

**THE CORPORATION OF THE
TOWNSHIP OF EAST ZORRA-TAVISTOCK
COUNTY OF OXFORD
By-law #2013 – 19**

Being a By-law to adopt the 2013 Estimate of Revenues and Expenditures and to provide for adoption of tax rates and to further provide for penalty and interest in default of payment thereof for 2013 and to provide for other matters related to taxation and to adopt user fees.

WHEREAS Section 290 of The Municipal Act, 2001 S.O. 2001, CHAPTER 25, as amended, requires that a local municipality shall in each year prepare and adopt a budget;

AND WHEREAS a municipality shall give public notice of its intention to adopt or amend the budget at a council meeting specified in the notice;

AND WHEREAS the Council of the Township of East Zorra-Tavistock has provided such notice and provided an opportunity for public input at the April 3, 2013 Council meeting;

AND WHEREAS certain regulations require reductions in certain tax rates for certain classes or subclasses of property, and;

AND WHEREAS county and school tax rates and/or levies have been provided;

NOW THEREFORE the Council of the Corporation of the Township of East Zorra-Tavistock hereby ENACTS AS FOLLOWS:

1. That the 2013 levy for all purposes shall be \$9,364,136 comprised as follows:

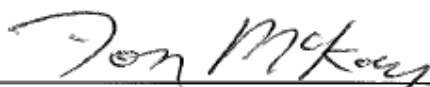
Township	\$3,756,865
County	\$3,683,543
Education	<u>\$1,923,728</u>
Total	<u>\$9,364,136</u>

2. That the 2013 Estimate of Revenues and Expenditures for the Township of East Zorra-Tavistock as set out in Schedule "A" attached hereto and forming part of this by-law is hereby adopted.
3. That the 2013 Tax Rates required to levy the amounts as set out in Section 1, not including local improvement rates or other special rates collected as taxes, shall be as set out in Schedule "B" attached hereto and forming part of this by-law.
4. That the Treasurer be instructed to have the said amount raised by the 2013 Tax Roll and the Tax Collector is hereby authorized to collect the same.

5. That Municipal Drainage levies and debentures, and Tile Loan debentures due in 2013 shall be collected on the roll.
6. That the Treasurer pay over to the various School Boards and to the County of Oxford, on or before the due dates, the amounts due.
7. That every owner shall be taxed according to the tax rates in this by-law.
8. Taxes for all Property Classes shall become due and payable in two (2) instalments as follows:

First Instalment	August 30, 2013
Second Instalment	October 31, 2013
9. That notice of such taxes due shall be sent by first class mail by the Treasurer to those persons liable for the payment of taxes.
10. That a charge as a penalty of 1¼ per cent on the amount of any outstanding taxes levied in 2013, shall be made on the first day of default and on the first day of each calendar month thereafter in which default continues until December 31, 2013, and any such additional amount shall be levied and collected in the same manner as if it had been originally imposed with and formed part of the taxes levied under this by-law.
11. That interest of 1¼ per cent on the amount of any taxes due and unpaid after December 31, 2013, shall be charged on the first day of each calendar month thereafter in which the default continues.
12. That the Five Year Capital Forecast as set out in Schedule “C” attached hereto, be approved in principle, subject to review and amendment during future year budget approvals.
13. That the User Fees effective January 1, 2014, as set out in Schedule “D” attached hereto be adopted, subject to review and amendment as required.

READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 1st DAY OF MAY, 2013.



DON MCKAY, MAYOR

seal



BRENDA JUNKER, CLERK

**Schedule "A" to By-law #2013-19
2013 Budget**

2013 Budget

Operating Budget

Taxation Levy

Taxation:

11-000-001-0120 Residential/Farm(RT)	(\$2,527,204)
11-000-001-0122 Residential FAD (R1)	(\$145)
11-000-001-0130 Multi-Residential (MT)	(\$73,330)
11-000-001-0140 Commercial(CT)	(\$322,348)
11-000-001-0141 Commercial - Vacant Units/Excess Land (CU)	(\$2,876)
11-000-001-0142 Commercial - Vacant Land (CX)	(\$3,571)
11-000-001-0150 Industrial(IT)	(\$48,191)
11-000-001-0151 Industrial - Vacant Units/Excess Land (IU)	(\$830)
11-000-001-0152 Industrial - Vacant Land (IX)	(\$334)
11-000-001-0155 Large Industrial (LT)	(\$82,884)
11-000-001-0160 Farmland(FT)	(\$455,328)
11-000-001-0170 Managed Forest(TT)	(\$399)
11-000-001-0180 Pipe-line (PT)	(\$234,546)
11-000-001-0190 Commercial New Construction (XT)	(\$1,573)
11-000-001-0193 Industrial New Construction (JT)	(\$3,306)
11-000-001-0210 Bill 79 Capped	\$0

Total Taxation	(\$3,756,865)

Total Taxation (\$3,756,865)

General Government (Non-Departmental)

Surplus/Deficit from Prior Year:

11-000-000-0000 Surplus/Deficit from Prior Year	(\$110,000)

Total Surplus/Deficit from Prior Year	(\$110,000)

2013 Budget

Supplementals/WO Taxation:

11-000-002-0120 Residential/Farm (RT)	(\$25,000)
11-000-002-0140 Commercial (CT)	\$0
11-000-002-0160 Farmland (FT)	\$0
11-000-002-0180 Pipeline (PT)	\$0
11-000-002-0190 Commercial New Construction (XT)	\$0
11-000-002-0193 Industrial New Construction (JT)	\$0
11-000-003-0120 Residential/Farm (RT)	\$20,000
11-000-003-0140 Commercial (CT)	\$0
11-000-003-0160 Farmland (FT)	\$0

Total Supplementals/WO Taxation (\$5,000)

Payments in Lieu:

11-000-005-0211 Canada Post	(\$3,800)
11-000-005-0221 Railways	(\$5,200)
11-000-005-0231 Tax Assistance Act	(\$9,400)
11-000-005-0242 Ontario Hydro	(\$125)
11-000-005-0243 LCBO	(\$2,600)
11-000-005-0261 Other Mun Enterprises(PUC/ Sewers)	(\$2,100)

Total Payments in Lieu (\$23,225)

Ontario Grants:

11-000-006-0330 Non-specific Ontario Grants	(\$1,373,500) OMPF
11-000-006-0331 Specific Grants & Revenue	(\$21,260) AMP Grant

Total Ontario Grants - OMPF (\$1,394,760)

City of Woodstock - Bndry Adj:

11-000-007-0330 City of Woodstock - Ongoing Boundary Adj	(\$115,500)
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Total City of Woodstock - Bndry Adj (\$115,500)

Other Grants & Gas Tax:

11-000-007-0331 Other Grants & Gas Tax	(\$225,461) Gas Tax
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Total Other Grants & Gas Tax (\$225,461)

2013 Budget

General Revenue:

11-000-021-0513 Misc Revenue	(\$7,500)
11-000-021-0911 Penalty & Interest - Taxes	(\$70,000)
11-000-021-0921 Investment Income Drains	(\$2,500)
11-000-021-0922 Investment Income - Bank Account	(\$40,000)
11-000-021-0924 Interest Income - ETPC	(\$55,100)
11-000-021-0925 Dividend Income - ETPC	\$0

Total General Revenue	(\$175,100)

General Expenditures:

11-000-121-2910 Misc Expense	\$1,500
11-000-121-3310 Professional Services	\$0
11-000-121-4110 Bank Charges	\$2,600
11-000-121-4510 Tax Writeoffs - Township	\$0
11-000-121-4511 Bill 79 Related Tax Adjustments	\$0
11-000-121-5391 Appropriation to Reserve	\$356,721 \$110,000 2012 Surplus, \$21,260 AMP, \$225,461 Gas Tax
11-000-121-6110 Grants	\$2,000 \$400 Tav Hort
11-000-121-6120 Donations	\$600

Total General Expenditures	\$363,421

Total General Government

(\$1,685,625)

2013 Budget

Corporate Services

General Administration

Council:

11-111-111-1120 Council Wages - Taxable	\$72,000
11-111-111-1121 Council Wages - Tax Exempt	\$36,000
11-111-111-1210 Other Payroll Costs	\$3,400
11-111-111-3110 Travel/Meals/Conference/Seminars	\$18,000
11-111-111-3260 Telecommunications	\$750
11-111-111-3290 Print, Advertising & Promotion	\$750
11-111-111-3455 Christmas Gift Certificate Program	\$3,300
Total Council	\$134,200

Administration Staff:

11-123-121-1110 Distributed Salaries & Wages	\$285,000
11-123-121-1130 Part-time Salaries & Wages	\$0
11-123-121-1150 Vacation, Sick, Stats, Holidays	\$46,000
11-123-121-1210 Overhead	\$85,000
11-123-121-3110 Travel/Meals/Conference/Seminars	\$7,000
11-123-121-3120 Training & Staff Development	\$1,500
11-123-121-3170 Memberships & Publications	\$1,750
Total Administration Staff	\$426,250

Township Office - Hickson:

11-181-121-3420 Building Maintenance	\$9,000
11-181-121-3430 Grounds Maintenance	\$2,500
11-181-121-3610 Electrical Power	\$6,000
11-181-121-3630 Natural Gas	\$1,000
11-181-121-3810 Insurance & Licences	\$700
Total Township Office - Hickson	\$19,200

89 Loveys Street:

11-182-021-0574 Facility Rental	(\$1,500)
11-182-121-3420 Building Maintenance	\$1,500
11-182-121-3430 Grounds Maintenance	\$1,500
11-182-121-3610 Electrical Power	\$1,000
11-182-121-3810 Insurance & Licences	\$500
Total 89 Loveys Street	\$3,000

Former PUC Office:

11-183-021-0574 Facility Rentals	(\$6,600)
11-183-121-3420 Building Maintenance	\$1,500
11-183-121-3430 Grounds Maintenance	\$500

2013 Budget

11-183-121-3610 Electrical Power	\$1,750	
11-183-121-3620 Water	\$500	
11-183-121-3625 Sewer	\$350	
11-183-121-3630 Natural Gas	\$750	
11-183-121-3810 Insurance	\$100	

Total Former PUC Office	(\$1,150)	

General Administration:		
11-191-021-0511 Tax Certificates	(\$7,500)	
11-191-021-0513 Misc. Revenue	(\$4,000)	
11-191-021-0514 Waste Management Services	(\$3,500)	
11-191-021-0575 Criminal Record Check Fees	(\$2,000)	
11-191-021-0722 Lottery Licences	(\$250)	
11-191-021-0763 Sale of Maps, Copies, Fax, etc.	(\$500)	
11-191-021-0952 Contribution from Reserve	\$0	
11-191-121-2380 Departmental Equipment	\$1,000	
11-191-121-2610 Office Supplies	\$8,000	
11-191-121-3170 Memberships & Publications	\$350	
11-191-121-3210 Postage & Courier	\$7,000	
11-191-121-3260 Telecommunications	\$2,750	
11-191-121-3290 Print, Advertising & Promotion	\$6,000	
11-191-121-3310 Professional Services	\$60,000	Audit, Software Maint
11-191-121-3450 Office Equipment Maintenance/Lease Contracts	\$10,000	Copiers
11-191-121-3810 Insurance & Licences	\$65,000	
11-191-126-5390 Appropriation to Reserve	\$5,000	Election Reserve

Total General Administration	\$147,350	

Animal Control Services:		
11-281-021-0724 Dog Licences	(\$19,000)	
11-281-121-1131 Dog Licencing - Salaries & Wages	\$1,000	
11-281-121-1132 Livestock Evaluations - Salaries & Wages	\$500	
11-281-121-1133 Fence Viewers - Salaries & Wages	\$200	
11-281-121-2610 Office Supplies	\$750	
11-281-121-2910 Misc. Expense	\$2,000	
11-281-121-3210 Postage & Courier	\$0	
11-281-121-3360 Animal Collection & Pound Services	\$8,500	
11-281-121-3910 Livestock Claims	\$1,000	

Total Animal Control Services	(\$5,050)	

Total General Administration	\$723,800	

2013 Budget

Parks & Facilities

Hickson Park:

11-751-021-0513 Misc. Revenue	\$0
11-751-121-2872 Grass Cutting	\$2,000
11-751-121-2875 Booth/Pavilion R & M	\$2,000
11-751-121-2876 Playground R & M	\$500
11-751-121-2877 Fencing R & M	\$500
11-751-121-2878 Floodlight R & M	\$500
11-751-121-2879 Grounds/Diamond R & M	\$2,000
11-751-121-2910 Misc. Expense	\$250
11-751-121-3260 Telecommunications	\$900
11-751-121-3436 Facility Maintenance Services	\$2,000
11-751-121-3530 Garbage Container Rental & Disposal	\$750
11-751-121-3610 Electrical Power	\$3,200
11-751-121-3810 Insurance & Licences	\$2,900

Total Hickson Park \$17,500

Innerkip Park:

11-752-021-0574 Facility Rentals	\$0
11-752-121-2872 Grass Cutting	\$5,000
11-752-121-2875 Booth/Pavilion R & M	\$1,500
11-752-121-2876 Playground R & M	\$750
11-752-121-2877 Fencing R & M	\$500
11-752-121-2878 Floodlight R & M	\$750
11-752-121-2879 Grounds/Diamond R & M	\$6,500
11-752-121-2910 Misc. Expense	\$750
11-752-121-3260 Telecommunications	\$950
11-752-121-3436 Facility Maintenance Services	\$2,000
11-752-121-3530 Garbage Container Rental & Disposal	\$1,500
11-752-121-3610 Electrical Power	\$4,800
11-752-121-3620 Water	\$3,000
11-752-121-3625 Sewer	\$2,800
11-752-121-3810 Insurance & Licences	\$2,600

Total Innerkip Park \$33,400

2013 Budget

Tavistock Park:	
11-753-021-0574 Facility Rentals	(\$4,400)
11-753-121-2872 Grass Cutting	\$3,200
11-753-121-2875 Booth/Pavilion R & M	\$3,000
11-753-121-2876 Playground R & M	\$700
11-753-121-2877 Fencing R & M	\$1,000
11-753-121-2878 Floodlight R & M	\$150
11-753-121-2879 Grounds/Diamond R & M	\$6,200
11-753-121-3410 Contracted Management Services	\$10,000
11-753-121-3436 Facility Maintenance Services	\$1,000
11-753-121-3530 Garbage Container Rental & Disposal	\$100
11-753-121-3610 Electrical Power	\$4,000
11-753-121-3620 Water	\$0
11-753-121-3650 Floodlight Electrical Power	\$1,250
11-753-121-3810 Insurance & Licences	\$3,600

Total Tavistock Park	\$29,800

Innerkip Estates Park:	
11-754-121-2872 Grass Cutting	\$2,500
11-754-121-2910 Misc. Expense	\$500

Total Innerkip Estates Park	\$3,000

Tavistock Memorial Hall:	
11-755-021-0513 Misc. Revenue	\$0
11-755-021-0574 Facility Rentals	(\$24,500)
11-755-121-2380 Departmental Equipment	\$200
11-755-121-2620 Cleaning Materials	\$1,000
11-755-121-2910 Miscellaneous Expense	\$350
11-755-121-3260 Telephone	\$620
11-755-121-3290 Print, Advertising and Promotion	\$400
11-755-121-3410 Contracted Management Services	\$25,000
11-755-121-3420 Building Maintenance	\$5,200
11-755-121-3430 Grounds Maintenance	\$3,000
11-755-121-3530 Garbage Container Rental & Disposal	\$2,100
11-755-121-3610 Electrical Power	\$5,300
11-755-121-3620 Water	\$625
11-755-121-3625 Sewer	\$575
11-755-121-3630 Natural Gas	\$2,600
11-755-121-3810 Insurance & Licences	\$4,300

Total Tavistock Memorial Hall	\$26,770

2013 Budget

Bender Subdivision Park:

11-756-121-2872 Grass Cutting	\$1,000
11-756-121-2910 Misc. Expense	\$400
11-756-121-3410 Contracted Management Services	\$600

Total Bender Subdivision Park	\$2,000

Parks Administration:

11-758-021-0513 Misc. Revenue	\$0
11-758-121-1110 Distributed Salaries & Wages	\$20,000
11-758-121-2872 Grass Cutting - Optimist Park Tavistock	\$3,200
11-758-121-2910 Misc. Expense	\$250
11-758-121-3170 Memberships & Publications	\$550
11-758-121-6110 Grants	\$700 \$100 Tav Hort, \$500 Drop-in, \$100 Lawn Bowling

Total Parks Administration	\$24,700

Tavistock & District Recreation Centre:

