

STAFF REPORT

Report #CAO2013-11

To: His Worship the Mayor and Members of Council
From: Jeff Carswell, Chief Administrative Officer
Re: 2013 Budget – Report #2
Date: February 15, 2013

Background:

This is the second report of several related to development of the 2013 - 2017 Capital Forecast and 2013 Operating Budget. This report provides information on the Fire Department and Public Works Budget submissions. The Fire Chief and Director of Public Works will be in attendance to provide an overview of the services and programs proposed. I will not be in attendance at the meeting, but will be following up on any suggestions or specific areas Council wishes further investigated for future budget meetings.

Discussion:

Protective Services Department

As noted, the Fire Chief will review the operating budget proposal and capital forecast. As you can see, the Fire Department operating budget is up significantly over 2012. The budget has also grown significantly in recent years. Over the last five years, the operating budget requirement from taxation has grown from about \$404,000 to almost \$700,000 while the capital budget requirement has grown by about \$52,000 over the same period.

The increase from 2012 to 2013 can be attributed to:

- \$52,500 due to Blandford-Blenheim Agreement
- \$30,000 in increased training costs
- \$26,000 increased incident response costs
- \$10,000 Fire Department Administration
- \$15,000 various increases, revenue reductions

The budget increase, if adjusted for the Blandford-Blenheim agreement

would be closer to 13%, rather than 23% as shown.

Several options or items that could be further explored to try and mitigate these increases include:

- Decrease medical calls? - makes up 60% of call volume, almost 50% of response costs
- Decrease training
- Decrease full day training rate - currently \$208 same as Council full day rate
- move more training to the biweekly practices to reduce full day training
- phase in training program costs - 2013 budget shows about 150 days + 9 auxiliaries being paid - reduce number of days and phase-in to recommended over 2-3 years
- Reconsider payment of auxiliary training costs upon hiring
- Reduce equipment purchases & discretionary capital equipment
- Reduce incident response budget and hope calls are lower in 2013
- Review overall fire costs in comparison to others, if others are lower determine why and what we could do
- Consider interdepartmental shifts of funding to cover increase in fire
- Increase taxes

Also not included in the budget at this time is a review of increased, more proactive by-law enforcement. This item was identified by Council as an item to examine in conjunction with the 2013 budget. This will be examined in more detail at a future meeting and will likely have a legal & personnel component as it involves current staff.

Another item not included is any potential impact related to development of a program related to alternative energy installations and any fire related costs. I believe there should be options to develop a program that could be accommodated with existing resources, but until it is developed it is difficult to say exactly.

Public Works and Development

There is not a significant change from 2012 in the operating budget. The tree removal budget was increased and several areas adjusted slightly. The operating budget actual expenses can vary significantly depending on the capital program. Owned Equipment charges are up over the 2012 budget, but depending on the Capital Program, some of these increases may be able to be moved into the Capital Budget. Overall the operating budget has

increased approximately \$220,000 over the last 5 years and the capital budget by about \$305,000.

The capital budget focusses mainly on finishing projects from 2012. The forecast for 2014+ doesn't show much detail on specific projects. The rationale for this is a concern about identifying roads or projects when they may have to change. In light of moving ahead with development of a comprehensive Asset Management Plan over 2013, staff are reluctant to be too specific about projects for 2014+ at this point. While there are projects that could be identified, the AMP may suggest other, higher priority projects.

Other new projects included in the Public Works budget are:

- Additional Streetlights – staff would suggest trying to incorporate \$10,000 / year for the next several years based on starting with the areas most in need first
- Sod / Grass Repairs – this cost will be very difficult to determine and will depend on the extent of the program
 - All locations from recent years?
 - How many years back?
 - Replace with sod or reseed?
 - Re-imburement component to those that fixed their own area?
 - staff estimate the program could cost \$30,000 - \$50,000
- Township Entrance Signs – Depending on the size and complexity of the signs, staff would estimate these signs could range from \$3,000 - \$5,000 each, including installation if it can be completed with our own forces.

While 2013 will focus on finishing up what was started in 2012, there continue to be many projects and activities in the Public Works area. PW staff will need to be heavily involved in the AMP project. There are also several development projects and significant drains underway. Also, Public Works may be able to assist with some of the challenges identified with respect to park projects and park employee supervision. This will be explored further in upcoming reports.

Recommendation:

1. None at this time. For Council consideration and comment.

Report prepared
and submitted by:

A handwritten signature in black ink that reads "Jeff Carswell". The signature is written in a cursive style with a large, stylized "J" and "C".

