertising & Promotion	350
11-244-121-3810 Insurance & Licences	100

Total Township Fire Department	138,900

Fire Prevention:	
11-244-131-1130 Part-time Salaries & Wages	1,700
11-244-131-1210 Other Payroll Costs	500
11-244-131-2380 Departmental Equipment	500
11-244-131-2610 Office Supplies	50
11-244-131-2910 Miscellaneous Expenses	1,250

Total Fire Prevention	4,000

Fire Public Education:	
11-244-132-1110 Distributed Salaries & Wages	250
11-244-132-2380 Departmental Equipment	250
11-244-132-2610 Office Supplies	100
11-244-132-2910 Miscellaneous Expenses	100

Total Fire Public Education	700

Account	Budget 2015
2007 GMC Sierra:	
11-244-834-2210 Fuels/Lubricants	2,700
11-244-834-2370 Repairs - Parts & Labour	750
11-244-834-3810 Insurance & Licences	1,000

Total 2007 GMC Sierra	4,450

	148,050

CEMC:	
11-246-121-1110 Distributed Salaries & Wages	10,000
11-246-121-1210 Overhead	3,000
11-246-121-2380 Departmental Equipment	100
11-246-121-2610 Office Supplies	100
11-246-121-2910 Misc Expense	300
11-246-121-3110 Travel/Meals/Conference/Seminars	2,000
11-246-121-3120 Training and Staff Development	3,000
11-246-121-3125 Public Education Events	1,000
11-246-121-3170 Membership & Publications	125
11-246-121-3260 Telecommunications	1,200
11-246-121-3290 Print, Advertising & Promotion	2,000
11-246-430-0952 Contribution From Reserve	0
11-246-430-5110 Equipment	0

Total CEMC	22,825

By-law Enforcement:	
11-261-021-0811 Fines	(1,500)
11-261-121-1110 Distributed Salaries & Wages	16,000
11-261-121-1150 Vacation, Stats, Sick & Holiday	1,000
11-261-121-1210 Overhead	1,800
11-261-121-2610 Office Supplies	150
11-261-121-3110 Travel/Meals/Conference/Seminars	750
11-261-121-3120 Training & Staff Development	500
11-261-121-3170 Memberships & Publications	150
11-261-121-3310 Professional Services	2,000

Total By-law Enforcement	20,850

Total Fire & Protective Services	690,975

Account	Budget 2015
Roads & Public Works	
Administration & Overhead:	
11-311-021-0513 Misc. Revenue	(15,000)
11-311-121-1110 Distributed Salaries & Wages	155,000
11-311-121-1140 Overtime, Shift, Recall	1,000
11-311-121-1150 Vacation, Stats, Sick & Holidays	50,000
11-311-121-1210 Overhead	50,000
11-311-121-2510 Uniforms	3,000
11-311-121-2610 Office Supplies	1,000
11-311-121-3110 Travel/Meals/Conference/Seminars	4,000
11-311-121-3120 Training & Staff Development	6,000
11-311-121-3170 Memberships & Publications	1,350
11-311-121-3260 Telecommunications	6,500
11-311-121-3290 Print, Advertising & Promotion	2,000
11-311-121-3310 Professional Services	4,000
11-311-121-3510 Equipment Rentals - Owned	3,000
11-311-121-3810 Insurance & Licences	85,000
11-311-121-5390 Appropriation to Reserve from Opera	120,000

Total Administration & Overhead	476,850

Equipment	
1999 Champion 740A:	
11-311-821-0761 Equipment Rental - Owned Equipmei	(50,000)
11-311-821-1110 Distributed Salaries & Wages	2,200
11-311-821-1210 Overhead	600
11-311-821-2210 Fuels/Lubricants	14,000
11-311-821-2370 Repairs - Parts & Labour	4,500
11-311-821-3810 Insurance & Licences	800

Total 1999 Champion 740A	(27,900)

2004 Volvo 730B:	
11-311-823-0761 Equipment Rental - Owned Equipmei	(56,000)
11-311-823-1110 Distributed Salaries & Wages	2,000
11-311-823-1210 Overhead	500
11-311-823-2210 Fuels/Lubricants	15,000
11-311-823-2370 Repairs - Parts & Labour	5,000
11-311-823-3810 Insurance & Licences	600

Total 2004 Volvo 730B	(32,900)

Account	Budget 2015
2005 John Deere Tractor:	
11-311-824-0761 Equipment Rental - Owned Equipment	(21,000)
11-311-824-1110 Distributed Salaries & Wages	1,500
11-311-824-1210 Overhead	250
11-311-824-2210 Fuels/Lubricants	3,500
11-311-824-2370 Repairs - Parts & Labour	3,500
11-311-824-3810 Insurance & Licences	300

Total 2005 John Deere Tractor	(11,950)

2011 CAT Loader:	
11-311-825-0761 Equipment Rental - Owned Equipment	(22,000)
11-311-825-1110 Distributed Salaries & Wages	1,000
11-311-825-1210 Overhead	250
11-311-825-2210 Fuels/Lubricants	1,500
11-311-825-2370 Repairs - Parts & Labour	1,500
11-311-825-3810 Insurance & Licences	525

Total 2011 CAT Loader	(17,225)

Chainsaws & other small eqp:	
11-311-827-0761 Equipment Rental - Owned Equipment	(500)
11-311-827-1110 Distributed Salaries & Wages	2,500
11-311-827-1210 Overhead	500
11-311-827-2210 Fuels/Lubricants	2,000
11-311-827-2370 Repairs - Parts & Labour	5,000

Total Chainsaws & other small eqp	9,500

Snowplows, Wings, etc.:	
11-311-828-1110 Distributed Salaries & Wages	7,500
11-311-828-1210 Overhead	2,000
11-311-828-2370 Repairs - Parts & Labour	11,000
11-311-828-3810 Insurance & Licences	25

Total Snowplows, Wings, etc.	20,525

2006 Vermeere BC-1000-XL Chipper:	
11-311-829-0761 Equipment Rental-Owned Equipment	(5,000)
11-311-829-1110 Distributed Salaries & Wages	500
11-311-829-1210 Overhead	100
11-311-829-2210 Fuels/Lubricants	100
11-311-829-3810 Insurance & Licences	100

Total 2006 Vermeere BC-1000-XL Chipper	(4,200)

Account	Budget 2015
2008 Sterling Dump Truck:	
11-311-830-0761 Equipment Rental - Owned Equipmei	(62,000)
11-311-830-1110 Distributed Salaries & Wages	3,500
11-311-830-1210 Overhead	1,000
11-311-830-2210 Fuels/Lubricants	18,000
11-311-830-2370 Repairs - Parts & Labour	8,000
11-311-830-3810 Insurance & Licences	2,800

Total 2008 Sterling Dump Truck	(28,700)

2006 Volvo Dump Truck:	
11-311-831-0761 Equipment Rental - Owned Equipmei	(60,000)
11-311-831-1110 Distributed Salaries & Wages	2,300
11-311-831-1210 Overhead	500
11-311-831-2210 Fuels/Lubricants	16,000
11-311-831-2370 Repairs - Parts & Labour	9,500
11-311-831-3810 Insurance & Licences	2,250

Total 2006 Volvo Dump Truck	(29,450)

2006 Sterling 1375:	
11-311-832-0761 Equipment Rental - Owned Equipmei	(30,000)
11-311-832-1110 Distributed Salaries & Wages	2,500
11-311-832-1210 Overhead	625
11-311-832-2210 Fuels/Lubricants	8,000
11-311-832-2370 Repairs - Parts & Labour	6,500
11-311-832-3810 Insurance & Licences	2,000

Total 2006 Sterling 1375	(10,375)

2012 TerraStar:	
11-311-833-0761 Equipment Rental - Owned Equipmei	(17,000)
11-311-833-1110 Distributed Salaries & Wages	750
11-311-833-1210 Overhead	200
11-311-833-2210 Fuels/Lubricants	4,000
11-311-833-2370 Repairs - Parts & Labour	2,000
11-311-833-3810 Insurance & Licences	800

Total 2012 TerraStar	(9,250)

2004 Ford F-150(PW Foreman):	
11-311-835-0761 Equipment Rental - Owned Equipmei	(8,000)
11-311-835-1110 Distributed Salaries & Wages	1,000
11-311-835-1210 Overhead	200
11-311-835-2210 Fuels/Lubricants	10,000
11-311-835-2370 Repairs - Parts & Labour	3,000
11-311-835-3810 Insurance & Licences	1,100

Total 2004 Ford F-150(PW Foreman)	7,300

Account	Budget 2015
2009 GMC Sierra Pickup(PW Manager):	
11-311-836-1110 Distributed Salaries & Wages	250
11-311-836-1210 Overhead	100
11-311-836-2210 Fuels/Lubricants	6,000
11-311-836-2370 Repairs - Parts & Labour	3,000
11-311-836-3810 Insurance & Licences	1,100

Total 2009 GMC Sierra Pickup(PW Manager)	10,450

2007 GMC PW Department:	
11-311-837-0761 Equipment Rental - Owned Equipme	(500)
11-311-837-1110 Distributed Salaries & Wages	100
11-311-837-1210 Overhead	50
11-311-837-2210 Fuels/Lubricants	2,525
11-311-837-2370 Repairs - Parts & Labour	1,000
11-311-837-3810 Insurance & Licences	1,000

Total 2007 GMC PW Department	4,175

Total Equipment	(120,000)

Road Maintenance	
Misc Revenue:	
11-313-021-0513 Misc. Revenue	(10,000)

Total Misc Revenue	(10,000)

HM-Patching/Base Repair:	
11-313-315-1110 Distributed Salaries & Wages	4,000
11-313-315-1210 Overhead	1,000
11-313-315-2110 Granulars & Asphalt	7,000
11-313-315-3505 Equipment Rentals - Hired	20,000
11-313-315-3510 Equipment Rentals - Owned	5,000

Total HM-Patching/Base Repair	37,000

HM-Sweeping:	
11-313-317-1110 Distributed Salaries & Wages	250
11-313-317-1210 Overhead	50
11-313-317-3505 Equipment Rentals - Hired	8,000
11-313-317-3510 Equipment Rentals - Owned	1,225

Total HM-Sweeping	9,525

Account	Budget 2015
HM-Shoulder Maintenance:	
11-313-318-1110 Distributed Salaries & Wages	5,000
11-313-318-1210 Overhead	1,250
11-313-318-2110 Granulars & Asphalt	10,000
11-313-318-3505 Equipment Rentals - Hired	5,000
11-313-318-3510 Equipment Rentals - Owned	8,000