11-781-021-0513 Misc. Revenue	(\$3,000)
11-781-021-0573 Arena Gate Receipts	(\$4,700)
11-781-021-0781 Arena Rink Rentals	(\$321,000)
11-781-021-0782 Upper Hall Rentals	(\$8,100)
11-781-021-0783 Curling Club Agreement	(\$25,700)
11-781-021-0784 Arena Advertising	(\$11,700)
11-781-021-0787 Board Room Rentals	(\$250)
11-781-121-2310 Office Equipment	\$1,000
11-781-121-2380 Workshop Equipment and Tools	\$400
11-781-121-2580 Consumable Paper Products	\$1,800
11-781-121-2610 Office Supplies	\$900
11-781-121-2620 Cleaning Materials	\$1,500
11-781-121-2625 Cleaning Equipment	\$700
11-781-121-2910 Misc. Expense	\$200
11-781-121-3110 Travel/Meals/Conference/Seminars	\$1,300
11-781-121-3210 Postage & Courier	\$100
11-781-121-3260 Telecommunications	\$2,200
11-781-121-3261 Pay Telephone	\$0
11-781-121-3290 Print, Advertising & Promotion	\$1,000
11-781-121-3410 Contracted Management Services	\$218,000
11-781-121-3415 Refrigeration System R & M	\$8,000
11-781-121-3420 Building R & M	\$12,000
11-781-121-3430 Grounds R & M	\$3,000
11-781-121-3530 Garbage Container Rental & Disposal	\$2,100
11-781-121-3610 Electrical Power	\$93,000

2013 Budget

11-781-121-3620 Water	\$5,600
11-781-121-3625 Sewer	\$7,300
11-781-121-3630 Natural Gas	\$12,500
11-781-121-3810 Insurance & Licences	\$23,000
11-781-121-3830 Ice Making Supplies & Services	\$5,300
11-781-121-3840 Ice Making Equipment	\$200
11-781-121-3850 Ice Making Equipment - R & M	\$200
11-782-021-0571 Concession Sales	(\$47,000)
11-782-121-2874 Concession - R & M	\$200
11-782-121-3280 Supplies for Resale	\$25,500
11-782-121-3285 Concession - Operating Agreement	\$11,000
11-783-021-0569 Vending Machine Revenue	(\$9,000)
11-783-121-3280 Supplies for Resale	\$4,100
11-784-021-0785 Pro Shop/Skate Sharpening Revenue	(\$50)
11-784-121-2910 Misc. Expense	\$0
11-786-021-0784 Zamboni Advertising	(\$3,650)
11-786-121-2370 Repairs - Parts & Labour	\$2,000
11-786-121-3630 Natural Gas	\$700
11-786-121-3810 Insurance & Licences	\$60
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Total Tavistock & District Recreation Centre	\$10,710
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Innerkip Community Centre:

11-761-021-0571 Concession Sales (Bar)	\$0
11-761-021-0574 Facility Rentals	(\$22,000)
11-761-121-2380 Departmental Equipment	\$100
11-761-121-2610 Office Supplies	\$100
11-761-121-2620 Cleaning Supplies	\$700
11-761-121-2910 Misc. Expense	\$500
11-761-121-3210 Postage & Courier	\$50
11-761-121-3260 Telecommunications	\$1,000
11-761-121-3290 Print, Advertising and Promotion	\$500
11-761-121-3410 Contracted Management Services	\$8,500
11-761-121-3420 Building Maintenance Services	\$5,000
11-761-121-3430 Grounds Maintenance Services	\$1,750
11-761-121-3530 Garbage Container Rental & Disposal	\$700
11-761-121-3610 Electrical Power	\$11,000
11-761-121-3620 Water	\$0
11-761-121-3810 Insurance & Licences	\$4,800
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Total Innerkip Community Centre	\$12,700
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Total Parks & Facilities

\$160,580

2013 Budget

Police

Police Services Board:

11-252-121-1120 PSB Wages - Taxable	\$5,000
11-252-121-1121 PSB Wages - Tax Exempt	\$2,500
11-252-121-1210 Other Payroll Costs	\$150
11-252-121-3110 Travel/Meals/Conference/Seminars	\$4,500
11-252-121-3170 Memberships & Publications	\$750
11-252-121-3290 Print, Advertising & Promotion	\$200
11-252-121-3810 Insurance & Licences	\$200

Total Police Services Board \$13,300

Police Costs:

11-253-006-0331 Police Specific Grant	(\$30,000)
11-253-006-0332 RIDE Grant	(\$5,000)
11-253-121-2910 Misc Expense	\$0
11-253-121-3410 Contracted Services (OPP)	\$1,167,510
11-253-121-3411 RIDE Program	\$0
11-253-121-3420 Building Maintenance	\$4,000
11-253-121-3425 Facility Rental Expense	\$8,000
11-253-121-5390 Appropriation to Reserve	\$0

Total Police Costs \$1,144,510

Total Police

\$1,157,810

Miscellaneous

Planning and Zoning:

11-811-021-0581 Minor Variance & Zone Change Application Fees	(\$5,000)
11-811-121-2610 Office Supplies	\$100
11-811-121-3260 Telecommunications	\$350
11-811-121-3290 Print, Advertising & Promotion	\$2,000
11-811-121-3310 Professional Services	\$2,000

Total Planning and Zoning (\$550)

2013 Budget

Economic Development:		
11-812-121-3310 Professional Services	\$25,000	Joint project with SWOX, Norwich, Zorra
Total Economic Development	\$25,000	
12th Line Baptist Cemetery:		
11-581-121-2910 Misc. Expense	\$625	
Total 12th Line Baptist Cemetery	\$625	
Vandecar Cemetery:		
11-582-121-2910 Misc. Expense	\$475	
Total Vandecar Cemetery	\$475	
17th Line Evangelical:		
11-583-121-2910 Misc. Expense	\$500	
Total 17th Line Evangelical	\$500	
Seniors Picnic:		
11-631-121-2910 Misc. Expense	\$1,500	
Total Seniors Picnic	\$1,500	
Pheasant Program:		
11-891-021-0723 Pheasant Licences	(\$1,000)	
11-891-121-2910 Misc. Expense.	\$1,000	
11-891-121-9904 YE Surplus/Deficit	\$0	
Total Pheasant Program	\$0	
Crossing Guards:		
11-381-121-1130 Part-time Salaries & Wages	\$24,500	
11-381-121-1150 Vacation, Sick, Stats	\$1,900	
11-381-121-1210 Overhead	\$1,900	
11-381-121-2910 Misc. Expense	\$100	
Total Crossing Guards	\$28,400	
Total Miscellaneous	\$55,950	
Total Corporate Services	\$2,098,140	

2013 Budget

Fire & Protective Services

Fire Department

Hickson FD:

11-211-021-0513 Miscellaneous Revenue	(\$5,000)
11-211-021-0576 Donations	\$0
11-211-121-1110 Distributed Salaries & Wages	\$0
11-211-121-1130 Officer and Admin Wages	\$15,000
11-211-121-1210 Other Payroll Costs	\$5,500
11-211-121-2330 Communications Equipment	\$2,500
11-211-121-2380 Departmental Equipment	\$7,500
11-211-121-2510 Uniforms	\$100
11-211-121-2610 Office Supplies	\$200
11-211-121-3110 Travel/Meals/Conference/Seminars	\$500
11-211-121-3120 Training & Staff Development	\$0
11-211-121-3170 Memberships & Publications	\$150
11-211-121-3210 Postage & Courier	\$100
11-211-121-3260 Telecommunications	\$1,800
11-211-121-3270 Alarm/Dispatch	\$5,800
11-211-121-3420 Building Maintenance	\$2,500
11-211-121-3430 Grounds Maintenance	\$1,750
11-211-121-3610 Electrical Power	\$2,300
11-211-121-3630 Natural Gas	\$1,200
11-211-121-3810 Insurance & Licences	\$4,200

Total Hickson FD ----- \$46,100 -----

Incident Response:

11-211-123-1130 Incident Response Wages	\$65,000
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Total Incident Response ----- \$65,000 -----

Training & Practices:

11-211-124-1130 Practice Wages	\$22,000
11-211-124-1134 Mutual Aid Wages	\$750
11-211-124-1135 Training Wages	\$10,000 25 days + 3 recruits
11-211-124-3110 Training Travel, Meals, Accom	\$2,000
11-211-124-3120 Training Courses, Instructors	\$5,000

Total Training & Practices ----- \$39,750 -----

2013 Budget

Fire Prevention:	
11-211-131-0513 Misc. Revenue (Smoke Detector)	\$0
11-211-131-1130 Part-time Salaries & Wages	\$1,000
11-211-131-2380 Departmental Equipment	\$500
11-211-131-2610 Office Supplies	\$100
11-211-131-2910 Miscellaneous Expenses	\$100

Total Fire Prevention	\$1,700

Fire Public Education:	
11-211-132-1130 Part-time Salaries & Wages	\$1,000
11-211-132-2380 Departmental Equipment	\$1,200
11-211-132-2610 Office Supplies	\$50
11-211-132-2910 Miscellaneous Expenses	\$200

Total Fire Public Education	\$2,450

2001 Ford Sterling Pumper:	
11-211-801-2210 Fuels/Lubricants	\$1,000
11-211-801-2370 Repairs - Parts & Labour	\$3,500
11-211-801-3810 Insurance & Licences	\$1,400

Total 2001 Ford Sterling Pumper	\$5,900

2007 Freightliner Tanker:	
11-211-802-2210 Fuels/Lubricants	\$1,200
11-211-802-2370 Repairs - Parts & Labour	\$4,000
11-211-802-3810 Insurance & Licences	\$1,300

Total 2007 Freightliner Tanker	\$6,500

2006 Ford Rescue Van:	
11-211-803-2210 Fuels/Lubricants	\$800
11-211-803-2370 Repairs - Parts & Labour	\$1,200
11-211-803-3810 Insurance & Licences	\$1,200

Total 2006 Ford Rescue Van	\$3,200

Total Hickson Fire	\$170,600

Innerkip FD:	
11-222-021-0513 Miscellaneous Revenue	(\$2,000)
11-222-021-0521 Fees & Service Charges - BB	(\$25,000)
11-222-121-1130 Officer and Admin Wages	\$15,000
11-222-121-1210 Other Payroll Costs	\$5,500
11-222-121-2330 Communications Equipment	\$3,500

2013 Budget

11-222-121-2380 Departmental Equipment	\$7,500
11-222-121-2510 Uniforms	\$100
11-222-121-2610 Office Supplies	\$100
11-222-121-3110 Travel/Meals/Conference/Seminars	\$500
11-222-121-3120 Training & Staff Development	\$0
11-222-121-3170 Memberships & Publications	\$150
11-222-121-3210 Postage & Courier	\$100
11-222-121-3260 Telecommunications	\$1,800
11-222-121-3270 Alarm/Dispatch	\$5,800
11-222-121-3420 Building Maintenance	\$5,000
11-222-121-3430 Grounds Maintenance	\$3,500
11-222-121-3610 Electrical Power	\$2,000
11-222-121-3620 Water	\$500
11-222-121-3625 Sewer	\$500
11-222-121-3630 Natural Gas	\$2,000
11-222-121-3810 Insurance & Licences	\$4,500

Total Innerkip FD \$31,050

Incident Response:

11-222-123-1130 Incident Response Wages	\$45,000
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Total Incident Response \$45,000

2013 Budget

Training & Practices:

11-222-124-1130 Practice Wages	\$22,000	
11-222-124-1134 Mutual Aid Wages	\$750	
11-222-124-1135 Training Wages	\$10,000	25 days + 3 recruits
11-222-124-3110 Training Travel, Meals, Accom	\$2,000	
11-222-124-3120 Training Courses, Instructors	\$5,000	

Total Training & Practices	\$39,750	

Fire Prevention:

11-222-131-1130 Part-time Salaries & Wages	\$1,000	
11-222-131-2380 Departmental Equipment	\$500	
11-222-131-2610 Office Supplies	\$100	
11-222-131-2910 Miscellaneous Expenses	\$100	

Total Fire Prevention	\$1,700	

Fire Public Education:

11-222-132-1130 Part-time Salaries & Wages	\$1,000	
11-222-132-2380 Departmental Equipment	\$1,000	
11-222-132-2610 Office Supplies	\$50	
11-222-132-2910 Miscellaneous Expenses	\$200	

Total Fire Public Education	\$2,250	

2005 Freightliner Pumper:

11-222-804-2210 Fuels/Lubricants	\$900	
11-222-804-2370 Repairs - Parts & Labour	\$2,000	
11-222-804-3810 Insurance & Licences	\$1,300	

Total 2005 Freightliner Pumper	\$4,200	

1994 International:

11-222-805-2210 Fuels/Lubricants	\$800	
11-222-805-2370 Repairs - Parts & Labour	\$5,000	
11-222-805-3810 Insurance & Licences	\$1,200	

Total 1994 International	\$7,000	

2013 Budget

1999 Ford Rescue Van:	
11-222-806-2210 Fuels/Lubricants	\$750
11-222-806-2370 Repairs - Parts & Labour	\$1,500
11-222-806-3810 Insurance & Licences	\$1,000

Total 1999 Ford Rescue Van	\$3,250

Total Innerkip Fire	\$134,200

Tavistock FD:	
11-233-021-0513 Miscellaneous Revenue	(\$5,000)
11-233-021-0574 Facility Rental (Police)	(\$8,000)
11-233-021-0576 Donations	\$0
11-233-121-1130 Officer and Admin Wages	\$15,000
11-233-121-1210 Other Payroll Costs	\$5,600
11-233-121-2330 Communications Equipment	\$2,500
11-233-121-2380 Departmental Equipment	\$7,500
11-233-121-2510 Uniforms	\$100
11-233-121-2610 Office Supplies	\$175
11-233-121-3110 Travel/Meals/Conference/Seminars	\$500
11-233-121-3120 Training & Staff Development	\$0
11-233-121-3170 Memberships & Publications	\$150
11-233-121-3210 Postage & Courier	\$100
11-233-121-3260 Telecommunications	\$1,800
11-233-121-3270 Alarm/Dispatch	\$5,800
11-233-121-3420 Building Maintenance	\$3,000
11-233-121-3430 Grounds Maintenance	\$4,000
11-233-121-3610 Electrical Power	\$4,000
11-233-121-3620 Water	\$1,000
11-233-121-3625 Sewer	\$200
11-233-121-3630 Natural Gas	\$1,750
11-233-121-3810 Insurance & Licences	\$4,200
11-233-121-5390 Appropriation to Reserve	\$0

Total Tavistock FD	\$44,375

Incident Response:	
11-233-123-1130 Incident Response Wages	\$55,000

Total Incident Response	\$55,000

2013 Budget

Training & Practices:

11-233-124-1130 Practice Wages	\$22,000	
11-233-124-1134 Mutual Aid Wages	\$750	
11-233-124-1135 Training Wages	\$10,000	25 days + 3 recruits
11-233-124-3110 Training Travel, Meals, Accom	\$2,000	
11-233-124-3120 Training Courses, Instructors	\$5,000	

Total Training & Practices	\$39,750	

Fire Prevention:

11-233-131-1130 Part-time Salaries & Wages	\$1,000	
11-233-131-2380 Departmental Equipment	\$500	
11-233-131-2610 Office Supplies	\$100	
11-233-131-2910 Miscellaneous Expenses	\$100	

Total Fire Prevention	\$1,700	

Fire Public Education:

11-233-132-1130 Part-time Salaries & Wages	\$1,000	
11-233-132-1210 Other Payroll Costs	\$100	
11-233-132-2380 Departmental Equipment	\$1,000	
11-233-132-2610 Office Supplies	\$50	
11-233-132-2910 Miscellaneous Expenses	\$200	

Total Fire Public Education	\$2,350	

1998 International Pumper:

11-233-807-2210 Fuels/Lubricants	\$500	
11-233-807-2370 Repairs - Parts & Labour	\$2,000	
11-233-807-3810 Insurance & Licences	\$1,300	

Total 1998 International Pumper	\$3,800	

1987 Ford Tanker/Pumper:

11-233-808-2210 Fuels/Lubricants	\$900	
11-233-808-2370 Repairs - Parts & Labour	\$2,000	
11-233-808-3810 Insurance & Licences	\$1,200	

Total 1987 Ford Tanker/Pumper	\$4,100	

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2005 Rescue Van:	
11-233-809-2210 Fuels/Lubricants	\$500
11-233-809-2370 Repairs - Parts & Labour	\$1,000
11-233-809-3810 Insurance & Licences	\$1,400

Total 2005 Rescue Van	\$2,900

Total Tavistock Fire	\$153,975

Township Fire Department:	
11-244-021-0513 Misc. Revenue	(\$1,500)
11-244-021-0521 Fees & Service Charges - BB	\$0
11-244-021-0531 Fire Department Revenue	\$0
11-244-121-1110 Distributed Salaries & Wages	\$94,000
11-244-121-1130 Part-time Salaries & Wages	\$0
11-244-121-1150 Vacation, Stats, Sick & Holiday	\$9,500
11-244-121-1210 Overhead	\$28,000
11-244-121-2330 Communications Equipment	\$500
11-244-121-2380 Departmental Equipment	\$1,000
11-244-121-2510 Uniforms	\$500
11-244-121-2610 Office Supplies	\$300
11-244-121-2910 Miscellaneous Expense	\$1,500
11-244-121-3110 Travel/Meals/Conference/Seminars	\$2,000
11-244-121-3120 Training & Staff Development	\$1,500
11-244-121-3170 Membership & Publications	\$500
11-244-121-3210 Postage & Courier	\$50
11-244-121-3260 Telecommunications	\$1,500
11-244-121-3290 Print, Advertising & Promotion	\$500
11-244-121-3810 Insurance & Licences	\$150

Total Township Fire Department	\$140,000

Fire Prevention:	
11-244-131-1110 Distributed Salaries & Wages	\$0
11-244-131-1130 Part-time Salaries & Wages	\$2,500
11-244-131-1210 Other Payroll Costs	\$50
11-244-131-2380 Departmental Equipment	\$500
11-244-131-2610 Office Supplies	\$50
11-244-131-2910 Miscellaneous Expenses	\$1,250

Total Fire Prevention	\$4,350

2013 Budget

Fire Public Education:	
11-244-132-1110 Distributed Salaries & Wages	\$250
11-244-132-1210 Other Payroll Costs	\$0
11-244-132-2380 Departmental Equipment	\$500
11-244-132-2610 Office Supplies	\$150
11-244-132-2910 Miscellaneous Expenses	\$100

Total Fire Public Education	\$1,000

2007 GMC Sierra:	
11-244-834-2210 Fuels/Lubricants	\$2,500
11-244-834-2370 Repairs - Parts & Labour	\$1,000
11-244-834-3810 Insurance & Licences	\$900

Total 2007 GMC Sierra	\$4,400

Total Township Fire	\$149,750

CEMC:	
11-246-121-1110 Distributed Salaries & Wages	\$13,000
11-246-121-1150 Vacation, Sick, Stats, Holidays	\$7,500
11-246-121-1210 Overhead	\$4,100
11-246-121-2380 Departmental Equipment	\$100
11-246-121-2610 Office Supplies	\$100
11-246-121-2910 Misc Expense	\$300
11-246-121-3110 Travel/Meals/Conference/Seminars	\$2,500
11-246-121-3120 Training and Staff Development	\$1,000
11-246-121-3125 Public Education Events	\$750
11-246-121-3260 Telecommunications	\$1,200
11-246-121-3290 Print, Advertising & Promotion	\$2,000

Total CEMC	\$32,550

By-law Enforcement:	
11-261-021-0811 Fines	(\$500)
11-261-121-1110 Distributed Salaries & Wages	\$13,100
11-261-121-1210 Overhead	\$4,100
11-261-121-2610 Office Supplies	\$150
11-261-121-3110 Travel/Meals/Conference/Seminars	\$750
11-261-121-3120 Training & Staff Development	\$500
11-261-121-3170 Memberships & Publications	\$125
11-261-121-3310 Professional Services	\$2,000

Total By-law Enforcement	\$20,225

Total Fire & Protective Services	\$661,300

2013 Budget

Public Works and Development

Roads & Public Works

Administration & Overhead:

11-311-021-0513 Misc. Revenue	(\$15,000)
11-311-121-1110 Distributed Salaries & Wages	\$145,000
11-311-121-1140 Overtime, Shift, Recall	\$3,000
11-311-121-1150 Vacation, Stats, Sick & Holidays	\$58,000
11-311-121-1210 Overhead	\$45,000
11-311-121-2510 Uniforms	\$3,000
11-311-121-2610 Office Supplies	\$500
11-311-121-3110 Travel/Meals/Conference/Seminars	\$4,000
11-311-121-3120 Training & Staff Development	\$5,000
11-311-121-3170 Memberships & Publications	\$1,200
11-311-121-3210 Postage & Courier	\$0
11-311-121-3260 Telecommunications	\$7,000
11-311-121-3290 Print, Advertising & Promotion	\$1,300
11-311-121-3310 Professional Services	\$4,000
11-311-121-3510 Equipment Rentals - Owned	\$2,000
11-311-121-3810 Insurance & Licences	\$80,000
11-311-121-5390 Appropriation to Reserve from Operating	\$110,000

Total Administration & Overhead -----
\$454,000

Equipment

1999 Champion 740A:

11-311-821-0761 Equipment Rental - Owned Equipment	(\$50,000)
11-311-821-1110 Distributed Salaries & Wages	\$2,000
11-311-821-1210 Overhead	\$500
11-311-821-2210 Fuels/Lubricants	\$14,000
11-311-821-2370 Repairs - Parts & Labour	\$4,000
11-311-821-3810 Insurance & Licences	\$1,000

Total 1999 Champion 740A -----
(\$28,500)

2004 Volvo 730B:

11-311-823-0761 Equipment Rental - Owned Equipment	(\$56,000)
11-311-823-1110 Distributed Salaries & Wages	\$2,000
11-311-823-1210 Overhead	\$500
11-311-823-2210 Fuels/Lubricants	\$15,000

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11-311-823-2370 Repairs - Parts & Labour	\$5,000
11-311-823-3810 Insurance & Licences	\$700

Total 2004 Volvo 730B (\$32,800)

2005 John Deere Tractor:

11-311-824-0761 Equipment Rental - Owned Equipment	(\$24,400)
11-311-824-1110 Distributed Salaries & Wages	\$1,500
11-311-824-1210 Overhead	\$250
11-311-824-2210 Fuels/Lubricants	\$3,000
11-311-824-2370 Repairs - Parts & Labour	\$4,000
11-311-824-3810 Insurance & Licences	\$300

Total 2005 John Deere Tractor (\$15,350)

2011 CAT Loader:

11-311-825-0761 Equipment Rental - Owned Equipment	(\$17,500)
11-311-825-1110 Distributed Salaries & Wages	\$1,000
11-311-825-1210 Overhead	\$250
11-311-825-2210 Fuels/Lubricants	\$2,500
11-311-825-2370 Repairs - Parts & Labour	\$2,000
11-311-825-3810 Insurance & Licences	\$525

Total 2011 CAT Loader (\$11,225)

John Deere 444E Loader:

11-311-826-0761 Equipment Rental - Owned Equipment	(\$6,000)
11-311-826-1110 Distributed Salaries & Wages	\$1,000
11-311-826-1210 Overhead	\$250
11-311-826-2210 Fuels/Lubricants	\$2,000
11-311-826-2370 Repairs - Parts & Labour	\$9,000
11-311-826-3810 Insurance & Licences	\$500

Total John Deere 444E Loader \$6,750

Chainsaws & other small eqp:

11-311-827-1110 Distributed Salaries & Wages	\$2,500
11-311-827-1210 Overhead	\$500
11-311-827-2210 Fuels/Lubricants	\$2,500
11-311-827-2370 Repairs - Parts & Labour	\$3,500

Total Chainsaws & other small eqp \$9,000

2013 Budget

Snowplows, Wings, etc.:

11-311-828-1110 Distributed Salaries & Wages	\$7,500
11-311-828-1210 Overhead	\$2,000
11-311-828-2370 Repairs - Parts & Labour	\$10,000
11-311-828-3810 Insurance & Licences	\$25

Total Snowplows, Wings, etc.	\$19,525

2006 Vermeere BC-1000-XL Chipper:

11-311-829-0761 Equipment Rental-Owned Equipment	(\$3,000)
11-311-829-1110 Distributed Salaries & Wages	\$500
11-311-829-1210 Overhead	\$100
11-311-829-2210 Fuels/Lubricants	\$100
11-311-829-2370 Repairs-Parts & Labour	\$0
11-311-829-3810 Insurance & Licences	\$100

Total 2006 Vermeere BC-1000-XL Chipper	(\$2,200)

2008 Sterling Dump Truck:

11-311-830-0761 Equipment Rental - Owned Equipment	(\$56,000)
11-311-830-1110 Distributed Salaries & Wages	\$3,500
11-311-830-1210 Overhead	\$1,000
11-311-830-2210 Fuels/Lubricants	\$16,000
11-311-830-2370 Repairs - Parts & Labour	\$6,000
11-311-830-3810 Insurance & Licences	\$2,800

Total 2008 Sterling Dump Truck	(\$26,700)

2006 Volvo Dump Truck:

11-311-831-0761 Equipment Rental - Owned Equipment	(\$55,000)
11-311-831-1110 Distributed Salaries & Wages	\$2,000
11-311-831-1210 Overhead	\$500
11-311-831-2210 Fuels/Lubricants	\$15,000
11-311-831-2370 Repairs - Parts & Labour	\$5,500
11-311-831-3810 Insurance & Licences	\$2,150

Total 2006 Volvo Dump Truck	(\$29,850)

2013 Budget

2006 Sterling 1375:

11-311-832-0761 Equipment Rental - Owned Equipment	(\$25,000)
11-311-832-1110 Distributed Salaries & Wages	\$2,500
11-311-832-1210 Overhead	\$625
11-311-832-2210 Fuels/Lubricants	\$6,000
11-311-832-2370 Repairs - Parts & Labour	\$4,500
11-311-832-3810 Insurance & Licences	\$2,000

Total 2006 Sterling 1375	(\$9,375)

2012 TerraStar:

11-311-833-0761 Equipment Rental - Owned Equipment	(\$14,525)
11-311-833-1110 Distributed Salaries & Wages	\$750
11-311-833-1210 Overhead	\$200
11-311-833-2210 Fuels/Lubricants	\$4,000
11-311-833-2370 Repairs - Parts & Labour	\$2,000
11-311-833-3810 Insurance & Licences	\$700

Total 2012 TerraStar	(\$6,875)

2004 Ford F-150(PW Foreman):

11-311-835-0761 Equipment Rental - Owned Equipment	(\$5,550)
11-311-835-1110 Distributed Salaries & Wages	\$500
11-311-835-1210 Overhead	\$150
11-311-835-2210 Fuels/Lubricants	\$8,000
11-311-835-2370 Repairs - Parts & Labour	\$3,000
11-311-835-3510 Equipment Rental - Owned	\$0
11-311-835-3810 Insurance & Licences	\$600

Total 2004 Ford F-150(PW Foreman)	\$6,700

2009 GMC Sierra Pickup(PW Manager):

11-311-836-0761 Equipment Rental - Owned Equipment	\$0
11-311-836-1110 Distributed Salaries & Wages	\$250
11-311-836-1210 Overhead	\$100
11-311-836-2210 Fuels/Lubricants	\$5,500
11-311-836-2370 Repairs - Parts & Labour	\$3,000
11-311-836-3810 Insurance & Licences	\$700

Total 2009 GMC Sierra Pickup(PW Manager)	\$9,550

2013 Budget

2007 GMC PW Department:

11-311-837-0761 Equipment Rental - Owned Equipment	(\$500)
11-311-837-1110 Distributed Salaries & Wages	\$100
11-311-837-1210 Overhead	\$50
11-311-837-2210 Fuels/Lubricants	\$1,000
11-311-837-2370 Repairs - Parts & Labour	\$500
11-311-837-3810 Insurance & Licences	\$200

Total 2007 GMC PW Department \$1,350

Total Equipment **(\$110,000)**

Road Maintenance

Misc Revenue:

11-313-021-0513 Misc. Revenue (\$7,500)

Total Misc Revenue (\$7,500)

HM-Patching/Base Repair:

11-313-315-1110 Distributed Salaries & Wages	\$5,000
11-313-315-1210 Overhead	\$1,500
11-313-315-2110 Granulars & Asphalt	\$6,000
11-313-315-3505 Equipment Rentals - Hired	\$20,000
11-313-315-3510 Equipment Rentals - Owned	\$10,000

Total HM-Patching/Base Repair \$42,500

HM-Sweeping:

11-313-317-1110 Distributed Salaries & Wages	\$250
11-313-317-1210 Overhead	\$50
11-313-317-3505 Equipment Rentals - Hired	\$8,000
11-313-317-3510 Equipment Rentals - Owned	\$1,500

Total HM-Sweeping \$9,800

HM-Shoulder Maintenance:

11-313-318-1110 Distributed Salaries & Wages	\$3,750
11-313-318-1210 Overhead	\$1,000
11-313-318-2110 Granulars & Asphalt	\$10,000
11-313-318-3505 Equipment Rentals - Hired	\$5,000
11-313-318-3510 Equipment Rentals - Owned	\$8,000

Total HM-Shoulder Maintenance \$27,750

HM-Other Maintenance:

11-313-319-1110 Distributed Salaries & Wages	\$500
11-313-319-1210 Overhead	\$100

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11-313-319-2180 Building Materials	\$500
11-313-319-3310 Professional Services	\$5,000
11-313-319-3505 Equipment Rentals - Hired	\$1,500
11-313-319-3510 Equipment Rentals - Owned	\$3,000

Total HM-Other Maintenance -----
\$10,600

LM - Patch Gravel Surface:

11-313-331-1110 Distributed Salaries & Wages	\$2,000
11-313-331-1210 Overhead	\$600
11-313-331-2110 Granulars & Asphalt	\$6,500
11-313-331-3510 Equipment Rentals - Owned	\$5,000

Total LM - Patch Gravel Surface -----
\$14,100

LM-Grading:

11-313-334-1110 Distributed Salaries & Wages	\$13,250
11-313-334-1210 Overhead	\$3,000
11-313-334-3510 Equipment Rentals - Owned	\$41,500

Total LM-Grading -----
\$57,750

LM-Dust Control:

11-313-335-1110 Distributed Salaries & Wages	\$5,500
11-313-335-1210 Overhead	\$1,500
11-313-335-3510 Equipment Rentals - Owned	\$12,000
11-313-335-3555 Roads Contracted Services	\$95,000

Total LM-Dust Control -----
\$114,000

LM-Gravel Resurfacing:

11-313-337-1110 Distributed Salaries & Wages	\$5,500
11-313-337-1210 Overhead	\$1,500
11-313-337-3510 Equipment Rentals - Owned	\$15,000
11-313-337-3555 Roads Contracted Services	\$130,000

Total LM-Gravel Resurfacing -----
\$152,000

2013 Budget

RM-Grass Cutting/Seed/Sod:

11-313-341-1110 Distributed Salaries & Wages	\$6,500
11-313-341-1210 Overhead	\$1,250
11-313-341-2120 Seed/Sod/Soils	\$2,000
11-313-341-3505 Equipment Rentals - Hired	\$0
11-313-341-3510 Equipment Rentals - Owned	\$12,000

Total RM-Grass Cutting/Seed/Sod	\$21,750

RM-Tree Planting & Removal:

11-313-342-1110 Distributed Salaries & Wages	\$24,000
11-313-342-1210 Overhead	\$4,500
11-313-342-2150 Trees & Fertilizer	\$3,000
11-313-342-3505 Equipment Rentals - Hired	\$35,000
11-313-342-3510 Equipment Rentals - Owned	\$30,000

Total RM-Tree Planting & Removal	\$96,500

RM-Debris Pickup:

11-313-345-1110 Distributed Salaries & Wages	\$3,000
11-313-345-1210 Overhead	\$750
11-313-345-2910 Misc. Expense	\$3,000
11-313-345-3510 Equipment Rentals - Owned	\$2,000

Total RM-Debris Pickup	\$8,750

RM-Ditching:

11-313-346-1110 Distributed Salaries & Wages	\$8,000
11-313-346-1210 Overhead	\$2,250
11-313-346-2110 Granulars & Asphalt	\$100
11-313-346-2140 Culverts	\$1,600
11-313-346-2180 Building Materials	\$500
11-313-346-3505 Equipment Rentals - Hired	\$13,000
11-313-346-3510 Equipment Rentals - Owned	\$15,000

Total RM-Ditching	\$40,450

RM-Other Roadside Maintenance:

11-313-347-1110 Distributed Salaries & Wages	\$2,500
11-313-347-1210 Overhead	\$600
11-313-347-2110 Granulars & Asphalt	\$200

2013 Budget

11-313-347-3505 Equipment Rentals - Hired	\$500
11-313-347-3510 Equipment Rentals - Owned	\$2,000

Total RM-Other Roadside Maintenance	\$5,800

RM-Sewers & Drains:

11-313-348-1110 Distributed Salaries & Wages	\$2,000
11-313-348-1210 Overhead	\$500
11-313-348-2110 Granulars & Asphalt	\$200
11-313-348-2140 Culverts	\$300
11-313-348-2180 Building Materials	\$1,500
11-313-348-3505 Equipment Rentals - Hired	\$3,000
11-313-348-3510 Equipment Rentals - Owned	\$1,500

Total RM-Sewers & Drains	\$9,000

RM-Catchbasin Repairs/Cleaning:

11-313-349-1110 Distributed Salaries & Wages	\$2,500
11-313-349-1210 Overhead	\$700
11-313-349-2180 Building Materials	\$2,000
11-313-349-3505 Equipment Rentals - Hired	\$1,000
11-313-349-3510 Equipment Rentals - Owned	\$3,000

Total RM-Catchbasin Repairs/Cleaning	\$9,200

Bridge Maintenance:

11-313-361-1110 Distributed Salaries & Wages	\$2,500
11-313-361-1210 Overhead	\$500
11-313-361-2110 Granulars & Asphalt	\$250
11-313-361-2180 Building Materials	\$200
11-313-361-3510 Equipment Rentals - Owned	\$3,500

Total Bridge Maintenance	\$6,950

Culvert Installation & Repair:

11-313-364-1110 Distributed Salaries & Wages	\$4,500
11-313-364-1210 Overhead	\$1,000
11-313-364-2110 Granulars & Asphalt	\$3,500
11-313-364-2140 Culverts	\$10,000
11-313-364-3505 Equipment Rentals - Hired	\$6,500
11-313-364-3510 Equipment Rentals - Owned	\$7,500

Total Culvert Installation & Repair	\$33,000

Signs/Barricades/Guard Rails:

11-313-371-1110 Distributed Salaries & Wages	\$7,500
11-313-371-1210 Overhead	\$2,000