Total HM-Shoulder Maintenance	29,250

HM-Other Maintenance:	
11-313-319-1110 Distributed Salaries & Wages	500
11-313-319-1210 Overhead	100
11-313-319-2180 Building Materials	500
11-313-319-3310 Professional Services	6,500
11-313-319-3505 Equipment Rentals - Hired	1,000
11-313-319-3510 Equipment Rentals - Owned	3,000

Total HM-Other Maintenance	11,600

LM - Patch Gravel Surface:	
11-313-331-1110 Distributed Salaries & Wages	2,000
11-313-331-1210 Overhead	500
11-313-331-2110 Granulars & Asphalt	6,500
11-313-331-3510 Equipment Rentals - Owned	5,000

Total LM - Patch Gravel Surface	14,000

LM-Grading:	
11-313-334-1110 Distributed Salaries & Wages	15,000
11-313-334-1210 Overhead	3,500
11-313-334-3510 Equipment Rentals - Owned	38,000

Total LM-Grading	56,500

LM-Dust Control:	
11-313-335-1110 Distributed Salaries & Wages	5,000
11-313-335-1210 Overhead	1,450
11-313-335-3510 Equipment Rentals - Owned	13,000
11-313-335-3555 Roads Contracted Services	95,000

Total LM-Dust Control	114,450

LM-Gravel Resurfacing:	
11-313-337-1110 Distributed Salaries & Wages	4,000
11-313-337-1210 Overhead	1,000
11-313-337-3510 Equipment Rentals - Owned	10,000
11-313-337-3555 Roads Contracted Services	145,000

Total LM-Gravel Resurfacing	160,000

Account	Budget 2015
RM-Grass Cutting/Seed/Sod:	
11-313-341-1110 Distributed Salaries & Wages	8,000
11-313-341-1210 Overhead	2,000
11-313-341-2120 Seed/Sod/Soils	2,000
11-313-341-3510 Equipment Rentals - Owned	12,000

Total RM-Grass Cutting/Seed/Sod	24,000

RM-Tree Planting & Removal:	
11-313-342-1110 Distributed Salaries & Wages	30,000
11-313-342-1210 Overhead	7,500
11-313-342-2150 Trees & Fertilizer	3,000
11-313-342-3505 Equipment Rentals - Hired	60,000
11-313-342-3510 Equipment Rentals - Owned	30,000

Total RM-Tree Planting & Removal	130,500

RM-Debris Pickup:	
11-313-345-1110 Distributed Salaries & Wages	3,000
11-313-345-1210 Overhead	750
11-313-345-2910 Misc. Expense	3,000
11-313-345-3510 Equipment Rentals - Owned	2,000

Total RM-Debris Pickup	8,750

RM-Ditching:	
11-313-346-1110 Distributed Salaries & Wages	4,000
11-313-346-1210 Overhead	1,000
11-313-346-2110 Granulars & Asphalt	100
11-313-346-2140 Culverts	1,600
11-313-346-2180 Building Materials	500
11-313-346-3505 Equipment Rentals - Hired	13,000
11-313-346-3510 Equipment Rentals - Owned	13,000

Total RM-Ditching	33,200

RM-Other Roadside Maintenance:	
11-313-347-1110 Distributed Salaries & Wages	3,000
11-313-347-1210 Overhead	750
11-313-347-2110 Granulars & Asphalt	200
11-313-347-3505 Equipment Rentals - Hired	500
11-313-347-3510 Equipment Rentals - Owned	2,000

Total RM-Other Roadside Maintenance	6,450

Account	Budget 2015
RM-Sewers & Drains:	
11-313-348-1110 Distributed Salaries & Wages	2,000
11-313-348-1210 Overhead	500
11-313-348-2110 Granulars & Asphalt	200
11-313-348-2140 Culverts	300
11-313-348-2180 Building Materials	1,500
11-313-348-3505 Equipment Rentals - Hired	3,000
11-313-348-3510 Equipment Rentals - Owned	1,500

Total RM-Sewers & Drains	9,000

RM-Catchbasin Repairs/Cleaning:	
11-313-349-1110 Distributed Salaries & Wages	3,000
11-313-349-1210 Overhead	1,000
11-313-349-2180 Building Materials	3,000
11-313-349-3505 Equipment Rentals - Hired	1,000
11-313-349-3510 Equipment Rentals - Owned	3,000

Total RM-Catchbasin Repairs/Cleaning	11,000

Bridge Maintenance:	
11-313-361-1110 Distributed Salaries & Wages	3,500
11-313-361-1210 Overhead	750
11-313-361-2110 Granulars & Asphalt	250
11-313-361-2180 Building Materials	200
11-313-361-3510 Equipment Rentals - Owned	3,500

Total Bridge Maintenance	8,200

Culvert Installation & Repair:	
11-313-364-1110 Distributed Salaries & Wages	4,500
11-313-364-1210 Overhead	1,500
11-313-364-2110 Granulars & Asphalt	3,000
11-313-364-2140 Culverts	10,000
11-313-364-3505 Equipment Rentals - Hired	6,500
11-313-364-3510 Equipment Rentals - Owned	8,275

Total Culvert Installation & Repair	33,775

Signs/Barricades/Guard Rails:	
11-313-371-1110 Distributed Salaries & Wages	6,000
11-313-371-1210 Overhead	2,000
11-313-371-2160 Signs/Posts/Guide Rails/Barricades/t	7,000
11-313-371-3510 Equipment Rentals - Owned	4,500

Total Signs/Barricades/Guard Rails	19,500

Total Road Maintenance	706,700

Account	Budget 2015
Winter Control	
Misc. Revenue:	
11-314-021-0513 Misc. Revenue	(5,500)

Total Misc. Revenue	(5,500)

Truck-Plowing/Salting/Sanding:	
11-314-411-1110 Distributed Salaries & Wages	35,000
11-314-411-1210 Overhead	7,500
11-314-411-2430 Sand & Salt	36,500
11-314-411-3510 Equipment Rentals - Owned	73,000

Total Truck-Plowing/Salting/Sanding	152,000

Grader-Plowing/Iceblading:	
11-314-412-1110 Distributed Salaries & Wages	13,000
11-314-412-1210 Overhead	3,250
11-314-412-3510 Equipment Rentals - Owned	33,000

Total Grader-Plowing/Iceblading	49,250

Snowfence Erection & Removal:	
11-314-414-1110 Distributed Salaries & Wages	5,000
11-314-414-1210 Overhead	1,000
11-314-414-2741 Snowfence	2,500
11-314-414-3510 Equipment Rentals - Owned	5,000

Total Snowfence Erection & Removal	13,500

Other Winter Activities:	
11-314-415-1110 Distributed Salaries & Wages	2,000
11-314-415-1210 Overhead	400
11-314-415-3510 Equipment Rentals - Owned	2,000

Total Other Winter Activities	4,400

Snow Removal from Streets:	
11-314-416-1110 Distributed Salaries & Wages	3,000
11-314-416-1210 Overhead	750
11-314-416-3505 Equipment Rentals - Hired	6,000
11-314-416-3510 Equipment Rentals - Owned	5,000

Total Snow Removal from Streets	14,750

Account	Budget 2015
Snow Removal Parking Lots:	
11-314-417-1110 Distributed Salaries & Wages	500
11-314-417-1210 Other Payroll Costs	100
11-314-417-3505 Equipment Rentals - Hired	1,000
11-314-417-3510 Equipment Rentals - Owned	1,000

Total Snow Removal Parking Lots	2,600

Snow Removal Sidewalks:	
11-314-418-3505 Equipment Rentals - Hired	12,500

Total Snow Removal Sidewalks	12,500

Total Snow Removal	243,500

Other Activities	
Road Facilities:	
11-312-121-1110 Distributed Salaries & Wages	8,000
11-312-121-1210 Overhead	2,000
11-312-121-2330 Communications Equipment	2,700
11-312-121-2380 Departmental Equipment	9,000
11-312-121-3420 Building Maintenance	9,000
11-312-121-3430 Grounds Maintenance	2,500
11-312-121-3505 Equipment Rentals - Hired	500
11-312-121-3510 Equipment Rentals - Owned	3,500
11-312-121-3610 Electrical Power	5,000
11-312-121-3620 Water	1,000
11-312-121-3625 Sewer	500
11-312-121-3630 Natural Gas	6,000
11-312-121-3810 Insurance & Licences	3,000
11-312-430-5120 Building Improvements	0

Total Road Facilities	52,700

Sidewalks:	
11-322-430-0952 Contribution from Reserves	0
11-322-430-5170 Capital Construction	0
11-322-531-1110 Distributed Salaries & Wages	4,500
11-322-531-1210 Overhead	1,500
11-322-531-2180 Building Materials	10,000
11-322-531-3505 Equipment Rentals - Hired	8,000
11-322-531-3510 Equipment Rentals - Owned	3,000

Total Sidewalks	27,000

Account	Budget 2015
Leaf & Yard Waste Program:	
11-351-021-0514 Revenue from County	(51,600)
11-351-121-1110 Distributed Salaries & Wages	12,000
11-351-121-1210 Overhead	3,600
11-351-121-2910 Misc. Expense	2,500
11-351-121-3505 Equipment Rental - Hired	8,500
11-351-121-3510 Equipment Rental - Owned	25,000

Total Leaf & Yard Waste Program	0

Streetlighting:	
11-371-121-2710 Electrical Materials	2,500
11-371-121-3505 Equipment Rentals - Hired	7,500
11-371-121-3610 Electrical Power	40,000
11-371-430-0952 Contribution from Reserves	0
11-371-430-4210 Principle Payment on Debt	0
11-371-430-4220 Interest Payment on Debt	0
11-371-430-5110 Capital Equipment	0

Total Streetlighting	50,000

Municipal Drainage:	
11-871-021-0053 Municipal Drain Debenture Revenue	(80,000)
11-871-021-0331 Specific Government Grants	(12,500)
11-871-121-1110 Distributed Salaries & Wages	10,000
11-871-121-1210 Overhead	5,000
11-871-121-3110 Travel/Meals/Conference/Seminars	1,250
11-871-121-3170 Memberships & Publications	175
11-871-121-3210 Postage & Courier	150
11-871-121-3260 Telecommunications	350
11-871-121-4210 Payments on Principle of Debt	65,000
11-871-121-4220 Payments on Debt Interest	15,000
11-871-121-4230 W/O's & Charge Outs - Municipal Drainage	500
11-871-121-6110 Grants	350
11-871-122-1110 Distributed Salaries & Wages	12,000
11-871-122-1210 Overhead	3,500

Total Municipal Drainage	20,775

Tile Drainage Program:	
11-881-021-0052 TDL Debenture Revenue	(50,000)
11-881-021-0532 TDL Inspection Fees	(250)
11-881-121-1110 Distributed Salaries & Wages	500
11-881-121-1210 Overhead	150
11-881-121-4210 Payments on Principle of Debt	40,000
11-881-121-4220 Payments on Debt Interest	10,000