2013 Budget

11-313-371-2160 Signs/Posts/Guide Rails/Barricades/Hardware	\$9,000
11-313-371-3510 Equipment Rentals - Owned	\$4,000

Total Signs/Barricades/Guard Rails	\$22,500

Total Road Maintenance	\$674,900

Winter Control	
Misc. Revenue:	
11-314-021-0513 Misc. Revenue	(\$3,000)

Total Misc. Revenue	(\$3,000)

Truck-Plowing/Salting/Sanding:	
11-314-411-1110 Distributed Salaries & Wages	\$25,000
11-314-411-1210 Overhead	\$6,250
11-314-411-2430 Sand & Salt	\$25,000
11-314-411-3510 Equipment Rentals - Owned	\$50,000

Total Truck-Plowing/Salting/Sanding	\$106,250

Grader-Plowing/Iceblading:	
11-314-412-1110 Distributed Salaries & Wages	\$8,000
11-314-412-1210 Overhead	\$2,000
11-314-412-3510 Equipment Rentals - Owned	\$24,000

Total Grader-Plowing/Iceblading	\$34,000

Snowfence Erection & Removal:	
11-314-414-1110 Distributed Salaries & Wages	\$5,000
11-314-414-1210 Overhead	\$1,000
11-314-414-2741 Snowfence	\$2,500
11-314-414-3510 Equipment Rentals - Owned	\$5,000

Total Snowfence Erection & Removal	\$13,500

2013 Budget

Other Winter Activities:

11-314-415-1110 Distributed Salaries & Wages	\$1,500
11-314-415-1210 Overhead	\$400
11-314-415-3510 Equipment Rentals - Owned	\$6,475

Total Other Winter Activities	\$8,375

Snow Removal from Streets:

11-314-416-1110 Distributed Salaries & Wages	\$2,000
11-314-416-1210 Overhead	\$400
11-314-416-3505 Equipment Rentals - Hired	\$3,000
11-314-416-3510 Equipment Rentals - Owned	\$5,000

Total Snow Removal from Streets	\$10,400

Snow Removal Parking Lots:

11-314-417-1110 Distributed Salaries & Wages	\$500
11-314-417-1210 Other Payroll Costs	\$100
11-314-417-3505 Equipment Rentals - Hired	\$2,000
11-314-417-3510 Equipment Rentals - Owned	\$3,000

Total Snow Removal Parking Lots	\$5,600

Snow Removal Sidewalks:

11-314-418-3505 Equipment Rentals - Hired	\$12,500

Total Snow Removal Sidewalks	\$12,500

Total Snow Removal

\$187,625

Other Activities

Road Facilities:

11-312-121-1110 Distributed Salaries & Wages	\$8,000
11-312-121-1210 Overhead	\$2,000
11-312-121-2330 Communications Equipment	\$2,500
11-312-121-2380 Departmental Equipment	\$10,000
11-312-121-3420 Building Maintenance	\$8,000
11-312-121-3430 Grounds Maintenance	\$2,000
11-312-121-3505 Equipment Rentals - Hired	\$500
11-312-121-3510 Equipment Rentals - Owned	\$2,500

2013 Budget

11-312-121-3610 Electrical Power	\$5,000
11-312-121-3620 Water	\$500
11-312-121-3625 Sewer	\$250
11-312-121-3630 Natural Gas	\$4,000
11-312-121-3810 Insurance & Licences	\$2,350

Total Road Facilities -----
\$47,600

Sidewalks:

11-322-531-1110 Distributed Salaries & Wages	\$3,500
11-322-531-1210 Overhead	\$1,000
11-322-531-2110 Granulars & Asphalt	\$0
11-322-531-2180 Building Materials	\$10,000
11-322-531-3505 Equipment Rentals - Hired	\$8,000
11-322-531-3510 Equipment Rentals - Owned	\$2,500

Total Sidewalks -----
\$25,000

Leaf & Yard Waste Program:

11-351-021-0514 Revenue from County	(\$51,300)
11-351-121-1110 Distributed Salaries & Wages	\$13,000
11-351-121-1210 Overhead	\$4,300
11-351-121-2910 Misc. Expense	\$2,500
11-351-121-3505 Equipment Rental - Hired	\$7,500
11-351-121-3510 Equipment Rental - Owned	\$24,000

Total Leaf & Yard Waste Program -----
\$0

Streetlighting:

11-371-021-0513 Misc. Revenue	\$0
11-371-121-2710 Electrical Materials	\$2,500
11-371-121-3505 Equipment Rentals - Hired	\$5,000
11-371-121-3610 Electrical Power	\$35,000

Total Streetlighting -----
\$42,500

Municipal Drainage:

11-871-021-0053 Municipal Drain Debenture Revenue	(\$80,000)
11-871-021-0331 Specific Government Grants	(\$9,000)
11-871-121-1110 Distributed Salaries & Wages	\$8,500
11-871-121-1210 Overhead	\$2,400
11-871-121-3110 Travel/Meals/Conference/Seminars	\$1,250
11-871-121-3170 Memberships & Publications	\$175
11-871-121-3210 Postage & Courier	\$150

2013 Budget

11-871-121-3260 Telecommunications	\$350
11-871-121-4210 Payments on Principle of Debt	\$65,000
11-871-121-4220 Payments on Debt Interest	\$15,000
11-871-121-4230 W/O's & Charge Outs - Municipal Drains	\$500
11-871-121-6110 Grants	\$350
11-871-122-1110 Municipal Dr. Wages Not Grant Eligible	\$9,000
11-871-122-1210 Municipal Dr. Overhead No Grant Eligible	\$3,300

Total Municipal Drainage	\$16,975

Tile Drainage Program:

11-881-021-0052 TDL Debenture Revenue	(\$50,000)
11-881-021-0532 TDL Inspection Fees	(\$250)
11-881-021-0585 TDL Paid Prior to Expiration	\$0
11-881-121-1110 Distributed Salaries & Wages	\$500
11-881-121-1210 Overhead	\$150
11-881-121-4210 Payments on Principle of Debt	\$40,000
11-881-121-4220 Payments on Debt Interest	\$10,000

Total Tile Drainage Program	\$400

Building:

11-271-021-0513 Misc Revenue	\$0
11-271-021-0721 Building Permits	(\$70,000)
11-271-121-1110 Distributed Salaries & Wages	\$85,000
11-271-121-1150 Vacation, Stats, Sick & Holidays	\$10,000
11-271-121-1210 Overhead	\$26,000
11-271-121-2380 Departmental Equipment	\$100
11-271-121-2510 Uniforms	\$500
11-271-121-2610 Office Supplies	\$600
11-271-121-2910 Miscellaneous Expense	\$500
11-271-121-3110 Travel/Meals/Conference/Seminars	\$3,000
11-271-121-3120 Training & Staff Development	\$2,000
11-271-121-3170 Memberships & Publications	\$1,000
11-271-121-3260 Telecommunications	\$1,900
11-271-121-3810 Insurance & Licences	\$9,500
11-271-812-1110 Distributed Salaries & Wages	\$0
11-271-812-1210 Overhead	\$0
11-271-812-2210 Fuels/Lubricants	\$2,500
11-271-812-2370 Repairs - Parts & Labour	\$1,500
11-271-812-3810 Insurance & Licences	\$1,000

Total Building	\$75,100

Total Other Activities**\$207,575****Total PW Operating****\$1,414,100****Total - All Departments Operating****\$2,487,915**

2013 Budget

Capital

Corporate Services

General Capital:

11-000-430-0513 Contribution from Others	\$0	
11-000-430-0949 Sale of Municipal Property & Equipment	(\$745,000)	\$590,000 Jacob St, \$80,000 Innerkip, \$75,000 Tavistock
11-000-430-0952 Contribution from Reserve	\$0	
11-000-430-3310 Professional Services	\$0	
11-000-430-5130 Land Purchase	\$0	
11-000-430-5390 Appropriation to Reserve	\$745,000	To Contingency / Tax Stabilization

Total General Capital	\$0	

Offices/Facilities:

11-181-430-0952 Contribution from Reserve	\$0	
11-181-430-5170 Construction	\$10,000	Hickson Office Carpet, Paint, Major Maint
11-181-430-5390 Appropriation to Reserve	\$0	
11-182-430-5110 Equipment	\$0	
11-182-430-5170 Construction	\$5,000	Storage creation
11-182-430-5390 Appropriation to Reserve	\$25,000	Facility Development Reserve
11-183-430-0952 Contribution from Reserve	\$0	
11-183-430-5110 Equipment	\$5,000	Former PUC Office - HVAC
11-183-430-5170 Construction	\$0	

Total Offices/Facilities	\$45,000	

General Administration:

11-191-430-0513 Contribution from Others	\$0	
11-191-430-0952 Contribution from Reserve	(\$40,000)	\$21,000 AMP Grant, \$14,000 Eqp Reserve for AMP, \$5,000 DC Reserve
11-191-430-3310 Professional Services	\$5,000	DC Study
11-191-430-5110 Equipment	\$57,500	\$35,000 AMP, \$10,000 Server, \$5,000 GP Upg, \$7,500 HW/SW
11-191-430-5390 Appropriation to Reserve	\$25,000	To Self Insurance Reserve

Total General Administration	\$47,500	

Hickson Park:

11-751-430-0852 Contribution from LRC	(\$2,000)	From LRC for Batting Machine
11-751-430-5110 Equipment	\$2,000	Batting Machine
11-751-430-5170 Construction	\$20,000	Clay + Park Improvements
11-751-430-5390 Appropriation to Reserve	\$0	

Total Hickson Park	\$20,000	

2013 Budget

Innerkip Park:

11-752-430-0513 Contribution from others	\$0	
11-752-430-0952 Contribution from Reserve	(\$80,000)	From TS/Cont Reserve - Innerkip Land Sales
11-752-430-5110 Equipment	\$80,000	\$40,000 Innerkip School Playground, \$40,000 Innerkip Estates Park/Trails
11-752-430-5170 Construction	\$25,000	Innerkip Park Improvements/Reserve

Total Innerkip Park	\$25,000	

Tavistock Park:

11-753-430-0513 Contribution from others	(\$588,000)	\$150,000 Trillium, \$178,000 CIIF, \$10,000 Agrispirit, \$250,000 Debenture
11-753-430-0576 Donations	(\$456,000)	Community Fundraising
11-753-430-0952 Contribution from Reserve	(\$334,000)	\$79,000 TP Res, \$70,000 DC Res, \$50,000 CIL Parkland, \$135,000 TS/Cont from Land Sales
11-753-430-5170 Construction	\$1,403,000	Expanded project to include Playground, Trails, etc.
11-753-430-5390 Appropriation to Reserve	\$0	

Total Tavistock Park	\$25,000	

Tavistock Memorial Hall:

11-755-430-5110 Equipment	\$4,500	\$4,000 Cooler for Bar, \$500 Cooler for Kitchen
11-755-430-5120 Capital - Building	\$0	
11-755-430-5170 Construction	\$0	
11-755-430-5390 Appropriation to Reserve	\$8,000	to TMH Reserve

Total Tavistock Memorial Hall	\$12,500	

Tavistock & District Recreation Centre:

11-787-430-0952 Contribution from Reserves	(\$9,000)	From CC Reserve
11-787-430-5110 Capital - Equipment	\$9,000	\$3,000 Dehumidifer Compressor, \$6,000 Chairs Upper Lobby
11-787-430-5120 Capital - Building Improvements	\$0	
11-788-430-5410 Appropriation to Capital Conservation Reserve	\$25,000	to CC Reserve

Total Tavistock & District Recreation Centre	\$25,000	

Innerkip Community Centre:

11-761-430-0513 Contribution from Others	(\$900)	ERIP
11-761-430-0952 Contribution from Reserve	(\$6,250)	
11-761-430-5110 Equipment	\$4,500	Lighting Retrofit
11-761-430-5170 Construction	\$10,000	Cap Repairs Front of Building
11-761-430-5390 Appropriation to Reserve	\$1,400	Major Maintenance/Reserve

Total Innerkip Community Centre	\$8,750	

Total Corporate Services

\$208,750

2013 Budget

Fire and Protectives Services

Hickson Fire:

11-211-430-0952 Contribution from Reserve	(\$10,000)	From Facility Reserve
11-211-430-5110 Equipment	\$10,000	Equipment
11-211-430-5170 Construction	\$10,000	Internal Major Maintenance

Total Hickson Fire	\$10,000	

Innerkip Fire:

11-222-430-0952 Contribution from Reserve	\$0	
11-222-430-5110 Equipment	\$10,000	Equipment
11-222-430-5170 Construction	\$0	

Total Innerkip Fire	\$10,000	

Tavistock Fire:

11-233-430-0952 Contribution from Reserve	(\$179,163)	\$170,000 Truck, \$9,163 DC for Debt
11-233-430-4210 Principle Payments on Debt	\$40,862	TFH Debt (2006 - 2015)
11-233-430-4220 Interest Payments on Debt	\$5,301	
11-233-430-5110 Equipment	\$180,000	\$170,000 Truck, \$10,000 Equipment

Total Tavistock Fire	\$47,000	

Township Fire:

11-244-430-0952 Contribution from Reserve	(\$7,000)	Eqp Res for Gas Monitors
11-244-430-5110 Equipment	\$65,000	\$27,000 gear, \$7,000 Gas Mon, \$6,000 Eqp, \$25,000 BB assets
11-244-430-5390 Appropriation to Reserve	\$101,500	\$65,000 Vehicle Reserve, \$11,500 Fac Reserve, \$25,000 Comm Res

Total Township Fire	\$159,500	

Total Fire & Protective Services

\$226,500

2013 Budget

Public Works and Development

Facility Improvements:

11-312-430-0513 Contribution from Others	(\$250,000)	County re: Water Tower Land
11-312-430-0952 Contribution from Reserve	(\$125,000)	Facility Reserve
11-312-430-1110 Distributed Salaries & Wages	\$9,500	
11-312-430-1210 Overhead	\$3,000	
11-312-430-3310 Engineering/Professional Services	\$0	
11-312-430-3510 Equipment Rentals - Owned	\$12,500	
11-312-430-5120 Building Improvements	\$0	
11-312-430-5170 Construction	\$375,000	Tavistock PW Shed

Total Facility Improvements	\$25,000	

Land Purchase/Reserve:

11-315-430-5130 Land Purchase	\$0

Total Land Purchase/Reserve	\$0

Municipal Drains:

11-315-431-5110 Capital - Drains	\$70,000	Matheson \$25,000, Jacques \$35,000, Misc \$10,000
11-315-431-5390 Appropriation to Reserve	\$0	

Total Municipal Drains	\$70,000	

Equipment and Housing:

11-315-434-0952 Contribution from Reserve	(\$5,000)	
11-315-434-5110 Capital - Equipment & Vehicles	\$5,000	Riding Lawnmower for Tavistock Shop
11-315-434-5120 Capital - Building	\$0	

Total Equipment and Housing	\$0	

Centennial Drive Asphalt:

11-315-442-0513 Misc Revenue	\$0	
11-315-442-0952 Contribution from Reserve	\$0	
11-315-442-2110 Granulars & Asphalt	\$15,000	Surface Asphalt
11-315-442-3310 Professional Services	\$0	
11-315-442-3505 Equipment Rentals - Hired	\$0	
11-315-442-5170 Capital - Construction Projects	\$0	

Total Centennial Drive Asphalt	\$15,000	

2013 Budget

Bridges:

11-315-443-0952 Contribution from Reserve	(\$115,000)	Bridge Reserve
11-315-443-1110 Distributed Salaries & Wages	\$0	
11-315-443-1210 Overhead	\$0	
11-315-443-3310 Professional Services	\$65,000	\$50,000 11th Line Mud Creek, \$15,000 2 yr Study
11-315-443-3510 Equipment Rentals - Owned	\$0	
11-315-443-5170 Capital - Construction Projects	\$50,000	Guiderrails, signage, etc.
11-315-443-5390 Appropriation to Reserve	\$50,000	Bridge Reserve

Total Bridges	\$50,000	

William St. Asphalt:

11-315-444-0513 Contribution from Others	\$0	
11-315-444-2110 Granulars & Asphalt	\$15,000	Surface Asphalt
11-315-444-5170 Capital - Construction Projects	\$0	

Total William St. Asphalt	\$15,000	

Innerkip Streets Debenture:

11-315-445-0952 Contribution from Reserve	\$0	
11-315-445-1110 Distributed Salaries & Wages	\$0	
11-315-445-1210 Other Payroll Expenses	\$0	
11-315-445-3310 Engineering/Professional Services	\$0	
11-315-445-3510 Equipment Rentals - Owned	\$0	
11-315-445-4210 Principle Payments on Debt	\$79,300	
11-315-445-4220 Interest Payments on Debt	\$52,700	2nd Payment (2012 - 2027)
11-315-445-5170 Capital - Construction Project	\$0	

Total Innerkip Streets Debenture	\$132,000	

Jacob Street Extension:

11-315-446-0513 Contribution from Others	(\$34,500)	County re: Water Line
11-315-446-0952 Contribution from Reserve	(\$315,550)	\$100,000 DC Res, \$80,000 PW Res, \$135,500 TS/Cont (Land Sales)
11-315-446-1110 Distributed Salaries & Wages	\$0	
11-315-446-1210 Other Payroll Expenses	\$0	
11-315-446-2110 Granulars & Asphalt	\$0	
11-315-446-2180 Building Materials	\$0	
11-315-446-3290 Print, Advertising & Promotion	\$0	
11-315-446-3310 Engineering	\$0	
11-315-446-3505 Equipment Rentals - Hired	\$0	
11-315-446-3510 Equipment Rentals - Owned	\$0	
11-315-446-5170 Capital - Construction Project	\$500,000	Complete Jacob Street

Total Jacob Street Extension	\$150,000	

2013 Budget

Tavistock Stormwater Projects:

11-315-447-0513 Contribution from Others	(\$281,798)	Area Rating
11-315-447-0952 Contribution from Reserve	(\$153,202)	NWSWMF Reserve
11-315-447-1110 Distributed Salaries & Wages	\$0	
11-315-447-1210 Overhead	\$0	
11-315-447-2110 Granulars & Asphalt	\$0	
11-315-447-2910 Miscellaneous Expense	\$0	
11-315-447-3310 Professional Services	\$0	
11-315-447-3505 Equipment Rentals - Hired	\$0	
11-315-447-3510 Equipment Rentals - Owned	\$0	
11-315-447-5170 Capital Construction	\$435,000	Complete NWSWMF
11-315-447-5390 Appropriation to Reserve	\$0	

Total Tavistock Stormwater Projects	\$0	

Decew & Maria Street Asphalt:

11-315-448-0952 Contribution from Reserve	\$0	
11-315-448-1110 Distributed Salaries & Wages	\$0	
11-315-448-1210 Other Payroll Expenses	\$0	
11-315-448-3310 Engineering/Professional Services	\$0	
11-315-448-3505 Equipment Rentals - Hired	\$0	
11-315-448-3510 Equipment Rentals - Owned	\$0	
11-315-448-5170 Capital Construction	\$45,000	Surface Asphalt
11-315-448-5390 Appropriation to Reserve	\$0	

Total Decew & Maria Street Asphalt	\$45,000	

James Street:

11-315-449-0513 Contribution from Others	(\$500,000)	Developer Contributions
11-315-449-5170 Capital Construction	\$500,000	

Total Not Used	\$0	

Strathallen Hardtop:

11-315-451-1110 Distributed Salaries & Wages	\$0	
11-315-451-1210 Overhead	\$0	
11-315-451-2180 Building Materials	\$0	
11-315-451-3310 Engineering/Professional Services	\$5,000	Balance of Engineering
11-315-451-3505 Equipment Rentals - Hired	\$0	
11-315-451-3510 Equipment Rentals - Owned	\$0	
11-315-451-5170 Capital Construction	\$0	

Total Strathallen Hardtop	\$5,000	

2013 Budget

Cassell, 59 - 11th Hardtop:		
11-315-452-1110 Distributed Salaries & Wages	\$0	
11-315-452-1210 Overhead	\$0	
11-315-452-2180 Building Materials	\$0	
11-315-452-3310 Engineering/Professional Services	\$0	
11-315-452-3505 Equipment Rentals - Hired	\$0	
11-315-452-3510 Equipment Rentals - Owned	\$0	
11-315-452-5170 Capital Construction	\$50,000	Asphalt

Total Cassell, 59 - 11th Hardtop	\$50,000	

18th Line Hardtop:		
11-315-453-1110 Distributed Salaries & Wages	\$0	
11-315-453-1210 Overhead	\$0	
11-315-453-2180 Building Materials	\$0	
11-315-453-3310 Engineering/Professional Services	\$0	
11-315-453-3505 Equipment Rentals - Hired	\$0	
11-315-453-3510 Equipment Rentals - Owned	\$0	
11-315-453-5170 Capital Construction	\$200,000	Asphalt

Total 18th Line Hardtop	\$200,000	

Building:		
11-271-430-5390 Appropriation to Reserve	\$5,000	to PW Equipment Reserve

Total Building	\$5,000	

Streetlights:		
11-371-430-0513 Contribution from Others	\$0	
11-371-430-4210 Principle Payment on Debt	\$45,000	1st Payment (2013 - 2022)
11-371-430-4220 Interest Payment on Debt	\$11,700	
11-371-430-5110 Capital Equipment	\$15,000	Additional Streetlights

Total Streetlights	\$71,700	

Sidewalks:		
11-322-430-0952 Contribution from Reserves	(\$10,000)	Sidewalk Reserve
11-322-430-5170 Capital Construction	\$10,000	

Total Sidewalks	\$0	

Total PW and Development	\$833,700	

Total Capital	\$1,268,950	

2013 Budget

Total Summary

Taxation	(\$3,756,865)
General Gov't - Non-Departmental	(\$1,685,625)
Corporate Services - Operating	\$2,098,140
Corporate Services - Capital	\$208,750
Total Corporate Services	----- \$2,306,890 -----
Fire & Protective Services - Operating	\$661,300
Fire & Protective Services -Capital	\$226,500
Total Fire & Protective Services	----- \$887,800 -----
PW & Development - Operating	\$1,414,100
PW & Development - Capital	\$833,700
Total PW & Development	----- \$2,247,800 -----
Total	===== \$0 =====

Schedule "B" to By-law #2013 - 19

Tax Rates

Assessment Class		Township Tax Rates	County Tax Rates	Education Tax Rates	Total Tax Rates
Commercial Taxable: Full No Support	CT	0.00864865	0.00847984	0.00149000	0.01861849
Commercial Taxable: Excess Land No Support	CU	0.00605406	0.00593589	0.00104300	0.01303295
Commercial Taxable: Vacant Land No Support	CX	0.00605406	0.00593589	0.00104300	0.01303295
Commercial Taxable: New Construction	XT	0.00864865	0.00847984	0.00126000	0.01838849
Farmlands Taxable: Full English Public	FT	0.00113690	0.00111472	0.00053000	0.00278162
Industrial Taxable: Full No Support	IT	0.01196022	0.01172677	0.00159000	0.02527699
Industrial Taxable: Excess Land No Support	IU	0.00777415	0.00762241	0.00103350	0.01643006
Industrial Taxable: Vacant Land No Support	IX	0.00777415	0.00762241	0.00103350	0.01643006
Industrial Taxable: New Construction	JT	0.01196022	0.01172677	0.00126000	0.02494699
Large Industrial Taxable: Full	LT	0.01196022	0.01172677	0.00159000	0.02527699
Multi-Residential Taxable: Full English Public	MT	0.01246046	0.01221725	0.00212000	0.02679771
Pipeline Taxable: Full No Support	PT	0.00572681	0.00561503	0.01088499	0.02222683
Res/Farm Taxable: Full English Public	RT	0.00454761	0.00445885	0.00212000	0.01112646
Residential: Farmland 1	R1	0.00204643	0.00200649	0.00095400	0.00500692
Managed Forest Taxable: Full English Public	TT	0.00113690	0.00111472	0.00053000	0.00278162

Schedule "C" to By-law #2013-19
Capital Forecast

Capital Summary - All Departments

*TGGR - Taxes, Grants, General Revenue

Summary	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
2004	1,733,000	520,000	528,000	685,000	
2005	1,782,000	605,000	433,000	759,000	0
2006	2,660,623	898,000	1,586,055	191,568	Error
2007	2,633,366	984,500	669,163	997,203	Error
2008	3,140,581	1,126,000	1,390,712	623,869	
2009	3,308,913	1,160,500	1,233,413	915,000	34,500
2010	7,185,163	1,167,092	2,294,329	3,723,742	6,592
2011	2,893,663	1,218,000	1,553,663	122,000	50,908
2012	5,797,461	1,244,500	2,188,466	2,364,495	26,500
2013	5,076,263	1,268,950	1,177,615	2,629,698	24,450
2014	2,528,175	1,310,512	1,095,663	122,000	41,562
2015	1,837,675	1,386,512	329,163	122,000	76,000
2016	2,598,012	1,441,012	1,035,000	122,000	54,500
2017	1,718,012	1,451,012	100,000	167,000	

2012 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	45,000	27,500	12,500	5,000	2,500
Office	62,500	20,000	42,500	0	5,000
Building	0	0	0	0	-7,000
Fire	414,163	185,000	229,163	0	3,500
PW	3,752,000	827,000	1,415,000	1,510,000	17,000
ICC	40,000	7,500	2,500	30,000	0
HP	20,000	20,000	0	0	0
IP	35,000	22,500	12,500	0	2,500
TP	1,030,000	25,000	189,000	816,000	3,000
TMH	10,000	10,000	0	0	0
TDRC	46,000	0	42,505	3,495	0
Tavistock Drainage	342,798	100,000	242,798	0	0
Total	5,797,461	1,244,500	2,188,466	2,364,495	26,500

2013 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	87,500	47,500	19,000	21,000	20,000
Office	45,000	45,000	0	0	25,000
Building	0	0	0	0	0
Fire	422,663	226,500	196,163	0	41,500
PW	2,548,700	833,700	435,000	1,280,000	6,700
ICC	15,900	8,750	6,250	900	1,250
HP	22,000	20,000	0	2,000	0
IP	50,000	25,000	25,000	0	2,500
TP	1,403,000	25,000	334,000	1,044,000	0
TMH	12,500	12,500	0	0	2,500
TDRC	34,000	25,000	9,000	0	25,000
Tavistock Drainage	435,000	0	153,202	281,798	-100,000
Total	5,076,263	1,268,950	1,177,615	2,629,698	24,450

2014 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	57,000	25,000	25,000	7,000	-22,500
Office	170,000	70,000	100,000	0	25,000
Building	0	0	0	0	0
Fire	322,163	243,000	79,163	0	16,500
PW	1,832,512	837,512	880,000	115,000	3,812
ICC	10,000	10,000	0	0	1,250
HP	25,000	25,000	0	0	5,000
IP	25,000	25,000	0	0	0
TP	25,000	25,000	0	0	0
TMH	26,500	15,000	11,500	0	2,500
TDRC	35,000	35,000	0	0	10,000
Tavistock Drainage	0	0	0	0	0
Total	2,528,175	1,310,512	1,095,663	122,000	41,562

2015 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	33,000	26,000	0	7,000	1,000
Office	70,000	70,000	0	0	0
Building	0	0	0	0	0
Fire	377,163	258,000	119,163	0	15,000
PW	1,187,512	882,512	190,000	115,000	45,000
ICC	10,000	10,000	0	0	
HP	25,000	25,000	0	0	0
IP	25,000	25,000	0	0	0
TP	25,000	25,000	0	0	0
TMH	15,000	15,000	0	0	0
TDRC	70,000	50,000	20,000	0	15,000
Tavistock Drainage	0	0	0	0	0
Total	1,837,675	1,386,512	329,163	122,000	76,000

2016 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	37,000	30,000	0	7,000	4,000
Office	70,000	70,000	0	0	0
Building	0	0	0	0	0
Fire	498,500	253,500	245,000	0	-4,500
PW	1,832,512	937,512	780,000	115,000	55,000
ICC	10,000	10,000	0	0	0
HP	25,000	25,000	0	0	0
IP	25,000	25,000	0	0	0
TP	25,000	25,000	0	0	0
TMH	25,000	15,000	10,000	0	0
TDRC	50,000	50,000	0	0	0
Tavistock Drainage	0	0	0	0	0
Total	2,598,012	1,441,012	1,035,000	122,000	54,500

2017 Total By Department	Total Cost	From TGGR	From Reserves	From Others	PY TGGR Change
Administration	57,000	30,000	20,000	7,000	0
Office	70,000	70,000	0	0	0
Building	0	0	0	0	0
Fire	313,500	258,500	10,000	45,000	5,000
PW	1,067,512	937,512	15,000	115,000	0
ICC	20,000	10,000	10,000	0	0
HP	25,000	25,000	0	0	0
IP	25,000	25,000	0	0	0
TP	25,000	25,000	0	0	0
TMH	20,000	20,000	0	0	5,000
TDRC	95,000	50,000	45,000	0	0
Tavistock Drainage	0	0	0	0	0
Total	1,718,012	1,451,012	100,000	167,000	10,000

Administration - Capital & Projects

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	30,000	20,000	10,000	0
2006	140,198	26,000	114,198	0
2007	58,000	30,000	28,000	0
2008	67,000	30,000	32,000	5,000
2009	44,000	30,000	9,000	5,000
2010	65,000	30,000	30,000	5,000
2011	56,500	25,000	26,500	5,000
2012	45,000	27,500	12,500	5,000
2013	87,500	47,500	19,000	21,000
2014	57,000	25,000	25,000	7,000
2015	33,000	26,000	0	7,000
2016	37,000	30,000	0	7,000
2017	57,000	30,000	20,000	7,000

Administration

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2012	Hardware/Software Upgrades	20,000	7,500	12,500		Server Upgrades - Exchange & Data
2012	Appropriation to Election Reserve	5,000	0		5,000	*From Election Operating
2012	Appropriation to Reserve - Council Computers	0	0			
2012	GP Version Upgrade	5,000	5,000			payroll support ends Oct 2012, upg required
2012	Phone System	15,000	15,000			
2013	Hardware/Software Upgrades	7,500	7,500			
2013	Asset Management Software	35,000		14,000	21,000	Mill Grant
2013	Data & GP Server Replacement	10,000	10,000			
2013	GP Version Upgrade	5,000	5,000			Required due to Payroll
2013	DC Study	5,000	0	5,000	0	DC Reserve
2013	Insurance Reserve	25,000	25,000			one-time increase

Administration

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Desktop Computer Replacements	15,000	15,000	0	0	
2014	Appropriation to Reserve	10,000	10,000		0	
2014	Election	22,000		15,000	7,000	*From Election Operating
2014	Council Computers	5,000	0	5,000		?? Computers or Tablets?
2014	DC Study	5,000		5,000		
2015	Hardware/Software Upgrades	10,000	10,000	0	0	
2015	Appropriation to Reserve	10,000	10,000		0	
2015	Appropriation to Election Reserve	7,000	0	0	7,000	*From Election Operating
2015	Council Computers	1,000	1,000	0		
2015	GP Version Upgrade	5,000	5,000			
2016	Hardware/Software Upgrades	14,000	14,000	0	0	
2016	Appropriation to Reserve	15,000	15,000		0	
2016	Appropriation to Election Reserve	7,000	0	0	7,000	*From Election Operating
2016	Council Computers	1,000	1,000	0		
2017	Hardware/Software Upgrades	14,000	14,000	0	0	
2017	Appropriation to Reserve	15,000	15,000		0	
2017	Appropriation to Election Reserve	7,000	0	0	7,000	*From Election Operating
2017	Council Computers	1,000	1,000	0		
2017	Server / GP Replacement	20000		20000		

Offices/Facilities - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
2005		10,000	5,000	5,000	0
2006		15,000	12,500	2,500	0
2007		12,500	12,500	0	0
2008		20,500	12,500	8,000	0
2009		122,500	17,500	5,000	100,000
2010		16,000	16,000	0	0
2011		17,500	15,000	2,500	0
2012		62,500	20,000	42,500	0
2013		45,000	45,000	0	0
2014		170,000	70,000	100,000	0
2015		70,000	70,000	0	0
2016		70,000	70,000	0	0
2017		70,000	70,000	0	0

Office

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2012	Painting	5,000	5,000			
2012	Carpet Replacement	5,000	5,000			
2012	Storage, Additional Space Creation	50,000	10,000	40,000		TS/Contingency Reserve
2012	Electrical Service Moved	2,500		2,500		
2013	Storage, Additional Space Creation/Reserve	5,000	5,000			Loveys Property Development?
2013	Painting	5,000	5,000			Not completed in 2012
2013	Carpet Replacement	5,000	5,000			
2013	HVAC	5,000	5,000			
2013	Loveys Property Development/Reserve	25,000	25,000			
2014	Office Improvements and/or Reserve	20,000	20,000			
2014	Loveys Property Development/Reserve	50,000	50,000			
2014	Start some improvements at Loveys Property	100,000		100,000		
2015	Office Improvements and/or Reserve	20,000	20,000			
2015	Loveys Property Development/Reserve	50,000	50,000			
2016	Office Improvements and/or Reserve	20,000	20,000			
2016	Loveys Property Development/Reserve	50,000	50,000			
2017	Office Improvements and/or Reserve	20,000	20,000			
2017	Loveys Property Development/Reserve	50,000	50,000			
Future items that will need attention:						
re-shingle roof - completed 2010						
re-pave parking lot						
replace carpet						
HVAC - Major Maintenance						
Water???						
Septic System???						