Total Tile Drainage Program	400

Account	Budget 2015
Building:	
11-271-021-0721 Building Permits	(90,000)
11-271-121-1110 Distributed Salaries & Wages	97,000
11-271-121-1150 Vacation, Stats, Sick & Holidays	15,000
11-271-121-1210 Overhead	30,000
11-271-121-2380 Departmental Equipment	100
11-271-121-2510 Uniforms	500
11-271-121-2610 Office Supplies	1,000
11-271-121-2910 Miscellaneous Expense	500
11-271-121-3110 Travel/Meals/Conference/Seminars	2,500
11-271-121-3120 Training & Staff Development	2,500
11-271-121-3170 Memberships & Publications	1,250
11-271-121-3260 Telecommunications	2,000
11-271-121-3810 Insurance & Licences	9,750
11-271-121-5390 Appropriation to Reserve	5,000
11-271-812-2210 Fuels/Lubricants	2,500
11-271-812-2370 Repairs - Parts & Labour	2,000
11-271-812-3810 Insurance & Licences	1,100

Total Building	82,700

Total Other Activities	233,575

Total Operating	1,540,625

Total - All Departments Operating	3,183,788

Account	Budget 2015
Capital	
Corporate Services	

Council:	
11-111-430-0952 Contribution from Reserve	(3,000)
11-111-430-5110 Equipment	3,000

Total Council	0

Offices/Facilities:	
11-181-430-0952 Contribution from Reserve	(15,000)
11-181-430-5110 Equipment	27,000

Total Offices/Facilities	12,000

General Administration:	
11-191-430-0952 Contribution from Reserve	(20,000)
11-191-430-5110 Equipment	31,500

Total General Administration	11,500

Hickson Park:	
11-751-430-5170 Construction	20,000

Total Hickson Park	20,000

Innerkip Park:	
11-752-430-5170 Construction	25,000

Total Innerkip Park	25,000

Tavistock Park:	
11-753-430-0952 Contribution from Reserve	(22,013)
11-753-430-4210 Principle Payments on Debt	12,900
11-753-430-4220 Interest Payments on Debt	9,517
11-753-430-5170 Construction	24,596

Total Tavistock Park	25,000

Innerkip Estates Park:	
11-754-430-0513 Contribution from Others	(36,500)
11-754-430-0952 Contribution from Reserve	(16,500)
11-754-430-5170 Construction	53,000

Total Innerkip Estates Park	0

Account	Budget 2015
Tavistock Memorial Hall:	
11-755-430-0952 Contribution from Reserve	(18,000)
11-755-430-5110 Equipment	9,000
11-755-430-5170 Construction	24,000

Total Tavistock Memorial Hall	15,000

Tavistock & District Recreation Centre:	
11-787-430-0952 Contribution from Reserves	(10,000)
11-787-430-5110 Capital - Equipment	6,000
11-787-430-5120 Capital - Building Improvements	10,000
11-788-430-5410 Appropriation to Capital Conservator	25,000

Total Tavistock & District Recreation Centre	31,000

Innerkip Community Centre:	
11-761-430-5170 Construction	10,000

Total Innerkip Community Centre	10,000

Total Corporate Services	149,500

Fire and Protectives Services

Hickson Fire:	
11-211-430-0952 Contribution from Reserve	(25,000)
11-211-430-5110 Equipment	25,000
11-211-430-5170 Construction	15,000

Total Hickson Fire	15,000

Innerkip Fire:	
11-222-430-0952 Contribution from Reserve	(320,000)
11-222-430-5110 Equipment	330,000

Total Innerkip Fire	10,000

Tavistock Fire:	
11-233-430-0952 Contribution from Reserve	(19,163)
11-233-430-4210 Principle Payments on Debt	44,847
11-233-430-4220 Interest Payments on Debt	1,316
11-233-430-5110 Equipment	10,000
11-233-430-5170 Construction	20,000

Total Tavistock Fire	57,000

Account	Budget 2015
Township Fire:	
11-244-430-0952 Contribution from Reserve	(70,000)
11-244-430-5110 Equipment	156,000
11-244-430-5390 Appropriation to Reserve	70,000

Total Township Fire	156,000

CEMC:	
11-246-430-0952 Contribution From Reserve	(10,000)
11-246-430-5110 Equipment	10,000

Total CEMC	0

Total Fire & Protective Services	238,000

Public Works and Development

Facility Improvements:	
11-312-430-5120 Building Improvements	15,000

Total Facility Improvements	15,000

Municipal Drains:	
11-315-431-0952 Contribution from Reserve	(120,000)
11-315-431-5110 Capital - Drains	150,000

Total Municipal Drains	30,000

Equipment and Vehicles:	
11-315-434-0952 Contribution from Reserve	(280,000)
11-315-434-5110 Capital - Equipment & Vehicles	280,000

Total Equipment and Vehicles	0

Homewood/Victoria:	
11-315-441-0952 Contribution from Reserve	(225,000)
11-315-441-5170 Capital - Construction Projects	550,000

Total Homewood/Victoria	325,000

Account	Budget 2015
Guiderrails:	
11-315-442-0952 Contribution from Reserve	(25,000)
11-315-442-5170 Capital - Construction Projects	45,000

Total Guiderrails	20,000

Bridges:	
11-315-443-0952 Contribution from Reserve	(555,000)
11-315-443-3310 Professional Services	15,000
11-315-443-5170 Capital - Construction Projects	540,000
11-315-443-5390 Appropriation to Reserve	60,000

Total Bridges	60,000

Fibrebat 15th Line:	
11-315-444-0952 Contribution from Reserve--Fibrebat	(100,000)
11-315-444-5170 Capital - Construction Projects-Fibrebat	100,000

Total Fibrebat 15th Line	0

Innerkip Streets Debenture:	
11-315-445-4210 Principle Payments on Debt	85,000
11-315-445-4220 Interest Payments on Debt	47,000

Total Innerkip Streets Debenture	132,000

13th Line North End Pulverize:	
11-315-446-0952 Contribution from Reserve	(175,000)
11-315-446-5170 Capital - Construction Project	175,000

Total 13th Line North End Pulverize	0

Adam Street Shave & Pave:	
11-315-448-0952 Contribution from Reserve	(25,000)
11-315-448-5170 Capital Construction	65,000

Total Adam Street Shave & Pave	40,000

Account	Budget 2015
Top Coat Jacob & William:	
11-315-452-5170 Capital Construction	25,000

Total Top Coat Jacob & William	25,000

Top Coat Main & George:	
11-315-453-0513 Contribution from Others	(50,000)
11-315-453-5170 Capital Construction	100,000

Total Top Coat Main & George	50,000

Streetlights:	
11-371-430-0952 Contribution from Reserves	(10,000)
11-371-430-4210 Principle Payment on Debt	45,000
11-371-430-4220 Interest Payment on Debt	10,512
11-371-430-5110 Capital Equipment	20,000

Total Streetlights	65,512

Sidewalks:	
11-322-430-0952 Contribution from Reserves	(10,000)
11-322-430-5170 Capital Construction	35,000

Total Sidewalks	25,000

Total PW and Development	787,512

Total Capital	1,175,012

Account	Budget 2015
Total Summary	
Taxation	(4,358,800)
General Gov't - Non-Departmental	(1,284,625)
Corporate Services - Operating	2,236,813
Corporate Services - Capital	149,500

Total Corporate Services	2,386,313

Fire & Protective Services - Operating	690,975
Fire & Protective Services -Capital	238,000

Total Fire & Protective Services	928,975

PW & Development - Operating	1,540,625
PW & Development - Capital	787,512

Total PW & Development	2,328,137

Total	0
	=====

Schedule “B” Tax Rates

Assessment Class		Township	County	Education	Total
Commercial Taxable: Full No Support	CT	0.00906686	0.00807827	0.01430000	0.03144513
Commercial Taxable: Excess Land	CU	0.00634680	0.00565479	0.01001000	0.02201159
Commercial Taxable: Vacant Land	CX	0.00634680	0.00565479	0.01001000	0.02201159
Commercial Taxable: New Construction	XT	0.00906686	0.00807827	0.01190000	0.02904513
Commercial Taxable: NC Vacant Land	XU	0.00634680	0.00565479	0.00833000	0.02033159
Commercial Taxable: NC Excess Land	XX	0.00634680	0.00565479	0.00833000	0.02033159
Farmlands Taxable: Full English Public	FT	0.00119188	0.00106192	0.00048750	0.00274130
Industrial Taxable: Full No Support	IT	0.01253856	0.01117146	0.01530000	0.03901002
Industrial Taxable: Excess Land	IU	0.00815006	0.00726144	0.00994500	0.02535650
Industrial Taxable: Vacant Land	IX	0.00815006	0.00726144	0.00994500	0.02535650
Industrial Taxable: New Construction	JT	0.01253856	0.01117146	0.01190000	0.03561002
Industrial Taxable: NC Vacant Land	JU	0.00815006	0.00762774	0.00773500	0.02351280
Industrial Taxable: NC Excess Land	JX	0.00815006	0.00762774	0.00773500	0.02351280
Large Industrial Taxable: Full	LT	0.01253856	0.01117146	0.01530000	0.03901002
Multi-Residential Taxable	MT	0.01306299	0.01163870	0.00195000	0.02665169
Pipeline Taxable	PT	0.00600373	0.00534913	0.01046182	0.02181468
Res/Farm Taxable	RT	0.00476751	0.00424770	0.00195000	0.01096521
Residential: Farmland 1	R1	0.00214538	0.00191147	0.00087750	0.00600685
Managed Forest Taxable	TT	0.00119188	0.00106192	0.00048750	0.00274130

Schedule "C" Capital Forecast

Capital Summary - All Departments

*TGGR - Taxes, Grants, General Revenue

Summary	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change	
2004	1,733,000	520,000	528,000	685,000		
2005	1,782,000	605,000	433,000	759,000	85,000	
2006	2,660,623	898,000	1,586,055	191,568	293,000	48.43%
2007	2,633,366	984,500	669,163	997,203	86,500	9.63%
2008	3,140,581	1,126,000	1,390,712	623,869	141,500	14.37%
2009	3,308,913	1,160,500	1,233,413	915,000	34,500	3.06%
2010	7,185,163	1,167,092	2,294,329	3,723,742	6,592	0.57%
2011	2,893,663	1,218,000	1,553,663	122,000	50,908	4.36%
2012	5,797,461	1,244,500	2,188,466	2,364,495	26,500	2.18%
2013	5,076,263	1,268,950	1,177,615	2,629,698	24,450	1.96%
2014	2,029,138	1,266,762	625,376	137,000	-2,188	-0.17%
2015	3,466,688	1,175,012	1,411,176	880,500	-91,750	-7.24%
2016	1,916,429	1,417,012	370,417	129,000	242,000	20.60%
2017	2,371,929	1,509,512	628,417	234,000	92,500	6.53%
2018	2,807,417	1,544,000	821,417	442,000	34,488	2.28%
2019	2,069,282	1,572,865	166,417	330,000	28,865	1.87%