Fire & Protective Services Department - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	980,000	166,000	170,000	644,000
2006	577,263	237,500	336,763	3,000
2007	421,163	230,000	188,163	3,000
2008	207,163	180,000	9,163	18,000
2009	276,663	187,000	89,663	0
2010	242,163	183,000	59,163	0
2011	255,663	181,500	74,163	0
2012	414,163	185,000	229,163	0
2013	422,663	226,500	196,163	0
2014	322,163	243,000	79,163	0
2015	377,163	258,000	119,163	0
2016	498,500	253,500	245,000	0
2017	313,500	258,500	10,000	45,000
2018	278,500	248,500	30,000	0
2019	228,500	228,500	0	0
2020	233,500	223,500	10,000	0

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2012	Appropriation to Vehicle Replacement Reserve	60,000	60,000	0	0	
2012	Facilities/Reserve	10,000	10,000			
2012	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	7th Payment
2012	Hickson Firehall Major Internal Maintenance	10,000	10,000			Drywall, painting, floor
2012	SCBA Replacements - 12 Units	60,000		60,000		FD Req. Eq. Reserve
2012	Bunker Gear New / Replacements	10,000	10,000			
2012	Pagers, Radios, PPE and/or Reserve	17,000	17,000			FD Req. Eq. Reserve
2012	Departmental Equipment	36,000	36,000			\$10,000 to each dept, \$6,000 for 244
2012	Tavistock Tanker or Arial Platform Truck??	125,000		125,000		over 2012 / 2013
2012	New Communication System??	0	0			May need to debenture
2012	Sanitary Connection Fee - Innerkip Firehall	15,000	0	15,000		Facility Reserve
2012	Innerkip Jaws (from 2011)	25,000	5,000	20,000		Eqp Reserve - delayed from 2011
2012	Mock Disaster Reserve	0	0			\$10,000 in Reserve

Fire, Emergency						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2013	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2013	Facilities/Reserve	11,500	11,500			Reduced from \$30,000
2013	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	8th Payment
2013	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	27,000	27,000			FD Req. Eqp. Reserve (Balance \$51,500)
2013	Departmental Equipment	36,000	36,000			\$10,000 to each dept, \$6,000 for 244
2013	Tavistock Tanker	170,000		170,000		
2013	Fire Chief Vehicle	0	0	0		Postpone to 2014
2013	Communications System Reserve	25,000	25,000			Start a Reserve, may need to debenture (\$250,000) (1)
2013	Hickson FH Major Internal Maintenance	10,000		10,000		Drywall, Painting, Lights?
2013	Gas Monitors	7,000		7,000		Eqp Reserve
2013	Water Softeners (All Stations)	0	0			Fund from Departmental Equipment
2013	BB Agreement Termination	25,000	25,000			From BB operating revenue (1)
2014	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2014	Facility/Reserve	25,000	25,000			reduced from \$35,000
2014	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	30,000	30,000			FD Req. Eqp. Reserve
2014	Equipment	40,000		40,000		FD Req. Eqp. Reserve
2014	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2014	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	9th Payment
2014	Communications System - Res or Deb Pymt	25,000	25,000			(2)
2014	Fire Chief Vehicle	30,000		30,000		Postponed from 2013
2014	BB Agreement Termination	25,000	25,000			From BB operating revenue (2)
	Subject to amendment as per AMP					
2015	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2015	Facility/Reserve	40,000	40,000			
2015	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	30,000	30,000			FD Req. Eqp. Reserve
2015	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2015	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	10th Payment
2015	Innerkip Tanker (Chassis)	100,000		100,000		
2015	Communications System - Res or Deb Pymt	25,000	25,000			(3)
2015	Mock Disaster Exercise	10,000	0	10,000		
2015	BB Agreement Termination	25,000	25,000			From BB operating revenue (3)
	Subject to amendment as per AMP					

Fire, Emergency						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2016	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2016	Facility Improvements and/or Reserve	0	0			
2016	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	30,000	30,000			FD Req. Eqp. Reserve
2016	Equipment	40,000		40,000		FD Req. Eqp. Reserve
2016	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2016	Hickson Firehall Expansion/Addition	125,000	70,000	55,000		Facility Reserve
2016	Innerkip Tanker Replacement	150,000		150,000		Fire Truck Reserve
2016	Communications System - Res or Deb Pymt	25,000	25,000			(4)
2016	Mock Disaster Reserve	2,500	2,500			
2016	BB Agreement Termination	25,000	25,000			From BB operating revenue (4)
	Subject to amendment as per AMP					
2017	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2017	Facility Improvements and/or Reserve	0	0			
2017	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	30,000	30,000			FD Req. Eqp. Reserve
2017	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2017	Hickson Firehall Expansion/Addition	125,000	70,000	10,000	45,000	Fac Res/Unfunded/Future Year Budget
2017	Communications System - Res or Deb Pymt	25,000	25,000			(5)
2017	Mock Disaster Reserve	2,500	2,500			
2017	BB Agreement Termination	30,000	30,000			From BB operating revenue (5)
	Subject to amendment as per AMP					
2018	Appropriation to Vehicle Replacement Reserve	80,000	80,000	0	0	
2018	Facility Improvements and/or Reserve	25,000	25,000			
2018	Hickson Firehall - from Prior Years	45,000	15,000	30,000		DC Reserve
2018	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	35,000	35,000			FD Req. Eqp. Reserve
2018	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2018	Communications System - Res or Deb Pymt	25,000	25,000			(6)
2018	Mock Disaster Reserve	2,500	2,500			
2018	BB Agreement Termination	30,000	30,000			From BB operating revenue (6 end)
	Subject to amendment as per AMP					

Fire, Emergency						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2019	Appropriation to Vehicle Replacement Reserve	95,000	95,000	0	0	
2019	Facility Improvements and/or Reserve	35,000	35,000			
2019	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	35,000	35,000			FD Req. Eqp. Reserve
2019	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2019	Communications System - Res or Deb Pymt	25,000	25,000			(7)
2019	Mock Disaster Reserve	2,500	2,500			
	Subject to amendment as per AMP					
2020	Appropriation to Vehicle Replacement Reserve	95,000	95,000	0	0	
2020	Facility Improvements and/or Reserve	35,000	35,000			
2020	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	30,000	30,000			FD Req. Eqp. Reserve
2020	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2020	Communications System - Res or Deb Pymt	25,000	25,000			(8)
2020	Mock Disaster Exercise	12,500	2,500	10,000		
	Subject to amendment as per AMP					

Public Works & Development - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	622,000	347,000	190,000	85,000
2006	1,772,162	554,000	1,057,594	160,568
2007	1,210,599	515,000	40,000	655,599
2008	2,199,709	595,000	1,135,000	469,709
2009	2,315,000	715,000	1,005,000	595,000
2010	5,910,000	749,092	1,970,334	3,190,574
2011	2,317,000	810,000	1,407,000	100,000
2012	3,752,000	827,000	1,415,000	1,510,000
2013	2,548,700	833,700	435,000	1,280,000
2014	1,832,512	837,512	880,000	115,000
2015	1,187,512	882,512	190,000	115,000
2016	1,832,512	937,512	780,000	115,000
2017	1,067,512	937,512	15,000	115,000

Public Works

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2012	Equipment Reserve	115,000	5,000		110,000	From Operating
2012	Roads Utility Truck	65,000		65,000		Equipment Reserve
2012	Bridge Reserve	50,000	50,000	0	0	
2012	Drains	25,000	25,000	0	0	
2012	Facility Improvements	10,000	10,000	0	0	LED lights & other shop improvements
2012	LED Streetlight Conversion Program	450,000			450,000	Financed, funded from savings over 10 Years
2012	Decew & Maria St. Reconstruction	450,000		450,000		Roads Reserve
2012	Centennial Reconstruction (North End)	250,000		250,000		Gas Tax Reserve
2012	Tavistock Road Shed Development	300,000		50,000	250,000	25 DC, 25 PW Fac
2012	Innerkip Surface Asphalt	100,000		100,000		Innerkip Reserve
2012	Innerkip Debenture (2012 - 2027)	132,000	132,000			1st Payment
2012	Gravel Road Improvements as per Rating System	280,000	280,000		0	
2012	Road Resurfacing Projects	200,000	200,000			
2012	Woodstock Street Sidewalk north of Jacob	75,000	75,000	0		
2012	Hope Street Sidewalks - 5 corners to Fuhr/Renaissance					
2012	Janelle/Jacob Shave & Pave	50,000	50,000			
2012	Road Development	900,000		200,000	700,000	Funded from future surplus land, DC, TS/Con Reserve
2012	Land Acquisition	300,000		300,000		PW Facilities Reserve

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2013						
Debentures						
2013	Innerkip Debenture (2012 - 2027)	132,000	132,000			2nd Payment
2013	LED Streetlight Payment	56,700	56,700			1st Payment
						188,700
Drains						
2013	Drains - Annual	10,000	10,000			
2013	Matheson Drain	25,000	25,000			
2013	Jacques Drain	35,000	35,000			
Equipment						
2013	Equipment Reserve	115,000	5,000		110,000	From Operating, \$5,000 from Bldg
2013	Riding Lawnmower	5,000		5,000		For Tav PW Shed Lands, Concern re: contractor access
Bridges						
2013	Bridge Reserve	50,000	50,000	0	0	
2013	Bridge Study - required every 2 years	15,000		15,000		Bridge Reserve
2013	Bridge Improvements - Guiderails, signage, etc.	50,000		50,000		Bridge Reserve
2013	Bridge Engineering 11th Line Mudd Creek	50,000		50,000		Start Engineering / Examine options
Facilities						
2013	Tavistock PW Shed	375,000	0	125,000	250,000	Water Tower Land
Road Projects						
2013	Decew/Maria - Surface Asphalt	45,000	45,000			
2013	Centennial Surface Asphalt	15,000	15,000			
2013	Strathallen - Additional Work?	5,000	5,000			Balance of Engineering - no further work
2013	Cassell - Additional Surface Work	50,000	50,000			
2013	Jacob Street Extension	500,000	150,000	180,000	170,000	DC \$100, PW \$80, Land Sale Proceeds, OxCo Water \$34,500
2013	William Street	15,000	15,000			
2013	18th Line Hard Surface	200,000	200,000			Cold Layed Asphalt
2013	James Street Construction	500,000			500,000	Funded as lots develop
2013	Mansoura Share of Centennial/William	250,000			250,000	To PW Construction Reserve
2013	Sidewalk	10,000		10,000		Sidewalk Reserve
2013	Sod Repairs from recent construction	0	0			Estimated cost very difficult to determine
2013	Streetlights	15,000	15,000			
2013	Loveys Property PW Storage Prep	25,000	25,000			

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014						
Debentures						
2014	Innerkip Debenture (2012 - 2027)	132,000	132,000			3rd Payment
2014	LED Streetlight Payment	55,512	55,512			2nd Payment
Drains						
2014	Drains - Annual	25,000	25,000			
2014 Equipment						
2014	Equipment Reserve	115,000			115,000	From Operating, \$5,000 from Bldg
2014	Pickup Truck Replacement	30,000		30,000		
Bridges						
2014	Bridge Reserve	50,000	50,000	0	0	
2014	Bridge Improvements	100,000		100,000		Start on
Facilities						
2014	PW Facilities Reserve	50,000	50,000			
2014	Facility Improvements	10,000	10,000			
Road Projects						
2014	As determined through AMP	1,250,000	500,000	750,000		0 Gas Tax Reserve & PW Reserve
2014	Streetlights	15,000	15,000			

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2015						
Debentures						
2015	Innerkip Debenture (2012 - 2027)	132,000	132,000			3rd Payment
2015	LED Streetlight Payment	55,512	55,512			2nd Payment
Drains						
2015	Drains - Annual	25,000	25,000			
Equipment						
2015	Equipment Reserve	115,000			115,000	From Operating, \$5,000 from Bldg
2015	Replace 2006 Single Axle	175,000		175,000		
Bridges						
2015	Bridge Reserve	50,000	50,000	0	0	
2015	Bridge Study - required every 2 years	15,000		15,000		Bridge Reserve
Facilities						
2015	PW Facilities Reserve	50,000	50,000			
2015	Facility Improvements	10,000	10,000			
Road Projects						
2015	As determined through AMP	550,000	550,000		0	
2015	Streetlights	10,000	10,000			

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2016						
Debentures						
2016	Innerkip Debenture (2012 - 2027)	132,000	132,000			3rd Payment
2016	LED Streetlight Payment	55,512	55,512			2nd Payment
Drains						
2016	Drains - Annual	25,000	25,000			
Equipment						
2016	Equipment Reserve	115,000			115,000	From Operating, \$5,000 from Bldg
2016	Pickup Truck	30,000		30,000		
2016	Replace 2006 Tandem	200,000		200,000		
Bridges						
2016	Bridge Reserve	50,000	50,000	0	0	
2016	Bridge Improvements	50,000		50,000		Start on
Facilities						
2016	PW Facilities Reserve	50,000	50,000			
2016	Facility Improvements	10,000	10,000			
Road Projects						
2016	As determined through AMP	1,100,000	600,000	500,000		0 Gas Tax Reserve
2016	Streetlights	15,000	15,000			

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2017						
Debentures						
2017	Innerkip Debenture (2012 - 2027)	132,000	132,000			3rd Payment
2017	LED Streetlight Payment	55,512	55,512			2nd Payment
Drains						
2017	Drains - Annual	25,000	25,000			
Equipment						
2017	Equipment Reserve	115,000			115,000	From Operating, \$5,000 from Bldg
Bridges						
2017	Bridge Reserve	50,000	50,000	0	0	
2017	Bridge Study - required every 2 years	15,000		15,000		Bridge Reserve
Facilities						
2017	PW Facilities Reserve	50,000	50,000			
2017	Facility Improvements	10,000	10,000			
Road Projects						
2017	As determined through AMP	600,000	600,000		0	
2017	Streetlights	15,000	15,000			

Innerkip Community Centre - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
2005		20,000	11,000	9,000	0
2006		5,000	5,000	0	0
2007		7,500	7,500	0	0
2008		7,500	7,500	0	0
2009		10,000	10,000	0	0
2010		10,000	10,000	0	0
2011		7,500	7,500	0	0
2012		40,000	7,500	2,500	30,000
2013		15,900	8,750	6,250	900
2014		10,000	10,000	0	0
2015		10,000	10,000	0	0
2016		10,000	10,000	0	0
2017		20,000	10,000	10,000	0

Innerkip Community Centre							
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes	Reserve Balance
2011	Major Repairs/Contribution to Reserve	7,500	7,500	0	0		39800
2012	Major Repairs/Contribution to Reserve			0	0	Sign, dishwasher	
2012	Accessibility Improvements	40,000	7,500	2,500	30,000	Federal Funding	-2500
							37300
2013	Major Repairs/Contribution to Reserve	1,400	1,400	0	0		1400
2013	Lighting Retrofit Improvements	4,500	3,600		900	* also \$900 in operating reduction	
2013	Cap Repairs	10,000	3,750	6,250		??? Depends how extensive the repairs are, damage beneath	-5000
							33700
2014	Contribution to Reserve	5,000	5,000	0	0		5000
2014	Major Repairs	5,000	5,000				
							38700
2015	Major Repairs/Contribution to Reserve	10,000	10,000	0	0		
2016	Major Repairs/Contribution to Reserve	10,000	10,000	0	0		
2017	Major Repairs/Contribution to Reserve	20,000	10,000	10,000	0		
Reserve to be applied to the following when required:							
HVAC Replacement							
Major Repairs and Maintenance							
Parking Lot Repaving?							
Septic System - possible connection to Innerkip Sanitary System??							