2014 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	69,000	30,000	32,000	7,000	-17,500
Office	75,000	60,000	15,000	0	15,000
Building	0	0	0	0	0
Fire	396,663	228,000	168,663	0	1,500
PW	1,279,512	832,512	322,000	125,000	-1,188
ICC	8,750	8,750	0	0	0
HP	20,000	20,000	0	0	0
IP	65,000	25,000	40,000	0	0
TP	48,013	25,000	18,013	5,000	0
TMH	21,500	12,500	9,000	0	0
TDRC	45,700	25,000	20,700	0	0
Tavistock Drainage	0	0	0	0	0
Total	2,029,138	1,266,762	625,376	137,000	-2,188

2015 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	38,500	11,500	23,000	4,000	-18,500
Office	27,000	12,000	15,000	0	-48,000
Building	0	0	0	0	0
Fire	682,163	238,000	444,163	0	10,000
PW	2,487,512	787,512	860,000	840,000	-45,000
ICC	12,500	10,000	2,500	0	
HP	20,000	20,000	0	0	0
IP	78,000	25,000	16,500	36,500	0
TP	47,013	25,000	22,013	0	0
TMH	33,000	15,000	18,000	0	2,500
TDRC	41,000	31,000	10,000	0	6,000
Tavistock Drainage	0	0	0	0	0
Total	3,466,688	1,175,012	1,411,176	880,500	-91,750

2016 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	29,500	23,500	2,000	4,000	12,000
Office	60,000	60,000	0	0	48,000
Building	0	0	0	0	0
Fire	251,000	251,000	0	0	13,000
PW	1,387,512	932,512	330,000	125,000	145,000
ICC	12,500	12,500	0	0	0
HP	22,500	22,500	0	0	2,500
IP	25,000	25,000	0	0	0
TP	29,417	25,000	4,417	0	0
TMH	20,000	20,000	0	0	5,000
TDRC	79,000	45,000	34,000	0	14,000
Tavistock Drainage	0	0	0	0	0
Total	1,916,429	1,417,012	370,417	129,000	242,000

2017 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	32,000	26,000	2,000	4,000	2,500
Office	65,000	65,000	0	0	5,000
Building	0	0	0	0	0
Fire	283,500	283,500	0	0	32,500
PW	1,797,512	977,512	595,000	225,000	45,000
ICC	15,000	15,000	0	0	2,500
HP	22,500	22,500	0	0	0
IP	25,000	25,000	0	0	0
TP	34,417	25,000	4,417	5,000	0
TMH	27,000	20,000	7,000	0	0
TDRC	70,000	50,000	20,000	0	5,000
Tavistock Drainage	0	0	0	0	0
Total	2,371,929	1,509,512	628,417	234,000	92,500

2018 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	47,000	26,000	17,000	4,000	0
Office	65,000	65,000	0	0	0
Building	0	0	0	0	0
Fire	468,500	293,500	175,000	0	10,000
PW	1,868,000	993,000	450,000	425,000	15,488
ICC	15,000	15,000	0	0	0
HP	22,500	22,500	0	0	0
IP	105,000	30,000	75,000	0	5,000
TP	42,417	25,000	4,417	13,000	0
TMH	20,000	20,000	0	0	0
TDRC	154,000	54,000	100,000	0	4,000
Tavistock Drainage	0	0	0	0	0
Total	2,807,417	1,544,000	821,417	442,000	34,488

2019 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	33,000	26,000	2,000	5,000	0
Office	65,000	65,000	0	0	0
Building	0	0	0	0	0
Fire	293,865	293,865	0	0	365
PW	1,423,000	1,018,000	80,000	325,000	25,000
ICC	15,000	15,000	0	0	0
HP	25,000	25,000	0	0	2,500
IP	30,000	30,000	0	0	0
TP	29,417	25,000	4,417	0	0
TMH	25,000	20,000	5,000	0	0
TDRC	130,000	55,000	75,000	0	1,000
Tavistock Drainage	0	0	0	0	0
Total	2,069,282	1,572,865	166,417	330,000	28,865

Administration - Capital & Projects

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	30,000	20,000	10,000	0
2006	140,198	26,000	114,198	0
2007	58,000	30,000	28,000	0
2008	67,000	30,000	32,000	5,000
2009	44,000	30,000	9,000	5,000
2010	65,000	30,000	30,000	5,000
2011	56,500	25,000	26,500	5,000
2012	45,000	27,500	12,500	5,000
2013	87,500	47,500	19,000	21,000
2014	69,000	30,000	32,000	7,000
2015	38,500	11,500	23,000	4,000
2016	29,500	23,500	2,000	4,000
2017	32,000	26,000	2,000	4,000
2018	47,000	26,000	17,000	4,000
2019	33,000	26,000	2,000	5,000

Administration

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Desktop Computer Replacements	15,000	10,000	5,000	0	
2014	Server Replacement (postponed from 2013)	10,000	10,000	0	0	
2014	Election	22,000		15,000	7,000	*From Election Operating
2014	Council Computers	7,000	0	7,000		?? Computers or Tablets?
2014	DC Study	5,000		5,000		DC Reserve
2014	Insurance Reserve	10,000	10,000			Depends on deductible increase
2015	Software Maintenance/Updates	1,000	1,000	0	0	Acrobat Licencing?
2015	Wifi AP	1,000	1,000			
2015	Replace NAS	1,500	1,500			
2015	Main Network Switch Replacement	1,000	1,000			
2015	Server - Networked UPS	1,500	1,500			
2015	Server Relocation	500	500			
2015	Desktop Computer Replacements	10,000	5,000	5,000		
2015	Appropriation to Election Reserve	4,000	0	0	4,000	*From Election Operating
2015	Council Computers	3,000	0	3,000		
2015	Pay Equity Study / Market Check	15,000	0	15,000		Recommended every 5 yrs, last one 2003
	AODA, Human Rights Compliance Training	10,000	10,000	0		Outsource to meet Prov Requirements
	Insurance Reserve	10,000	10,000			?? If possible would be good to further increase reserve
2016	Hardware/Software Upgrades	7,500	7,500	0	0	
2016	Appropriation to Reserve	5,000	5,000		0	
2016	Appropriation to Election Reserve	4,000	0	0	4,000	*From Election Operating
2016	Council Computers	3,000	1,000	2,000		
2016	GP Version Upgrade	10,000	10,000			
2017	Hardware/Software Upgrades	10,000	10,000	0	0	
2017	Appropriation to Reserve	15,000	15,000		0	
2017	Appropriation to Election Reserve	4,000	0	0	4,000	*From Election Operating
2017	Council Computers	3,000	1,000	2,000		
2018	Hardware/Software Upgrades	5,000	5,000	0	0	
2018	Appropriation to Reserve	10,000	10,000		0	
2018	Appropriation to Election Reserve	4,000	0	0	4,000	*From Election Operating
2018	Council Computers	3,000	1,000	2,000		
2018	Server / GP Replacement	15,000		15,000		
2018	Insurance Reserve	10,000	10,000			
2019	Hardware/Software Upgrades	10,000	10,000	0	0	
2019	Appropriation to Reserve	5,000	5,000			
2019	Appropriation to Election Reserve	5,000	0	0	5,000	*From Election Operating
2019	Council Computers	3,000	1,000	2,000		
2019	GP Version Upgrade	10,000	10,000			

Offices/Facilities - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
2005		10,000	5,000	5,000	0
2006		15,000	12,500	2,500	0
2007		12,500	12,500	0	0
2008		20,500	12,500	8,000	0
2009		122,500	17,500	5,000	100,000
2010		16,000	16,000	0	0
2011		17,500	15,000	2,500	0
2012		62,500	20,000	42,500	0
2013		45,000	45,000	0	0
2014		75,000	60,000	15,000	0
2015		27,000	12,000	15,000	0
2016		60,000	60,000	0	0
2017		65,000	65,000	0	0
2018		65,000	65,000	0	0
2019		65,000	65,000	0	0

Office						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Storage, Additional Space Creation	5,000	5,000			Held over from 2013
2014	Painting	5,000	0	5,000		Held over from 2013
2014	Carpet Replacement	5,000	0	5,000		Held over from 2013
2014	HVAC	5,000	0	5,000		Held over from 2013
2014	Office Improvements and/or Reserve	5,000	5,000			Investigate Security Monitoring Improvements - all facilities
2014	Loveys Property Development/Reserve	50,000	50,000			
2015	Loveys Property Development/Reserve	0	0			
2015	Carpet Replacement	10,000	0	10,000		
2015	Lunchroom Table & Chairs	2,000	2,000			
2015	Office Painting - Variable	5,000	5,000			Focus on areas needing touch up
2015	Storage Improvements	5,000	5,000			
2015	HVAC?? If required	5,000		5,000		
	Reserve if not used / needed					
2016	Office Improvements and/or Reserve	15,000	15,000			
2016	Loveys Property Development/Reserve	45,000	45,000			
2017	Office Improvements and/or Reserve	15,000	15,000			
2017	Loveys Property Development/Reserve	50,000	50,000			
2018	Office Improvements and/or Reserve	15,000	15,000			
2018	Loveys Property Development/Reserve	50,000	50,000			
2019	Office Improvements and/or Reserve	15,000	15,000			
2019	Loveys Property Development/Reserve	50,000	50,000			
	Future items that will need attention:					
	re-shingle roof - 2023					
	re-pave parking lot					
	replace carpet					
	HVAC - Major Maintenance					
	Water - Own Well???					
	Septic System Replacement???					
	Standby Generator???					

Fire & Protective Services Department - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	980,000	166,000	170,000	644,000
2006	577,263	237,500	336,763	3,000
2007	421,163	230,000	188,163	3,000
2008	207,163	180,000	9,163	18,000
2009	276,663	187,000	89,663	0
2010	242,163	183,000	59,163	0
2011	255,663	181,500	74,163	0
2012	414,163	185,000	229,163	0
2013	422,663	226,500	196,163	0
2014	396,663	228,000	168,663	0
2015	682,163	238,000	444,163	0
2016	251,000	251,000	0	0
2017	283,500	283,500	0	0
2018	468,500	293,500	175,000	0
2019	293,865	293,865	0	0

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2014	Facility/Reserve	0	0			
2014	Hickson FH Major Internal Maintenance	10,000	10,000			Postponed from 2013
2014	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	54,500	30,000	24,500		FD Req. Eqp. Reserve
2014	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2014	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	9th Payment
2014	Communications System - Res or Deb Pymt	25,000	25,000			(2)
2014	Fire Chief Vehicle	30,000		30,000		Postponed from 2013
2014	BB Agreement Termination	25,000	25,000			From BB operating revenue (2)
2014	Innerkip Tanker (Chassis)	100,000		100,000		* causes negative reserve with recovery in 2018
2014	Innerkip Tanker Repair	5,000	0	5,000		might be more depending on what they find

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2015	Appropriation to Vehicle Replacement Reserve	70,000	70,000	0	0	
	Station IT Improvements/Computers/Tablets, etc	15,000	15,000			
2015	Facility Major Interior Maint (Paint, Walls, Repairs)	30,000	10,000	20,000	TSR	
2015	Hickson Tanker - Body Work / Repaint	15,000		15,000		
2015	Tavistock Station - Downspout Redirection	5,000	5,000			
2015	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	50,000	30,000	20,000	FD Req. Eqp. Reserve	
2015	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2015	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	10th (last) Payment
2015	Innerkip Tanker Replacement	320,000		320,000		
2015	Communications System	75,000	25,000	50,000		\$200,000 estimate 2015 - 2019
2015	Mock Disaster Exercise???	10,000	0	10,000		?? If scaling back on CEMC not possible
2015	BB Agreement Termination - Assets	25,000	25,000			From BB operating revenue (3)
2016	Appropriation to Vehicle Replacement Reserve	75,000	75,000	0	0	
2016	Station IT Improvements/Computers/Tablets, etc	20,000	20,000			Deferred from 2015, incr. incl. support provision
2016	Facility Improvements and/or Reserve	10,000	10,000			
2016	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	30,000	30,000			FD Req. Eqp. Reserve
2016	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2016	Hickson Firehall Expansion/Addition Reserve	30,000	30,000	0		Facility Reserve
2016	Communications System - Res or Deb Pymt	25,000	25,000			(4)
2016	Mock Disaster Reserve	0	0			
2016	BB Agreement Termination - Assets	25,000	25,000			From BB operating revenue (4)
2017	Appropriation to Vehicle Replacement Reserve	80,000	80,000	0	0	
2017	Facility Improvements and/or Reserve	10,000	10,000			
2017	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	30,000	30,000			FD Req. Eqp. Reserve
2017	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2017	Hickson Firehall Expansion/Addition Reserve	75,000	75,000	0	0	
2017	Communications System - Res or Deb Pymt	25,000	25,000			(5)
2017	Mock Disaster Reserve	2,500	2,500			
2017	BB Agreement Termination - Assets	25,000	25,000			From BB operating revenue (5)

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2018	Appropriation to Vehicle Replacement Reserve	85,000	85,000	0	0	
2018	Facility Improvements and/or Reserve	10,000	10,000			
2018	Hickson Firehall - Eng/Planning/Expansion/Addition	250,000	75,000	175,000		Facility Res \$90, DC Res \$60
2018	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	35,000	35,000			FD Req. Eqp. Reserve
2018	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2018	Communications System - Res or Deb Pymt	25,000	25,000		(6)	
2018	Mock Disaster Reserve	2,500	2,500			
2018	BB Agreement Termination - Assets	25,000	25,000			From BB operating revenue (6 end)
2019	Appropriation to Vehicle Replacement Reserve	90,000	90,000	0	0	
2019	Facility Improvements and/or Reserve	75,000	75,000			
2019	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	50,000	50,000			FD Req. Eqp. Reserve
2019	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2019	Communications System - Res or Deb Pymt	25,000	25,000		(7)	
2019	Mock Disaster Reserve	2,500	2,500			
2019	BB Agreement Termination - Assets	15,365	15,365			

Public Works & Development - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	622,000	347,000	190,000	85,000
2006	1,772,162	554,000	1,057,594	160,568
2007	1,210,599	515,000	40,000	655,599
2008	2,199,709	595,000	1,135,000	469,709
2009	2,315,000	715,000	1,005,000	595,000
2010	5,910,000	749,092	1,970,334	3,190,574
2011	2,317,000	810,000	1,407,000	100,000
2012	3,752,000	827,000	1,415,000	1,510,000
2013	2,548,700	833,700	435,000	1,280,000
2014	1,279,512	832,512	322,000	125,000
2015	2,487,512	787,512	860,000	840,000
2016	1,387,512	932,512	330,000	125,000
2017	1,797,512	977,512	595,000	225,000
2018	1,868,000	993,000	450,000	425,000
2019	1,423,000	1,018,000	80,000	325,000

Public Works

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014						
Debentures						
2014	Innerkip Debenture (2012 - 2027)	132,000	132,000			3rd Payment
2014	LED Streetlight Payment	55,512	55,512			2nd Payment
Drains						
2014	Drains - Annual	0	0			
2014	Jacques Drain	50,000		50,000		
2014	Matheson Drain	60,000		60,000		
2014	Timms Creek	45,000	45,000			
Equipment						
2014	Equipment Reserve	125,000			125,000	From Operating, \$5,000 from Bldg
2014	Foreman Pickup Truck Replacement	30,000		30,000		
2014	Backhoe	110,000		110,000		\$25,000 DC
Bridges						
2014	Bridge Reserve	50,000	50,000	0	0	
2014	Bridge Improvements	55,000		55,000		Engineering, Planning, Permits #0003
Facilities						
2014	PW Facilities Reserve	22,500	22,500			
2014	Facility Improvements @89 Loveys	20,000	20,000			Bldg demo, shrubs, cleanup
2014	Trees (non-deciduous) - NWSWMF~950 m	2,500	2,500			
2014	Speed Spy	3,000	0	3,000		Police Reserve
Road Projects						
2014	Fibremat 14th&15th MWSR to Co Rd 24	185,000	185,000		0	
2014	Homewood & Victoria Reconstr - Eng	100,000	100,000			
2014	Guiderails	30,000	30,000			
2014	Sidewalk Replacement	25,000	25,000			
2014	Streetlights - Additional	15,000	15,000			
2014	Streetlights (in progress from 2013)	14,000		14,000		
2014	Future Top Coat Asphalt - Reserve	25,000	25,000			Depends on what areas get built out and ready
2014	Future AM Reserve	125,000	125,000			

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2015						
Debentures						
2015	Innerkip Debenture (2012 - 2027)	132,000	132,000			4th Payment
2015	LED Streetlight Payment	55,512	55,512			3rd Payment
Drains						
2015	Matheson Drain	50,000	30,000	20,000		
2015	Timms Creek	100,000		100,000		
Equipment						
2015	Equipment Reserve	125,000			125,000	From Operating, \$5,000 from Bldg
2015	Replace 2008 Tandem (831)	250,000		250,000		
2015	Pickup Replacement	30,000		30,000		
Bridges						
2015	Bridge Reserve	60,000	60,000			
2015	Bridge Study - required every 2 years	15,000		15,000		Bridge Reserve
2015	Bridge #0003 (11th / Mud Creek) Construction	540,000		150,000	390,000	Construction, Engineering - Gas Tax
Facilities						
2015	PW Facilities Reserve	0	0			
2015	Facility Improvements	15,000	15,000			89 Lovey's Building Removals
Road Projects						
2015	Fibremat 15th Line	100,000			100,000	Gas Tax
2015	13th North end Pulverize & Pave	175,000	0		175,000	Gas Tax
2015	Adam Street - Shave & Pave	65,000	65,000			
2015	Homewood & Victoria Reconstruction	550,000	300,000	250,000		\$25,000 OCIF Formula, \$225,000 PW Reserve
2015	Sidewalk - Tavistock Post Office + Add'l	35,000	25,000	10,000		
2015	Add'l Streetlights	20,000	10,000	10,000		
2015	Guiderails - Finish 2014 started	45,000	20,000	25,000		\$25,000 WIP from 2014 - Flow thru TSR
2015	Top Coat Asphalt - Jacob / William	25,000	25,000			
2015	Top Coat Main & George	100,000	50,000		50,000	Developer pays 1/2

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2016						
Debentures						
2016	Innerkip Debenture (2012 - 2027)	132,000	132,000			5th Payment
2016	LED Streetlight Payment	55,512	55,512			4th Payment
Drains						
2016	Drains - Annual	50,000	50,000			
Equipment						
2016	Equipment Reserve	125,000			125,000	From Operating, \$5,000 from Bldg
2016	Pickup Truck	30,000		30,000		
2016	Replace 2006 Tandem	250,000		250,000		
Bridges						
2016	Bridge Reserve	60,000	60,000			
2016	Bridge Improvements	50,000		50,000		
Facilities						
2016	PW Facilities Reserve	50,000	50,000			
2016	Facility Improvements	10,000	10,000			
Road Projects						
2016	Streetlights	15,000	15,000			
2016	Sidewalks	25,000	25,000			
2016	Pave 17th Line	250,000	250,000			
2016	Jacob St East - Start Engineering / Investigation	50,000	50,000			Woodstock St to end - needs investigation to determine what can be done based on width
2016	Top Coat Asphalt - Victoria / Homewood	35,000	35,000			
2016	Top Coat James St	50,000	50,000			
2016	Gravel to Hardtop Prep	150,000	150,000			

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2017						
Debentures						
2017	Innerkip Debenture (2012 - 2027)	132,000	132,000		6th Payment	
2017	LED Streetlight Payment	55,512	55,512		5th Payment	
Drains						
2017	Drains - Annual	50,000	50,000			
Equipment						
2017	Equipment Reserve	375,000	250,000		125,000	From Operating, \$5,000 from Bldg
2017	Pickup Replacement	30,000		30,000		
2017	Replace 2006 Single Axle	250,000		250,000		
Bridges						
2017	Bridge Reserve	60,000	60,000	0	0	
2017	Bridge Study - required every 2 years	15,000		15,000		Bridge Reserve
Facilities						
2017	PW Facilities Reserve	50,000	50,000			
2017	Facility Improvements	15,000	15,000			
Road Projects						
2017	Streetlights	15,000	15,000			
2017	Sidewalks	25,000	25,000			
2017	Fibremat 13th southend	125,000	125,000			
2017	Gravel to Hardtop - Location prepped in 2016	200,000		100,000	100,000	DC, Gas Tax
2017	As determined through AMP, Condition & Priorities	400,000	200,000	200,000		PW Reserve
	Options - Jacob St. E (700), Fibremat 11th (120), Resurface 16th (350), Jane St. (250)					