Hickson Park - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	30,000	10,000	10,000	10,000
2006	15,000	15,000	0	0
2007	15,000	15,000	0	0
2008	17,500	17,500	0	0
2009	153,000	20,000	33,000	100,000
2010	240,000	20,000	53,332	166,668
2011	20,000	20,000	0	0
2012	20,000	20,000	0	0
2013	22,000	20,000	0	2,000
2014	25,000	25,000	0	0
2015	25,000	25,000	0	0
2016	25,000	25,000	0	0
2017	25,000	25,000	0	0

Hickson Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2012	Park Improvements / Reserve No specific projects provided by LRC	20,000	20,000	0	0	Reserve balance \$23,300
2013	Park Improvements	5,000	5,000	0	0	Reserve balance \$43,300
2013	Clay Diamonds	15,000	15,000	0	0	
2013	Batting Cages					
2013	Batting Machine	2,000	0		2,000	Program??
2014	Irrigation System	10,000	10,000	0	0	
2014	Park Improvements / Reserve	15,000	15,000	0	0	
2015	Park Improvements / Reserve	25,000	25,000	0	0	
2016	Park Improvements / Reserve	25,000	25,000	0	0	
2017	Park Improvements / Reserve	25,000	25,000			
Notes:						
Reserve balance starting 2013 is \$43,300						

Innerkip Parks - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005		15,000		
2006		15,000		
2007		17,500		
2008	25,000	17,500	0	7,500
2009	119,000	20,000	33,000	66,000
2010	451,000	20,000	81,500	349,500
2011	20,000	20,000	0	0
2012	35,000	22,500	12,500	0
2013	50,000	25,000	25,000	0
2014	25,000	25,000	0	0
2015	25,000	25,000	0	0
2016	25,000	25,000	0	0
2017	25,000	25,000	0	0

Innerkip Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2012	Park Improvements	15,000	15,000	0	0	
2012	Sanitary System Connection	20,000	7,500	12,500	0	Recreation DC Reserve
2012	Innerkip Estates Park???					
2013	Park Improvements / Reserve	25,000	25,000	0	0	
2013	Innerkip School Playground Contribution	25,000		25,000		CIL of Parkland and/or other revenue
2014	Park Improvements	25,000	25,000	0	0	
2015	Park Improvements	25,000	25,000	0	0	
2016	Park Improvements	25,000	25,000	0	0	
2017	Park Improvements	25,000	25,000	0	0	

Tavistock Parks - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	20,000	17,000	3,000	0
2006	15,000	15,000	0	0
2007	167,500	22,500	67,500	77,500
2008	199,000	19,000	85,140	94,860
2009	67,250	20,000	22,250	25,000
2010	22,000	22,000	0	0
2011	47,500	22,000	25,500	0
2012	1,030,000	25,000	189,000	816,000
2013	1,403,000	25,000	334,000	1,044,000
2014	25,000	25,000	0	0
2015	25,000	25,000	0	0
2016	25,000	25,000	0	0
2017	25,000	25,000	0	0

Tavistock Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2012	New Pavilion Project	1,030,000	25,000	189,000		CIL50.DC60, TP79
2012	New Pavilion Project				600,000	Fundraising/Pledges
2012	New Pavilion Project				180,000	Grants
2012	New Pavilion Project				36,000	Future Capital (TDRCB showed as Twp?)
2013	Pavilion Project	1,403,000	25,000	0	456,000	Fundraising
2013	See Breakdown from KW for detail costs				150,000	Trillium
2013				79,000		TP Reserve
2013				70,000		DC Reserve
2013				50,000		CIL of Parkland
2013				135,000		Contingency Reserve/Property Revenue
2013					250,000	Debenture (15 yrs 2014 - 2028)
2013					10,000	Agri-Spirit
2013					178,000	CIIF
2013						
2014	Debenture Payment	21,000	21,000			1st Payment
2014	Park Improvements	4,000	4,000			
2015	Debenture Payment	21,000	21,000			2nd Payment
2015	Park Improvements	4,000	4,000			
2016	Debenture Payment	21,000	21,000			3rd Payment
2016	Park Improvements	4,000	4,000			
2017	Debenture Payment	21,000	21,000			4th Payment
2017	Park Improvements	4,000	4,000			
2018	Debenture Payment	21,000	21,000			5th Payment
2019	Debenture Payment	21,000	21,000			6th Payment
2020	Debenture Payment	21,000	21,000			7th Payment
2021	Debenture Payment	21,000	21,000			8th Payment
2022	Debenture Payment	21,000	21,000			9th Payment
2023	Debenture Payment	21,000	21,000			10th Payment
2024	Debenture Payment	21,000	21,000			11th Payment
2025	Debenture Payment	21,000	21,000			12th Payment
2026	Debenture Payment	21,000	21,000			13th Payment
2027	Debenture Payment	21,000	21,000			14th Payment
2028	Debenture Payment	21,000	21,000			15th Payment

Tavistock Memorial Hall - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	16,000	11,000	5,000	0
2006	15,000	15,000	0	0
2007	18,000	10,500	7,500	0
2008	6,000	6,000	0	0
2009	10,000	10,000	0	0
2010	10,000	10,000	0	0
2011	22,000	10,000	7,000	5,000
2012	10,000	10,000	0	0
2013	12,500	12,500	0	0
2014	26,500	15,000	11,500	0
2015	15,000	15,000	0	0
2016	25,000	15,000	10,000	0
2017	20,000	20,000	0	0

Tavistock Memorial Hall

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2012	Appropriation to Reserve	6,000	6,000			
2012	New Cooler for Bar	4,000	4,000			
2013	Appropriation to Reserve	8,000	8,000			
2013	Used Cooler for Kitchen	500	500			
2013	New Cooler for Bar	4,000	4,000			
2014	Appropriation to Reserve					
2014	Painting of the Hall	6,000	6,000	0		
2014	Replacement of Roof Top Units 3 x \$5500ea	16,500	5,000	11,500		
2014	New Kitchen Stove	4,000	4,000			
2015	Appropriation to Reserve					
2015	Front entrance upgrades	15,000	15,000	0		
2016	Appropriation to Reserve					
2016	Kitchen Reno & New Cupboards	25,000	15,000	10,000		
2017	Appropriation to Reserve	10,000	10,000			
2017	Replacement of Stage & Entrance Furnaces	10,000	10,000	0		

Tavistock & District Recreation Centre - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	20,000	0	0	20,000
2006	63,000	0	35,000	28,000
2007	105,104	0	74,000	31,104
2008	100,209	0	71,409	28,800
2009	60,500	0	36,500	24,000
2010	12,000	0	0	12,000
2011	23,000	0	11,000	12,000
2012	46,000	0	42,505	3,495
2013	34,000	25,000	9,000	0
2014	35,000	35,000	0	0
2015	70,000	50,000	20,000	0
2016	50,000	50,000	0	0
2017	95,000	50,000	45,000	0

TDRC

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
	2012 Contribution to Capital Conservation Reserve					
	2012 Dressing Room 4,5,6 rubber floors	15,000		11,505	3,495	from Operating Revenues
	2012 Dressing Rooms 1,2,3 rubber floor	15,000		15,000		
	2012 Replace Rubber Floor in both walkways to ice	13,000		13,000		
	2012 Score Clock Upgrade	3,000		3,000		
	2013 Township Reserve Contribution	25,000	25,000			from Township Taxation
	2013 Dehumidifier Compressors	3,000	0	3,000		
	2013 Arena Ice Surface Light Upgrade	0		0	0	ERIP Funding
	2013 Arena Florescent light upgrades	0		0	0	ERIP Funding
	2013 130 chairs for upper lobby (\$50 ea)	6,000		6,000		
	2013 Painting Lobby, Entrance, Washrooms	0		0		
	2014 Dressing Rooms 1 & 6 rubber floors	0		0	0	
	2014 Township Reserve Contribution	35,000	35,000			from Township Taxation
	Painting Lobby, Entrance, Washrooms					
	2015 Township Reserve Contribution	50,000	50,000			from Township Taxation
	2015 Recoat Lobby Floor - Epoxy	20,000		20,000		
	2016 Township Reserve Contribution	50,000	50,000			from Township Taxation

TDRC

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2017	Township Reserve Contribution	50,000	50,000			from Township Taxation
2017	Repaint Dressing Rooms & Dressing Room Hall	20,000		20,000		
2017	Repaint Steel Structure	25,000		25,000		

Tavistock Drainage and related Projects - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2011	100,000	100,000	0	0
2012	342,798	100,000	242,798	0
2013	435,000	0	153,202	281,798
2014	0	0	0	0
2015	0	0	0	0
2016	0	0	0	0

Tavistock Drainage

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2012	Reserve	100,000	100,000	0	0	
2012	NWSWMF Land	242,798		242,798		
2013	NWSWMF	435,000	0	153,202	281,798	Area Rating
2014						
2015						Total Project \$677,000 42%
2016						From area rating

Reserves	2012			2013			2014			2015			2016			2017		
	TO	FROM	2012	TO	FROM	2013	TO	FROM	2014	TO	FROM	2015	TO	FROM	2016	TO	FROM	2017
Working Fund	0	0	250,000	0	0	250,000	0	0	250,000			250,000			250,000			250,000
Tax Stabilization	145,566	529,281	197,470	855,000	350,500	701,970	0	0	701,970			701,970			701,970			701,970
Funds from ETPC	0	0	0	0	0	0	0	0	0			0			0			0
Hickson Office	20,000	2,000	52,000	25,000	0	77,000	50,000	100,000	27,000	50,000		77,000	50,000		127,000	50,000		177,000
General Admin - Office Equipment	10,000	0	62,019	21,000	35,000	48,019	10,000	0	58,019	10,000	0	68,019	15,000		83,019	15,000	20,000	78,019
Council Computers	0		8,550	0	0	8,550	0	5,000	3,550	1,000		4,550	1,000		5,550	1,000		6,550
Self Insurance	0	9,000	26,061	25,000	0	51,061	0	0	51,061			51,061			51,061			51,061
PW Sidewalks			10,000			10,000			0			0			0			0
Fire Department Vehicles	60,000	100,000	121,300	50,000	170,000	1,300	60,000		61,300	60,000	100,000	21,300	60,000	150,000	-68,700	65,000		-3,700
Fire Chief Vehicle	0	0	10,000	15,000	0	25,000	5,000	30,000	0	5,000		5,000	5,000		10,000	5,000		15,000
Not Currently Used			0			0			0			0			0			0
Fire Department Facilities	10,000	12,500	-1,500	11,500	10,000	0	25,000		25,000	40,000	0	65,000	0	55,000	10,000	0	10,000	0
Fire Department Required Equipment	0	45,000	24,500	52,000	7,000	69,500	30,000	40,000	59,500	30,000		89,500	30,000	40,000	79,500	30,000	40,000	69,500
Bldg Inspection Vehicles	0	0	25,500	0	0	25,500	0	0	25,500	0		25,500			25,500			25,500
Bldg Dept Equipment	0	0	5,000	0	0	5,000	0	0	5,000			5,000			5,000			5,000
Public Works Facilities(Land)	0	269,406	73,994	0	73,994	0	50,000		50,000	50,000		100,000	50,000		150,000	50,000		200,000
Bridges	50,000	0	87,700	50,000	115,000	22,700	50,000	100,000	-27,300	50,000	15,000	7,700	50,000	50,000	7,700	50,000	15,000	42,700
Roads - General	100,000	450,000	150,353	250,000	80,000	320,353	0	250,000	70,353			70,353			70,353			70,353
Roads - Equipment	115,000	68,999	41,753	115,000	5,000	151,753	115,000	30,000	236,753	115,000	175,000	176,753	120,000	230,000	66,753	120,000	30,000	156,753
Gas Tax Reserve	225,461	250,978	144,235	225,000	0	369,235	225,000	500,000	94,235	225,000		319,235	225,000	500,000	44,235	225,000	0	269,235
Road Drainage Reserve	10,000	0	51,500	0	0	51,500	0	0	51,500			51,500			51,500			51,500
Coleman Street / Innerkip	0	100,000	0	0	0	0	0	0	0			0			0			0
Tavistock Drainage (2009)	100,000	242,798	153,202	0	153,202	0	0	0	0			0			0			0
Hickson Park	20,000	0	43,300	0	0	43,300	0	0	43,300			43,300			43,300			43,300
Innerkip Park	0	0	0	0	0	0	0	0	0			0			0			0
Tavistock Park	412,547	0	491,547	0	491,547	0	0	0	0	0		0	0		0	0		0
Tavistock Memorial Hall	3,500	0	47,900	8,000	0	55,900	0	11,500	44,400		0	44,400	0	10,000	34,400	10,000	0	44,400
Tavistock & District Recreation Centre	0	48,008	160,011	25,000	9,000	176,011	35,000	0	211,011	50,000	20,000	241,011	50,000	0	291,011	50,000	45,000	296,011
Innerkip Community Centre	0	1,300	38,500	0	6,250	32,250	10,000	0	42,250	10,000	0	52,250	10,000		62,250		10,000	52,250
Innerkip Estates Park	0	0	0	0	0	0	0	0	0			0			0			0
Former TRC - Facility	0	0	0	0	0	0	0	0	0			0			0			0
Former TRC - Program	0	0	0	0	0	0	0	0	0			0			0			0
Hickson Park (Lions Club Fund)	845	0	2,096	0	0	2,096	0	0	2,096			2,096			2,096			2,096
Hickson Fire Dept (Assoc)	0	4,300	5,647	0	0	5,647	0	0	5,647			5,647			5,647			5,647
Tavistock Fire Dept (Assoc)	50	0	50	0	0	50	0	0	50			50			50			50
Cash-in-Lieu of Parkland	88,010	0	108,673	40,000	50,000	98,673	25,000	0	123,673	25,000	0	148,673	25,000		173,673	25,000		198,673
Election Reserve	5,000	0	10,000	5,000	0	15,000	0	15,000	0	7,000		7,000	7,000		14,000	7,000		21,000
Emergency Field Exercise	0	0	11,000	0	0	11,000	0	0	11,000		10,000	1,000	2,500		3,500	2,500		6,000
Police Reserve	50,000	0	700,000	0	0	700,000	100,000	0	600,000		90,000	510,000		80,000	430,000		70,000	360,000
			0			0			0			0			0			0
			0			0			0			0			0			0
	1,425,979	2,133,570	3,112,361	1,772,500	1,566,493	3,318,368	690,000	1,181,500	2,826,868	728,000	410,000	3,144,868	700,500	1,115,000	2,730,368	705,500	240,000	3,195,868
DC - Fire	9,348	9,163	12,323	9,000	9,163	12,160	9,000	9,163	11,997	9,000	9,163	11,834	9,000	0	20,834	9,000	30,000	-166
DC - Police	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DC - Roads and Related	27,028	0	86,319	26,500	100,000	12,819	26,500		39,319	26,500		65,819	26,500		92,319	26,500		118,819
DC - Administration	842	0	7,954	700	5,000	3,654	700	5,000	-646	700		54	700		754	700		1,454
DC - Recreation	16,976	12,500	53,717	16,000	70,000	-283	16,000		15,717	16,000		31,717	16,000		47,717	16,000		63,717
DC - PW Building & Fleet	12,391	0	39,556	12,000	51,006	550	12,000	0	12,550	12,000		24,550	12,000		36,550	12,000		48,550
	66,585	21,663	199,870	64,200	235,169	28,901	64,200	14,163	78,938	64,200	9,163	133,975	64,200	0	198,175	64,200	30,000	232,375
	1,492,564	2,155,233	3,312,231	1,836,700	1,801,662	3,347,269	754,200	1,195,663	2,905,806	792,200	419,163	3,278,843	764,700	1,115,000	2,928,543	769,700	270,000	3,428,243

Schedule "D" to By-law #2013 - 19

Department	Category	Fee Description	Effective January 1, 2014
Administration	Copying	General Copying	25¢/side
Administration	Copying	Church & Charitable Groups	15¢/side
Administration	Copying	Supply own paper	10¢/side
Administration	Printing	Laser Printing	25¢/side
Administration	Printing	Colour Laser Printing	50¢/side
Administration	Laminating	Laminating Business Card	50¢
Administration	Laminating	Laminating Badge with Clip	75¢
Administration	Laminating	Laminating 8 1/2 X 11	\$1.00
Administration	Faxes	Incoming faxes	50¢/page
Administration	Faxes	Outgoing faxes	50¢/page + long distance for out-of-country
Administration	Certificates	Tax Certificate	\$45.00
Administration	Certificates	Zoning Certificate	\$45.00
Administration	Certificates	Local Charges Information	\$45.00
Administration	Certificates	Building Work Orders	\$45.00
Administration	Certificates	Tax Confirmation-requested by Bank or Trust Company	\$20/property
Administration	Certificates	Burial Certificates	\$10.00
Administration	Maps	Township Maps	n/c
Administration	Maps	County Map	n/c
Administration	Misc	Township Lapel Pins	n/c
Administration	Misc	Township Crest-Plastic	\$5.00
Administration	Misc	Township Crest-Cloth	\$20.00
Administration	Cost Recovery Jobs	All Departments	Actual Job Cost + 15% overhead (\$500 max. for overhead)
Administration	Tax Sales	Title Searching	\$110.00
Administration	Tax Sales	Survey	Actual Cost + 10%
Administration	Tax Sales	Preparation & Registration of Tax Arrears Certificate	Actual Cost + 10%
Administration	Tax Sales	First Notice - preparation & mailing	\$60.00/hr
Administration	Tax Sales	Final Notice - preparation & mailing	\$60.00/hr
Administration	Tax Sales	Preparation of Extension Agreement	\$60.00/hr
Administration	Tax Sales	Legal Costs	Actual Cost + 10%
Administration	Tax Sales	Preparation & Registration of Cancellation Certificate	Actual Cost + 10%
Administration	Tax Sales	Costs of Sale by Tender or Auction Process:	
Administration	Tax Sales	Legal Costs	Actual Cost + 10%
Administration	Tax Sales	Advertising Costs	Actual Cost + 10%
Administration	Tax Sales	Expenses of Tender Opening or Auction	Actual Cost + 10%
Administration	Tax Sales	Professional Services	Actual Cost + 10%
Administration	Tax Sales	Mailing of Notices	\$60.00/hr
Administration	Tax Sales	Registration of Documents	Actual Cost + 10%
Administration	Tax Sales	Distribution of Proceeds of Sale	\$60.00/hr
Administration	Lotteries	Lottery Licences	2% of the prize value
Waste Management	Recycling	Blue Boxes	As set by County of Oxford
Waste Management	Recycling	Composters	As set by County of Oxford
Waste Management	Bag Tags	Bag Tags	As set by County of Oxford