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2018						
Debentures						
2018	Innerkip Debenture (2012 - 2027)	132,000	132,000			7th Payment
2018	LED Streetlight Payment	51,000	51,000			6th Payment
Drains						
2018	Drains - Annual	50,000	50,000			
Equipment						
2018	Equipment Reserve	375,000	250,000		125,000	From Operating, \$5,000 from Bldg
2018	Replace 1999 Grader (821)	350,000		350,000		
Bridges						
2018	Bridge Reserve	60,000	60,000	0	0	
Facilities						
2018	PW Facilities Reserve	50,000	50,000			
2018	Facility Improvements	15,000	15,000			
Road Projects						
2018	Streetlights	10,000	10,000			
2018	Sidewalks	25,000	25,000			
2018	Gravel to Hardtop Prep	200,000			200,000	Gas Tax
2018	As determined through AMP, condition & Priorities	550,000	350,000	100,000	100,000	PW Reserve, Gas Tax
	Options - Jacob St. E (700), Fibremat 11th (120), Resurface 16th (350), Jane St. (250)					

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2019						
Debentures						
2019	Innerkip Debenture (2012 - 2027)	132,000	132,000			8th Payment
2019	LED Streetlight Payment	51,000	51,000			7th Payment
Drains						
2019	Drains - Annual	50,000	50,000			
Equipment						
2019	Equipment Reserve	125,000			125,000	From Operating, \$5,000 from Bldg
2019	Replace Tractor	80,000		80,000		
Bridges						
2019	Bridge Reserve	60,000	60,000	0	0	
2019	Bridge Study	20,000	20,000			
Facilities						
2019	PW Facilities Reserve	50,000	50,000			
2019	Facility Improvements	20,000	20,000			
Road Projects						
2019	Streetlights	10,000	10,000			
2019	Sidewalks	25,000	25,000			
2019	Gravel to Hardtop - Location prepped in 2018	200,000			200,000	Gas Tax
2019	As determined through AMP, condition & Priorities	600,000	600,000		0	
Options - Jacob St. E (700), Fibremat 11th (120), Resurface 16th (350), Jane St. (250)						
2020+						
Debentures						
2020	Innerkip Debenture (2012 - 2027)	132,000	132,000			9th Payment
2020	LED Streetlight Payment	51,000	51,000			8th Payment
2021	Innerkip Debenture (2012 - 2027)	132,000	132,000			10th Payment
2021	LED Streetlight Payment	51,000	51,000			9th Payment
2022	Innerkip Debenture (2012 - 2027)	132,000	132,000			11th Payment
2022	LED Streetlight Payment	51,000	51,000			10th Payment (Last One)
2023	Innerkip Debenture (2012 - 2027)	132,000	132,000			12th Payment
2024	Innerkip Debenture (2012 - 2027)	132,000	132,000			13th Payment
2025	Innerkip Debenture (2012 - 2027)	132,000	132,000			14th Payment
2026	Innerkip Debenture (2012 - 2027)	132,000	132,000			15th Payment (Last One)

Innerkip Community Centre - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	20,000	11,000	9,000	0
2006	5,000	5,000	0	0
2007	7,500	7,500	0	0
2008	7,500	7,500	0	0
2009	10,000	10,000	0	0
2010	10,000	10,000	0	0
2011	7,500	7,500	0	0
2012	40,000	7,500	2,500	30,000
2013	15,900	8,750	6,250	900
2014	8,750	8,750	0	0
2015	12,500	10,000	2,500	0
2016	12,500	12,500	0	0
2017	15,000	15,000	0	0
2018	15,000	15,000	0	0
2019	15,000	15,000	0	0

Innerkip Community Centre

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Contribution to Reserve	3,750	3,750	0	0	Reserve Balance \$38,500
2014	Major Repairs & Maintenance	5,000	5,000			
2015	Major Repairs/Contribution to Reserve	0	0	0	0	Reserve Balance \$24,500
2015	Landscaping Improvements	2,500	2,500			Shrubs out front + cleanup re: sanitary line
2015	Grease Interceptor	5,000	5,000			
2015	A/C Unit(s)	5,000	2,500	2,500		
2016	Major Repairs/Contribution to Reserve	12,500	12,500	0	0	Reserve \$22,000
2017	Major Repairs/Contribution to Reserve	15,000	15,000		0	
2018	Major Repairs/Contribution to Reserve	15,000	15,000		0	
2019	Major Repairs/Contribution to Reserve	15,000	15,000			
Reserve to be applied to the following when required:						
HVAC Replacement						
Parking Lot						

Hickson Park - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	30,000	10,000	10,000	10,000
2006	15,000	15,000	0	0
2007	15,000	15,000	0	0
2008	17,500	17,500	0	0
2009	153,000	20,000	33,000	100,000
2010	240,000	20,000	53,332	166,668
2011	20,000	20,000	0	0
2012	20,000	20,000	0	0
2013	22,000	20,000	0	2,000
2014	20,000	20,000	0	0
2015	20,000	20,000	0	0
2016	22,500	22,500	0	0
2017	22,500	22,500	0	0
2018	22,500	22,500	0	0
2019	25,000	25,000	0	0

Hickson Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Park Improvements / Reserve	20,000	20,000	0	0	Reserve balance \$38,300
2015	Park Improvements / Reserve	20,000	20,000	0	0	Reserve Balance \$58,300
	Outfield Fence Repair					
	Batting Cage Repairs					
	Playground - Repairs and Peastone					
	Bleachers - Repairs					
2016	Park Improvements / Reserve	22,500	22,500	0	0	Reserve Balance \$58,300
2017	Park Improvements / Reserve	22,500	22,500			Reserve Balance \$58,300
2018	Park Improvements / Reserve	22,500	22,500			Reserve Balance \$58,300
2019	Park Improvements / Reserve	25,000	25,000			Reserve Balance \$58,300

Innerkip Parks - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005		15,000		
2006		15,000		
2007		17,500		
2008	25,000	17,500	0	7,500
2009	119,000	20,000	33,000	66,000
2010	451,000	20,000	81,500	349,500
2011	20,000	20,000	0	0
2012	35,000	22,500	12,500	0
2013	50,000	25,000	25,000	0
2014	65,000	25,000	40,000	0
2015	78,000	25,000	16,500	36,500
2016	25,000	25,000	0	0
2017	25,000	25,000	0	0
2018	105,000	30,000	75,000	0
2019	30,000	30,000	0	0

Innerkip Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Innerkip Estates Park	40,000	0	40,000	0	Playground/Trail Development subject to community lead
2014	Practice Screens	25,000	25,000			IP Park Reserve Balance \$10,000
2014	Dugout Covers - Diamond 3					
2014	High Screen - Diamonds 1 & 2					
2014	Balance to Reserve re: Diamond 3 Lights					
2014	Trail Lighting					
IRC Meeting Feb 18 to review and submit updated budget request - info shown below is from last year						
Main Park						
2015	Park Improvements	10,000	10,000	0	0	Main Park Reserve Balance \$34,000
2015	Practice Diamond bxn 2 & 3?					
2015	Balance to Reserve re: Diamond 3 Lights	15,000	15,000			
Stonegate Road Park						
						Balance from 2014 \$40,000 = \$26,272
2015	Pave Trail	17,000		16,500		CIL Reserves
2015	Playground Equipment	25,000			26,500	Ontario Trillium Fund
2015	Benches for Park, Trail and Playground	7,000			10,000	Fundraising
2015	Additional Trees	4,000				
2016	Park Improvements	10,000	10,000	0	0	Reserve \$49,000
2016	Balance to Reserve re: Diamond 3 Lights	15,000	15,000			

Innerkip Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2017	Park Improvements	14,000	14,000	0	0	Reserve \$64,000
2017	Balance to Reserve re: Diamond 3 Lights	11,000	11,000			
2018	Park Improvements	30,000	30,000	0	0	Reserve \$75,000
2018	Lights - 3rd Diamond	75,000	0	75,000		
2019	Park Improvements	30,000	30,000	0	0	Reserve \$0
*CAO Notes - 3rd Diamond Lighting may require further examination and consideration						
If Woodstock moves forward with a significant recreational facility that is supposed to include						
ball diamonds in the northeast corner of the City, will it have an impact on Innerkip?						

Tavistock Parks - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	20,000	17,000	3,000	0
2006	15,000	15,000	0	0
2007	167,500	22,500	67,500	77,500
2008	199,000	19,000	85,140	94,860
2009	67,250	20,000	22,250	25,000
2010	22,000	22,000	0	0
2011	47,500	22,000	25,500	0
2012	1,030,000	25,000	189,000	816,000
2013	1,403,000	25,000	334,000	1,044,000
2014	48,013	25,000	18,013	5,000
2015	47,013	25,000	22,013	0
2016	29,417	25,000	4,417	0
2017	34,417	25,000	4,417	5,000
2018	42,417	25,000	4,417	13,000
2019	29,417	25,000	4,417	0

Tavistock Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Debenture Payment	22,417	18,000	4,417		1st Payment, \$4417 from DC
2014	Signage for front of the Pavilion	5,000		5,000		Balance of Pavilion Items - expensed in 2013
2014	Holdback	8,596		8,596		"
2014	Volley ball net & equipment	2,200	2,200			
2014	Lines painted on Rec Hall floor	2,000	2,000			
2014	Basket ball nets in Rec Hall	2,000	2,000			
2014	Heat trace cable pavilion north valley	800	800			
2014	Ball Diamond Score Board	5,000			5,000	Tavistock Minor Ball??
2015	Debenture Payment	22,417	18,000	4,417		2nd Payment
2015	Donor Wall Installation	4,596	0	4,596		
2015	Heat Trace Cables	5,000	5,000			Estimate Only, Funding???
2015	Roof Modifications	12,000	2,000	10,000		CIL Reserve
2015	Cement Pillar Repairs	3,000	0	3,000		CIL Reserve
2015	Park Gate Repairs - cost estimate highly variable					???Fundraising????
2016	Debenture Payment	22,417	18,000	4,417		3rd Payment
2016	Lines Painted on Rec Hall Floor	2,000	2,000			
2016	Volley Ball Net & Eqp	3,000	3,000			
2016	Misc Park Capital	2,000	2,000			
2017	Debenture Payment	22,417	18,000	4,417		4th Payment
2017	Install foul ball netting on back stop	12,000	7,000		5,000	Fundraising??

Tavistock Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2018	Debenture Payment	22,417	18,000	4,417		5th Payment
2018	Moving home Bull Pen	20,000	7,000		13,000	Fundraising??
2019	Debenture Payment	22,417	18,000	4,417		6th Payment
2019	Park Improvements	7,000	7,000			
2020	Debenture Payment	22,417	18,000	4,417		7th Payment
2021	Debenture Payment	22,417	18,000	4,417		8th Payment
2022	Debenture Payment	22,417	18,000	4,417		9th Payment
2023	Debenture Payment	22,417	18,000	4,417		10th Payment
2024	Debenture Payment	22,417	18,000	4,417		11th Payment
2025	Debenture Payment	22,417	18,000	4,417		12th Payment
2026	Debenture Payment	22,417	18,000	4,417		13th Payment
2027	Debenture Payment	22,417	18,000	4,417		14th Payment
2028	Debenture Payment	22,417	18,000	4,417		15th Payment

Tavistock Memorial Hall - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
2005		16,000	11,000	5,000	0
2006		15,000	15,000	0	0
2007		18,000	10,500	7,500	0
2008		6,000	6,000	0	0
2009		10,000	10,000	0	0
2010		10,000	10,000	0	0
2011		22,000	10,000	7,000	5,000
2012		10,000	10,000	0	0
2013		12,500	12,500	0	0
2014		21,500	12,500	9,000	0
2015		33,000	15,000	18,000	0
2016		20,000	20,000	0	0
2017		27,000	20,000	7,000	0
2018		20,000	20,000	0	0
2019		25,000	20,000	5,000	0

Tavistock Memorial Hall						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Replace serving cooler in Bar	5,000	5,000	0		
2014	Replacement of Roof Top Units 3 x \$5500ea	16,500	7,500	9,000		
2015	Appropriation to Reserve	0	0			Reserve \$61,500
2015	Facility lighting upgrades	10,000	10,000	0		
2015	Replace Serving Cooler in Bar	4,000	0	4,000		
2015	New Kitchen Stove	5,000	5,000			
2015	Replace Rooftop Units 2 x \$7,000 each	14,000		14,000		
2016	Appropriation to Reserve	10,000	10,000	0		Reserve \$43,500
2016	Tile floor repairs	10,000	10,000	0		
2017	Appropriation to Reserve	0	0			Reserve \$53,500
2017	Painting Hall	7,000	7,000	0		
2017	Front Entrance Upgrade	15,000	8,000	7,000		
2017	Replace second storage cooler in Bar	5,000	5,000			
2018	Appropriation to Reserve	8,000	8,000			Reserve \$46,500
2018	Replacement of Stage Furnace & Entrance Furnace	12,000	12,000	0		
2019	Appropriation to Reserve	0	0			Reserve \$54,500
2019	Kitchen renovations & new cupboards	25,000	20,000	5,000		
Note: The present reserve level and contributions will not fund the eventual replacement of the facility, just maintain.						
						Reserve \$49,500

Tavistock & District Recreation Centre - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	20,000	0	0	20,000
2006	63,000	0	35,000	28,000
2007	105,104	0	74,000	31,104
2008	100,209	0	71,409	28,800
2009	60,500	0	36,500	24,000
2010	12,000	0	0	12,000
2011	23,000	0	11,000	12,000
2012	46,000	0	42,505	3,495
2013	34,000	25,000	9,000	0
2014	45,700	25,000	20,700	0
2015	41,000	31,000	10,000	0
2016	79,000	45,000	34,000	0
2017	70,000	50,000	20,000	0
2018	154,000	54,000	100,000	0
2019	130,000	55,000	75,000	0

TDRC

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Appropriation to Reserve	25,000	25,000			
2014	Dehumidifier compressors	4,000		4,000		
2014	Painting Lobby and Entrance & Washrooms	3,500		3,500		
2014	130 chairs for the Upper Arena Hall x \$50	6,000		6,000		
2014	Zamboni - Major Maintenance at Factory	4,500		4,500		
2014	NG Compressor Rebuild	2,700		2,700		
2015	Appropriation to Reserve	25,000	25,000			Reserve \$188,338
2015	130 chairs for the Upper Arena Hall x \$50	6,000	6,000			
2015	Facility lighting upgrades	10,000	0	10,000		
2016	Appropriation to Reserve	25,000	25,000			Reserve \$203,338
2016	Retrofit Arena ice surface lighting	25,000	20,000	5,000		
2016	Dehumidifier Replacement 20 - 25k (10 - 15 yrs)	25,000		25,000		
2016	Curling Club Dehumidifier	4,000		4,000		
2017	Appropriation to Reserve	25,000	25,000			Reserve \$194,338
2017	Repaint Dressing Rooms & Dressing Room Hall	20,000	20,000			
2017	Washroom Renovations - Counters and Taps	5,000	5,000			
2017	Recoat Lobby Floor - epoxy coating	20,000		20,000		

TDRC

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2018	Appropriation to Reserve	25,000	25,000			Reserve \$199,338
2018	Zamboni ice resurfacer replacement	100,000	25,000	75,000		
2018	Dehumidifier Replacement 20 - 25k (10 - 15 yrs)	25,000		25,000		
2018	Painting Lobby and Entrance & Washrooms	4,000	4,000			
2019	Appropriation to Reserve	25,000	25,000			Reserve \$124,338
2019	Repaint Steel structure in Arena and Curling Clut	30,000	30,000			
2019	Brine Pump in Refrigeration Room	15,000		15,000		
2019	Refrigeration Chiller Replacement (15 to 20 yrs)	60,000		60,000		

Reserve \$74,338

	Future Capital	Cost	Life
2020	Accessibility renovations??	10,000	
2020	BAC condenser	45,000	15 to 20 years
2021	Compressor #2	30,000	15 years
2022	Eng Air for dressing room heat	8,000	
2024	Lower Lobby Roof Top Unit	7,000	
2026	Upper Hall Roof Top Unit	9,000	
2028	Dressing rooms rubber floor	75,000	16 years
2034	Compressor #1	35,000	15 years
2035	Dasher Boards	100,000	
2045	Refrigerated floor	150,000	
2030	Zamboni replacement	120,000	10 to 12 years
	Total	589,000	

Schedule "D" User Fees

Department	Category	Fee Description	Effective January 1, 2015	Effective January 1, 2016	Notes
Administration	Copying	General Copying & Printing	25¢/side	25¢/side	
Administration	Copying	Church & Charitable Groups	15¢/side	15¢/side	
Administration	Copying	Supply own paper	10¢/side	10¢/side	
Administration	Printing	Laser Printing	25¢/side	25¢/side	
Administration	Printing	Colour Laser Printing	50¢/side	50¢/side	
Administration	Laminating	Laminating Business Card	50¢	50¢	
Administration	Laminating	Laminating Badge with Clip	75¢	75¢	
Administration	Laminating	Laminating 8 1/2 X 11	\$1.00	\$1.00	
Administration	Faxes	Incoming faxes	50¢/page	50¢/page	
Administration	Faxes	Outgoing faxes	50¢/page	50¢/page	effective on approval for 2014 as well
Administration	Certificates	Tax Certificate	\$45.00	\$45.00	
Administration	Certificates	Zoning Certificate	\$45.00	\$45.00	
Administration	Certificates	Local Charges Information	\$45.00	\$45.00	
Administration	Certificates	Building Work Orders	\$45.00	\$45.00	
Administration	Certificates	Tax Confirmation-requested by Bank or Trust Company	\$20/property	\$20/property	
Administration	Certificates	Burial Certificates	\$10.00	\$10.00	
Administration	Maps	Township Maps	n/c	n/c	
Administration	Maps	County Map	n/c	n/c	
Administration	Misc	Township Lapel Pins	n/c	n/c	
Administration	Misc	Township Crest-Plastic	\$5.00	\$5.00	
Administration	Misc	Township Crest-Cloth	\$20.00	\$20.00	
Administration	Cost Recovery Jobs	All Departments	Actual Job Cost + 15% overhead (\$500 max. for overhead)	Actual Job Cost + 15% overhead (\$500 max. for overhead)	
Administration	Tax Sales	Title Searching	\$110.00	\$110.00	
Administration	Tax Sales	Survey	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Preparation & Registration of Tax Arrears Certificate	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	First Notice - preparation & mailing	\$60.00/hr	\$60.00/hr	
Administration	Tax Sales	Final Notice - preparation & mailing	\$60.00/hr	\$60.00/hr	
Administration	Tax Sales	Preparation of Extension Agreement	\$60.00/hr	\$60.00/hr	
Administration	Tax Sales	Legal Costs	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Preparation & Registration of Cancellation Certificate	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Costs of Sale by Tender or Auction Process:			
Administration	Tax Sales	Legal Costs	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Advertising Costs	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Expenses of Tender Opening or Auction	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Professional Services	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Mailing of Notices	\$60.00/hr	\$60.00/hr	
Administration	Tax Sales	Registration of Documents	Actual Cost + 10%	Actual Cost + 10%	
Administration	Tax Sales	Distribution of Proceeds of Sale	\$60.00/hr	\$60.00/hr	
Administration	Lotteries	Lottery Licences	2% of the prize value	2% of the prize value	

Department	Category	Fee Description	Effective January 1, 2015	Effective January 1, 2016	Notes
Waste Management	Recycling	Blue Boxes	As set by County of Oxford	As set by County of Oxford	
Waste Management	Recycling	Composters	As set by County of Oxford	As set by County of Oxford	
Waste Management	Bag Tags	Bag Tags	As set by County of Oxford	As set by County of Oxford	
Bylaw Enforcement	Canine Control	Dog Tags	\$20/tag	n/a	no longer applicable
Bylaw Enforcement	Canine Control	Kennel Licence	\$60/licence	\$60/licence	
Fire & Safety	Signs	9-1-1 Post & Cap Only	\$20	\$20	
Fire & Safety	Signs	9-1-1 Blade & Hardware Only	\$40	\$40	
Fire & Safety	Signs	9-1-1 Sign - New Install by Township, incl. hardware	\$100	\$100	
Fire & Safety	Signs	Fire Route-Sign, Post, & Hardware	\$55	\$55	
Fire & Safety	Signs	Fire Route-Sign Installed by Township	cost recovery job	cost recovery job	
Fire & Safety	Fire Department	Work Orders	\$50	\$50	
Fire & Safety	Fire Department	Inspections Requested	\$200	\$200	
Fire & Safety	Fire Department	Incident Reports Requested	\$150	\$150	
Fire & Safety	Fire Department	Non Resident Motor Vehicle Accidents	Current MTO Rates + 15% overhead (\$500 max. for overhead)	Current MTO Rates + 15% overhead (\$500 max. for overhead)	
Fire & Safety	Fire Department	False Fire Alarm - 3rd+ Calls	\$500	\$500	
Fire & Safety	Fire Department	Propane Facility Fire Safety Plan Review	\$250 + Actual External Professional Costs + 15% Overhead (\$500 max, on external costs only)	\$250 + Actual External Professional Costs + 15% Overhead (\$500 max, on external costs only)	
PW	Culverts	9 m width, 300 - 400 mm (30' width, 15")	\$1,500.00	\$1,500.00	
PW	Culverts	12 m width, 300 - 400 mm (40' width, 15")	\$2,000.00	\$2,000.00	
PW	Culverts	Extensions per metre (3')(15")	\$150.00	\$150.00	
PW	Culverts	9 m width, 450 mm (30' width, 18")	\$1,600.00	\$1,600.00	
PW	Culverts	12 m width, 450mm (40' width, 18")	\$2,100.00	\$2,100.00	
PW	Culverts	Extensions per metre (3')(18")	\$200.00	\$200.00	
PW	Culverts	9 m width, over 450 mm (30' width, 18")	priced individually	priced individually	
PW	Culverts	12 m width, over 450mm (40' width, 18")	priced individually	priced individually	
PW	Culverts	Extensions per metre (3') over 450 mm	priced individually	priced individually	
PW	Culverts	Waterbreak-9 m	\$400	\$400	
PW	Culverts	Waterbreak- 12 m	\$500	\$500	
PW	Culverts	Waterbreak-extensions per metre	\$60	\$60	
PW	General	Curb Cut or relocation of existing curb (7.5m min cut)	\$50/m	\$50/m	
PW	General	Private Drain Connection	\$25 permit+ cost recovery job	\$25 permit+ cost recovery job	
PW	General	Mailbox Posts	\$75.00	\$75.00	