Department	Category	Fee Description	Effective January 1, 2014
Bylaw Enforcement	Canine Control	Dog Tags	\$20/tag
Bylaw Enforcement	Canine Control	Kennel Licence	\$60/licence
Fire & Safety	Signs	9-1-1 Post & Cap Only	\$16
Fire & Safety	Signs	9-1-1 Blade & Hardware Only	\$35
Fire & Safety	Signs	9-1-1 Sign - New Install by Township, incl. hardware	\$100
Fire & Safety	Signs	Fire Route-Sign, Post, & Hardware	\$53
Fire & Safety	Signs	Fire Route-Sign Installed by Township	cost recovery job
Fire & Safety	Fire Department	Work Orders	\$50
Fire & Safety	Fire Department	Inspections Requested	\$200
Fire & Safety	Fire Department	Incident Reports Requested	\$150
Fire & Safety	Fire Department	Non Resident Motor Vehicle Accidents	Current MTO Rates + 15% overhead (\$500 max. for overhead)
Fire & Safety	Fire Department	False Fire Alarm - 3rd+ Calls	\$500
Fire & Safety	Fire Department	Propane Facility Fire Safety Plan Review	\$250 + Actual External Professional Costs + 15% Overhead (\$500 max, on external costs only)
PW	Culverts	9 m width, 300 - 400 mm (30' width, 15")	\$1,500.00
PW	Culverts	12 m width, 300 - 400 mm (40' width, 15")	\$2,000.00
PW	Culverts	Extensions per metre (3')(15")	\$150.00
PW	Culverts	9 m width, 450 mm (30' width, 18")	\$1,600.00
PW	Culverts	12 m width, 450mm (40' width, 18")	\$2,100.00
PW	Culverts	Extensions per metre (3')(18")	\$200.00
PW	Culverts	9 m width, over 450 mm (30' width, 18")	priced individually
PW	Culverts	12 m width, over 450mm (40' width, 18")	priced individually
PW	Culverts	Extensions per metre (3') over 450 mm)	priced individually
PW	Culverts	Waterbreak-9 m	\$400
PW	Culverts	Waterbreak- 12 m	\$500
PW	Culverts	Waterbreak-extensions per metre	\$60
PW	General	Curb Cut or relocation of existing curb(7.5m min cut)	\$50/m
PW	General	Private Drain Connection	\$25 permit+ cost recovery job
PW	General	Mailbox Posts	\$75.00
Planning	Applications	Zoning Change	\$500
Planning	Applications	Minor Variance	\$300
Planning	Refunds	Application Submitted-no work started	80%
Planning	Refunds	Application Submitted-surrounding property owner list created	60%
Planning	Refunds	Application Submitted-surrounding property owner list created,application circulated for agency comment	40%
Planning	Refunds	Any point after agency comment circulation	0%
Planning	Applications	Site Plan Control Agreement Application	\$315

Department	Category	Fee Description	Effective January 1, 2014
Planning	Deposit	Site Plan Control Agreement Deposit	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed)
Planning	Deposit	Severance Agreement Deposit	\$2,000/lot(min \$1,000 to be held by Twp until agreement completed)
Planning	Grant-in-Lieu of Parkland	GIL of Parkland on Severances that create a new residential lot	\$1,250
Planning	REA	Renewal Energy Projects - Municipal Consultation Costs	Actual Staff Costs + 15% Overhead (\$500 max for OH)
Planning	REA	Renewable Energy Projects - Municipal Agreement Deposit	\$25,000 Deposit to Initiate Municipal Agreement + Additional Deposits as per the Agreement
Planning	REA	Renewable Energy Projects - Municipal Agreement Cost Recovery (Legal, Engineering, etc.)	Actual External Professional Costs + Actual Staff Costs + 15% Overhead (\$500 max for OH)
Innerkip Community Centre - contact Barb Kelso at 519-469-3449			
ICC	Hall	Hall Rental-Sun-Thurs/Fri, Sat Afternoon	\$175+HST
ICC	Hall	Hall Rental-Fri, Sat Evening	\$400+HST
ICC	Hall	Hall Rental-40 Person Meeting	\$90+HST
ICC	Hall	Kitchen Use-Sun-Thurs/Fri,Sat Afternoon	\$90+HST
ICC	Hall	Kitchen Use-Fri,Sat Evening	\$90+HST
		Kitchen Use - 40 Person Meeting - Light Use	\$30+HST
ICC	Hall	Bar Association Fees	\$13/person/hr

All Rates Summary for			2013	&	2014			
Note: Ice time rates take effect in July of previous year up to the end of the ice season in the spring of the current year								
Note: Curling Club Lease rates take effect Oct 1 of previous year up to the end of September of the current year						2014 Rates approved on Feb 25, 2013		
	/ Unit	Current HST out	2013 Rates	Proposed HST out	2014 Proposed Rates	% Increase	\$ Increase	
Arena		13%		13%				
Prime Ice Time	Hrly	\$147.7876	\$167.00	152.2124	\$172.00	3.0%	\$ 4.42	
Non Prime Ice Time	Hrly	\$94.6903	\$107.00	98.2301	\$111.00	3.7%	\$ 3.54	
Minor Rate Ice Time	Hrly	\$114.1593	\$129.00	117.6991	\$133.00	3.1%	\$ 3.54	
Minor Rate Non Prime Ice Time	Hrly	\$91.1504	\$103.00	93.8053	\$106.00	2.9%	\$ 2.65	
Any Time Ice Rate Spr / Sum	Hrly	\$106.1947	\$120.00	110.6195	\$125.00	4.2%	\$ 4.42	
\$10 ice time for gap ice time	/ person	\$8.8496	\$10.00	8.8496	\$10.00	0.0%	\$ -	
Arena Floor (Hourly)	Hrly	\$71.6814	\$81.00	73.4513	\$83.00	2.5%	\$ 1.77	
Arena Floor & Stands Prime	Daily	\$597.3451	\$675.00	606.1947	\$685.00	1.5%	\$ 8.85	
Arena Floor & Stands Non Prime	Daily	\$296.4602	\$335.00	300.8850	\$340.00	1.5%	\$ 4.42	
Complete Facility Prime	Daily	\$730.0885	\$825.00	743.3628	\$840.00	1.8%	\$ 13.27	
Complete Facility Non Prime	Daily	\$371.6814	\$420.00	378.7611	\$428.00	1.9%	\$ 7.08	
Dressing Rooms	Daily	\$23.0088	\$26.00	23.0088	\$26.00	0.0%	\$ -	
Setup and removal days	Daily	\$141.5929	\$160.00	146.0177	\$165.00	3.1%	\$ 4.42	
Storage (Hall way lockers)	Sqft	\$1.3274	\$1.50	1.3274	\$1.50	0.0%	\$ -	
Upper Storage Rooms	Sqft	\$2.8761	\$3.25	2.8761	\$3.25	0.0%	\$ -	
Public Skating								
Pre School	Person		Free		Free			
Public School	Person	\$1.7699	\$2.00	1.7699	\$2.00	0.0%	\$ -	
Students & Adults	Person	\$2.6549	\$3.00	2.6549	\$3.00	0.0%	\$ -	
Family Pass	Family	\$7.9646	\$9.00	7.9646	\$9.00	0.0%	\$ -	
Public skating flat rate with hall rental		\$35.3982	\$40.00	35.3982	\$40.00	0.0%	\$ -	
Arena Upstairs								
Upper Hall (only) (Fri & Sat)	Daily	\$83.1858	\$94.00	84.0708	\$95.00	1.1%	\$ 0.88	
Upper Hall (only) (Sun - Thur)	Daily	\$46.0177	\$52.00	46.9027	\$53.00	1.9%	\$ 0.88	
Hall Hourly Rate	Hrly	\$17.6991	\$20.00	26.5487	\$30.00	50.0%	\$ 8.85	
Bar & Kitchen	Rental	\$17.6991	\$20.00	17.6991	\$20.00	0.0%	\$ -	
Shuffle Board Equipment	Set	\$6.1947	\$7.00	6.1947	\$7.00	0.0%	\$ -	
Clean up charge	Minimum	\$57.5221	\$65.00	57.5221	\$65.00	0.0%	\$ -	
Hall & Kitchen Prime	Daily	\$100.8850	\$114.00	101.7699	\$115.00	0.9%	\$ 0.88	
Hall & Kitchen Non Prime	Daily	\$63.7168	\$72.00	64.6018	\$73.00	1.4%	\$ 0.88	
Board Room	Daily	\$30.9735	\$35.00	30.9735	\$35.00	0.0%	\$ -	
Curling Club								
Floor Area Prime Time	Daily	\$150.4425	\$170.00	154.8673	\$175.00	2.9%	\$ 4.42	
Floor Area Non Prime Time	Daily	\$75.2212	\$85.00	75.2212	\$85.00	0.0%	\$ -	

Memorial Hall							
Mem Main Hall (Prime)	Daily	\$433.6283	\$490.00	442.4779	\$500.00	2.0%	\$ 8.85
Mem Main Hall (Non Prime)	Daily	\$172.5664	\$195.00	172.5664	\$195.00	0.0%	\$ -
Upper Mem Hall Prime	Daily	\$79.6460	\$90.00	79.6460	\$90.00	0.0%	\$ -
Upper Mem Hall Non Prime	Daily	\$44.2478	\$50.00	44.2478	\$50.00	0.0%	\$ -
Hall Setup days	Daily	\$63.7168	\$72.00	64.6018	\$73.00	1.4%	\$ 0.88
Auction sales Resident	Daily	\$274.3363	\$310.00	283.1858	\$320.00	3.2%	\$ 8.85
Auction sales Comercial Setup	Daily	\$522.1239	\$590.00	530.9735	\$600.00	1.7%	\$ 8.85
Auction sales Comercial	Daily	\$1,039.8230	\$1,175.00	1,061.9469	\$1,200.00	2.1%	\$ 22.12
Minimum Cleanup charge	Minimum	\$63.7168	\$72.00	65.4867	\$74.00	2.8%	\$ 1.77
Additional Cleanup charges	Hrly	\$27.4336	\$31.00	28.3186	\$32.00	3.2%	\$ 0.88
Parks							
Pavilion including conc. (Sale SOP)	Daily	\$0.0000	\$ -	265.4867	\$ 300.00	#DIV/0!	\$ 265.49
Recreation Area	Daily	\$0.0000	\$ -	66.3717	\$ 75.00	#DIV/0!	\$ 66.37
Picnic shelter, incl hydro	Daily	\$0.0000	\$ -	48.6726	\$ 55.00	#DIV/0!	\$ 48.67
Green/Open space (camp or sport activities)	Daily	\$0.0000	\$ -	61.9469	\$ 70.00	#DIV/0!	\$ 61.95
Entire park (exclusive use of park no SOP)	Daily	\$150.4425	\$ 170.00	176.9912	\$ 200.00	17.6%	\$ 26.55
Agricultural Pavilion, incl hydro	Daily	\$35.3982	\$ 40.00	35.3982	\$ 40.00	0.0%	\$ -
Queens Pavilion	Hrly	\$0.0000	\$ -	26.5487	\$ 30.00	#DIV/0!	\$ 26.55
Pavilion push button lights	Add, Ser		N/C		N/C		
Concession in addition to other rental	Add, Ser	\$0.0000	\$ -	17.6991	\$ 20.00	#DIV/0!	\$ 17.70
Pavilion lights, key for lighting controls	Add, Ser	\$0.0000	\$ -	8.8496	\$ 10.00	#DIV/0!	\$ 8.85
Hydro / day / Pavilion outlet	Add, Ser	\$0.0000	\$ -	8.8496	\$ 10.00	#DIV/0!	\$ 8.85
Dumping Station	Key / Day	\$0.0000	\$ -	30.9735	\$ 35.00	#DIV/0!	\$ 30.97
Ball Diamond	Per use		Minor Ball		Minor Ball		
All Rates below do not include HST							
Arena Signage							
Large Wall Sign	Annually	\$210.00	\$237.30	220.00	\$248.60	4.8%	\$ 10.00
Small Wall Sign	Annually	\$125.00	\$141.25	130.00	\$146.90	4.0%	\$ 5.00
Score Clock Illuminated panel	Annually	\$360.00	\$406.80	365.00	\$412.45	1.4%	\$ 5.00
Score Clock Display Board Signs	Annually	N/A	N/A	N/A	N/A	#####	#VALUE!
User groups logo painted in the ice	Annually	\$150.00	\$169.50	175.00	\$197.75	16.7%	\$ 25.00
Corporate logo painted in the ice	Annually	\$800.00	\$904.00	800.00	\$904.00	0.0%	\$ -
Zamboni Signage							
Top	Annually	\$500.00	\$565.00	500.00	\$565.00	0.0%	\$ -
Front	Annually	\$500.00	\$565.00	500.00	\$565.00	0.0%	\$ -
1/3 of a side	Annually	\$350.00	\$395.50	350.00	\$395.50	0.0%	\$ -
1/2 of a side	Annually	\$500.00	\$565.00	500.00	\$565.00	0.0%	\$ -
Lower middle on side	Annually	\$300.00	\$339.00	300.00	\$339.00	0.0%	\$ -
Back wash water tank	Annually	\$300.00	\$339.00	300.00	\$339.00	0.0%	\$ -
Miscellaneous Rates							
Interest on over due Accts	Monthly		0.00%		0.00%	#DIV/0!	\$ -
Curling Club Lease Rate	Annually	\$ 12,150.00	\$13,729.50	12,400.00	\$14,012.00	2.1%	\$ 250.00
Notes:							
-- * Rates take effect in July of previous year up to the end of the ice season in the spring of the year shown at top.							
-- Upstairs hourly rentals are calculated from arrival time to end time, including cleanup time.							
-- Regular user groups receive one free Board Room use per month; Minor Sports groups get 15 per year							
-- Hall New Years eve rate is Prime time, Boxing Day rate is Non prime.							

SCHEDULE "A" to By-law #2012-7
CLASSES OF PERMITS AND PERMIT FEES
effective January 16, 2013

Unless otherwise noted all definitions of building classifications shall be as defined in the Ontario Building Code for Major Occupancies. For temporary buildings (greater than 10m²), alterations, additions, foundations and new buildings (greater than 10m²). A minimum permit fee of \$105.00 is required for all permit applications.

Fee Schedule

Construction - New Buildings, Additions, Mezzanines		Permit Fee (Per Sq.Ft.)	Permit Fee (Flat Fee)
Group A Assembly Buildings & Group B Institutional Buildings & Group D Business/Personal Service & Group E Mercantile Buildings & Group F Industrial Buildings	New Construction, Additions, Renovations, Installation of Fire Alarm Systems (including Group C Buildings and Finishes to Unfinished Space)	\$0.25 / sq ft or \$7.21/\$1000 Cost (Greater of the two)	
	Public Pool (Outdoor), Public Patio & Exterior Ramps		\$250.00
Group C Residential Buildings	New Townhouse & Semi Detached Unit (per unit)		\$1250.00
	New Detached Unit		\$1,600.00
	Addition to Single/Semi/Town Units (without garage)		\$415.00
	Addition to Single/Semi/Town Units (with attached garage)		\$465.00
	Renovation to Single/Semi/Town Units		\$300.00
	Basement Finishes for Single/Semi/Town Units		\$200.00
	Sheds & Garages (New & Addition to)		\$200.00
	Decks & Covered Porches (unheated & unenclosed)		\$105.00
	Other Residential Buildings (New Construction, Additions or Renovations)	\$0.85 / sq. ft.	
Farm Buildings	Agricultural Buildings	\$350 + 0.10 / sq. ft.	
	Silo/Storage Bins		\$220.00
	Manure Storage (All Types)		\$500.00
Special Categories	Tents (Occupying an Area Greater than 600 m ²)		\$250.00
	Temporary Buildings/Portables		\$475.00
	Change of Use		\$250.00
Miscellaneous	Fireplace/Woodstove (Each)		\$125.00
	Retaining Wall/Balcony Guard (per Linear Foot)	\$5.00 / linear foot	
	Wind Turbines		\$2,500.00
	Solar Panel	\$0.31 / sq. ft.	

	Designated Structures (other than listed above)		\$500.00
	Alternate Solution Application		\$350.00
	Pool (as defined under By-law #2008-24, exempt from minimum fee)		\$100.00
	Re-inspection/Cancelled Inspection Fee/Requested inspection more than 4 years since last inspection (excluded from Minimum Permit Fee)		\$50.00
	Requested Inspection outside normal business hours		\$150.00
	Certificate of Permitted Use or Compliance (Buildig/Zoning/Site Plan)		\$50.00
Mechanical Work	(When HVAC Work is not Undertaken with any Other Work Requiring a Building Permit)		
	HVAC Permit (space affecting)	\$0.20 / sq. ft.	
	Sprinkler System		\$250.00
	NFPA 96 Kitchen Hood Fan		\$250.00
Plumbing / Servicing Work	(When Plumbing Work is not Undertaken with any Other Work Requiring a Building Permit)		
	Water & Sewer Connection		\$105.00
	Building Services (per Linear Foot)	\$0.50	
Demo	Farm Buildings (Not Requiring a Permit)		\$0.00
	Major Building		\$150.00
	Minor Building		\$50.00

Builder Deposits

Builder Deposits			
	Building	Lot Grading	Entrance Culverts/Driveways
Residential Type			
Residential Units (New)	\$1,000.00	\$1,500.00	\$1,000.00
Residential Additions	\$250.00	\$0.00	\$0.00
Construction requiring a P.Eng Commitment	\$500.00	\$0.00	\$0.00
Agriculture Type			
New Barn	\$1,000.00	\$0.00	\$1,000 if required
Agricultural Buildings requiring P.Eng. Commitment	\$500.00	\$0.00	\$1,000 if required
Manure Storage	\$500.00	\$0.00	\$1,000 if required
Commercial, Industrial, Institutional Types			
New Buildings, Additions, Alterations and Renovations	\$1,250.00	As determined by Site Plan Control or Minimum \$1,500.00	As determined by Site Plan Control or Minimum \$1,000.00

NOTE 1: The Director of Public Works and Development shall determine the amount of the deposit required for work done on entrance culvert and ditches greater than 12 meters in length.

NOTE 2: The township will return the paid deposit to the building permit applicant within 21 days of approved Final Inspection by Chief Building Official subject to Schedule "F" of the building bylaw.