Department	Category	Fee Description	Effective January 1, 2015	Effective January 1, 2016	Notes
Planning	Applications	Zoning Change	\$550	\$550	
Planning	Applications	Minor Variance	\$325	\$325	
Planning	Refunds	Application Submitted-no work started	80%	80%	
Planning	Refunds	Application Submitted-surrounding property owner list created	60%	60%	
Planning	Refunds	Application Submitted-surrounding property owner list created,application circulated for agency comment	40%	40%	
Planning	Refunds	Any point after agency comment circulation	0%	0%	
Planning	Applications	Site Plan Control Agreement Application	\$350	\$350	
Planning	Deposit	Site Plan Control Agreement Deposit	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed	
Planning	Deposit	Severance Agreement Deposit	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed	
Planning	Grant-in-Lieu of Parkland	GIL of Parkland on Severances that create a new residential lot	\$1,500	\$1,500	\$1,500 was target amount when started
Planning	REA	Renewal Energy Projects - Municipal Consultation Costs	Actual Staff Costs + 15% Overhead (\$500 max for OH)	Actual Staff Costs + 15% Overhead (\$500 max for OH)	
Planning	REA	Renewable Energy Projects - Municipal Agreement Deposit	\$25,000 Deposit to Initiate Municipal Agreement + Additional Deposits as per the Agreement	\$25,000 Deposit to Initiate Municipal Agreement + Additional Deposits as per the Agreement	
Planning	REA	Renewable Energy Projects - Municipal Agreement Cost Recovery (Legal, Engineering, etc.)	Actual External Professional Costs + Actual Staff Costs + 15% Overhead (\$500 max for OH)	Actual External Professional Costs + Actual Staff Costs + 15% Overhead (\$500 max for OH)	
Planning	REA	Municipal Council Support Resolution Application	\$200	\$200	New fee, required for processing, reviewing and obtaining Council resolution for FIT/MicroFIT Council support resolutions
					effective in 2014 on approval of user fees
Innerkip Community Centre - contact Barb Kelso at 519-539-1340					
ICC	Hall	Hall Rental-Sun-Thurs/Fri, Sat Afternoon	\$190+HST	\$190+HST	Set for 2015 & 2016
ICC	Hall	Hall Rental-Fri, Sat Evening	\$420+HST	\$420+HST	
ICC	Hall	Hall Rental-40 Person Meeting	\$95+HST	\$95+HST	
ICC	Hall	Kitchen Use (all time slots)	\$95+HST	\$95+HST	
ICC	Hall	40 Person Meeting - Light Use	\$30+HST	\$30+HST	
ICC	Hall	"Walkaway"	\$125.00 + HST	\$125.00 + HST	
ICC	Hall	Bar Association Fees	\$13/person/hr	\$13/person/hr	

SCHEDULE 'A'

By-law #2013-5

PERMIT FEES AND REFUND SCHEDULE

1. Permit Fees

CLASSES OF PERMITS AND PERMIT FEES			
Unless otherwise noted all definitions of building classifications shall be as defined in the Ontario Building Code for Major Occupancies			
For temporary buildings (greater than 10m ²), alterations, additions, foundations and new buildings (greater than 10m ²).			
A minimum permit fee of \$105.00 is required for all permit applications.			
Construction - New Buildings, Additions, Mezzanines		Permit Fee (Per. Sq.Ft)	Permit Fee (Flat Fee)
Group A Assembly Buildings & Group B Institutional Buildings & Group D Business/Personal Service & Group E Mercantile Buildings & Group F Industrial Buildings	New Construction, Additions, Renovations, Installation of Fire Alarm Systems (including Group C Buildings) and Finishes to Unfinished Space	\$0.25/sq ft or \$7.21/\$1000 Cost (Greater of the two)	
	Public Pool (outdoor), Public Patio & Exterior Ramps		\$250.00
	New Townhouse & Semi Detached Unit (per unit)		\$1,250.00
	New Detached Unit		\$1,600.00
Group C Residential Buildings	Addition to Single/Semi/Town Units (without garage)		\$415.00
	Addition to Single/Semi/Town Units (with attached garage)		\$465.00
	Renovation to Single/Semi/Town Units		\$300.00
	Basement Finishes for Single/Semi/Town Units		\$200.00
	Sheds & Garages (New & Addition to)		\$200.00
	Decks & Covered Porches (unheated and unenclosed)		\$105.00
	Other Residential Buildings (New Construction, Additions or Renovation)	\$0.85 / sq. ft.	
	Agricultural Buildings	\$350.00 + \$0.10/sq ft	
	Silo/Storage Bins		\$220.00
Farm Buildings	Manure Storage (All Types)		\$500.00
	Tents (Occupying an Area Greater than 600m ²)		\$250.00
	Temporary Buildings / Portables		\$475.00
Special Categories	Change of Use		\$250.00
	Fireplace/Wood Stove (each)		\$125.00
	Retaining Wall/Balcony Guard (per Linear Foot)	\$5.00 per linear ft	
Miscellaneous	Wind Turbines		\$2,500.00
	Solar Panel	\$0.31 / sq ft	
	Designated Structures (other than listed above)		\$500.00
	Alternate Soutlion Application		\$350.00
	Pools (as defined under Bylaw # 2008-24, exampmt from minimum fee)		\$100.00
	Re-inspection/Canceled Inspection Fee/ Requested inspection more than 4 years since last inspection (excluded from Minimum Permit Fee)		\$50.00
	Requested Inspection outside normal business hours		\$150.00
	Certificate of Permitted Use or Compliance (Building/Zoning/Site Plan)		\$50.00
	<i>(When HVAC Work is not Undertaken with any Other Work Requiring a Building Permit)</i>		
	HVAC Permit (space affecting)	\$0.20 / sq ft	
Mechanical Work	Sprinkler System		\$250.00
	NFPA 96 Kitchen Hood Fan		\$250.00
	<i>(When Plumbing Work is not Undertaken with any Other Work Requiring a Building Permit)</i>		
Plumbing/Serviceing Work	Water & Sewer Connection		\$105.00
	Building Services (per Linear Foot)	\$0.50	
Demo	Farm Buildings (Not Requiring A Permit)		\$0.00
	Major Building		\$150.00
	Minor Building (excluded from Minimum Permit Fee)		\$50.00

2.1 REFUND SCHEDULE

2.1.1 For Construction, Demolition and Change of Use Permits

In the case of withdrawal of an application or the abandonment of all or a portion of the work or the non-commencement of a project, the fees that may be refunded shall be a percentage of the fees payable under this By-Law as follows based on the following functions having been performed.

- | | | |
|-----|---|-----|
| (a) | Administrative functions only: | 80% |
| (b) | Administrative and zoning certification functions: | 70% |
| (c) | Administrative, zoning certification and plans examination: | 45% |
| (d) | Permit issued and no field inspections have been performed: | 35% |
| (e) | Subsequent to permit issuance additional deduction for each inspection performed: | 5% |

2.1.2 Notwithstanding subsection 2.1.1, above, no refund shall be made of an amount less than One Hundred Dollars (\$100.00).

2.1.3 No refund shall be made unless the owner or his agent therefore makes a written application within 6 months of withdrawal of application, or abandonment or non-commencement of the work or project and the permit is returned for cancellation.

2.1.4 Notwithstanding subsection 2.1.1, above, no refund shall be made where the Chief Building Official has revoked a permit under Section 8(10)(b) and (c).

2.1.5 Refunds will only be issued for a period of one year following the date of permit issuance.

Schedule "E" Grants

Grants to Organizations - Details

	Account	2010 Budget	2011 Budget	2012 Budget	2013 Budget	2014 Budget	2015 Budget
Tavistock Optimist Club - Grass Cutting*	11-758-121-2872	\$4,500	\$4,000	\$3,500	\$3,200	\$3,200	\$3,500
Oxford County Plowmen	11-871-121-6110	\$100	\$100	\$100	\$100	\$100	\$100
Tavistock Horticultural Society	11-758-121-6110	\$100	\$100	\$100	\$500	\$100	\$100
Tavistock Agricultural Society	11-871-121-6110	\$250	\$250	\$250	\$250	\$250	\$250
Innerkip Drop-in Centre	11-758-121-6110	\$500	\$500	\$500	\$500	\$500	\$500
Innerkip Lawn Bowling	11-758-121-6110	\$100	\$100	\$100	\$100	\$100	\$100
Tavistock Optimist Club***	11-758-121-6110	\$10,000	\$0	\$0	\$0	\$0	\$0
Misc Grants and Donations****	11-000-121-6110/20	\$1,500	\$1,500	\$2,500	\$2,100	\$2,000	\$2,000
Total		\$17,050	\$6,550	\$7,050	\$6,750	\$6,250	\$6,550

* Grass cutting is actual amount

***Ball Diamond Improvement

**** Misc Grants & Donations - Historical Details

OTR - Net							
Gold Medal Game - TDRC		\$297					
Kawartha Lakes Legal Defense Fund		\$500					
TAP		\$375					
TCHI Taxes		\$2,043					
Tavistock Fire 100th			\$750				
IRC New Years Eve Hall Rental			\$480				
IRC ICC Hall Rental				\$480			
IFD ICC Hall Rental					\$400	\$400	\$407
Horticultural Society re: Prov Meeting					\$400		
Brickyard Cemetery					\$1,000		
		\$3,215	\$1,230	\$480	\$1,800	\$400	\$407