Jeff Carswell, AMCT
Chief Administrative Officer

Fire & Protective Services Department - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	980,000	166,000	170,000	644,000
2006	577,263	237,500	336,763	3,000
2007	421,163	230,000	188,163	3,000
2008	207,163	180,000	9,163	18,000
2009	276,663	187,000	89,663	0
2010	242,163	183,000	59,163	0
2011	255,663	181,500	74,163	0
2012	414,163	185,000	229,163	0
2013	456,163	232,000	224,163	0
2014	277,163	228,000	49,163	0
2015	352,163	233,000	119,163	0
2016	473,500	228,500	245,000	0
2017	283,500	228,500	38,500	16,500
2018	220,000	220,000	0	0
2019	228,500	228,500	0	0
2020	233,500	223,500	10,000	0

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2012	Appropriation to Vehicle Replacement Reserve	60,000	60,000	0	0	
2012	Facilities/Reserve	10,000	10,000			
2012	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	7th Payment
2012	Hickson Firehall Major Internal Maintenance	10,000	10,000			Drywall, painting, floor
2012	SCBA Replacements - 12 Units	60,000		60,000		FD Req. Eq. Reserve
2012	Bunker Gear New / Replacements	10,000	10,000			
2012	Pagers, Radios, PPE and/or Reserve	17,000	17,000			FD Req. Eq. Reserve
2012	Departmental Equipment	36,000	36,000			\$10,000 to each dept, \$6,000 for 244
2012	Tavistock Tanker or Arial Platform Truck??	125,000		125,000		over 2012 / 2013
2012	New Communication System??	0	0			May need to debenture
2012	Sanitary Connection Fee - Innerkip Firehall	15,000	0	15,000		Facility Reserve
2012	Innerkip Jaws (from 2011)	25,000	5,000	20,000		Eqp Reserve - delayed from 2011
2012	Mock Disaster Reserve	0	0			\$10,000 in Reserve

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2013	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2013	Facilities/Reserve	30,000	30,000			
2013	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	8th Payment
2013	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	27,000	27,000			FD Req. Eqp. Reserve (Balance \$51,500)
2013	Departmental Equipment	36,000	36,000			\$10,000 to each dept, \$6,000 for 244
2013	Tavistock Tanker	168,000		168,000		
2013	Fire Chief Vehicle	30,000	0	30,000		
2013	BB Agreement Termination					Asset valuation as per the Agreement, Finance from Rev
2013	Communications System Reserve	25,000	25,000			Start a Reserve, may need to debenture (\$250,000) (1)
2013	Hickson FH Major Internal Maintenance	10,000		10,000		Drywall, Painting, Lights?
2013	Gas Monitors	7,000		7,000		Eqp Reserve
2013	Water Softeners (All Stations)	12,000	12,000			
2014	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2014	Facility/Reserve	35,000	35,000			needed due to 2010 Hickson Roof
2014	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	30,000	30,000			FD Req. Eqp. Reserve
2014	Equipment	40,000		40,000		FD Req. Eqp. Reserve
2014	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2014	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	9th Payment
2014	Communications System - Res or Deb Pymt	25,000	25,000			(2)
2014	BB Agreement Termination					Asset valuation as per the Agreement, Finance from Rev
	Subject to amendment as per AMP					
2015	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2015	Facility/Reserve	40,000	40,000			
2015	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	30,000	30,000			FD Req. Eqp. Reserve
2015	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2015	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	10th Payment
2015	Innerkip Tanker (Chassis)	100,000		100,000		
2015	BB Agreement Termination					Asset valuation as per the Agreement, Finance from Rev
2015	Communications System - Res or Deb Pymt	25,000	25,000			(3)
2015	Mock Disaster Exercise	10,000	0	10,000		
	Subject to amendment as per AMP					

Fire, Emergency						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2016	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2016	Facility Improvements and/or Reserve	0	0			
2016	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	30,000	30,000			FD Req. Eqp. Reserve
2016	Equipment	40,000		40,000		FD Req. Eqp. Reserve
2016	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2016	Hickson Firehall Expansion/Addition	125,000	70,000	55,000		Facility Reserve
2016	Innerkip Tanker Replacement	150,000		150,000		Fire Truck Reserve
2016	Communications System - Res or Deb Pymt	25,000	25,000			(4)
2016	BB Agreement Termination					Asset valuation as per the Agreement, Finance from Rev
2016	Mock Disaster Reserve	2,500	2,500			
	Subject to amendment as per AMP					
2017	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2017	Facility Improvements and/or Reserve	0	0			
2017	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	30,000	30,000			FD Req. Eqp. Reserve
2017	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2017	Hickson Firehall Expansion/Addition	125,000	70,000	38,500	16,500	Fac Res/Unfunded/Future Year Budget
2017	Communications System - Res or Deb Pymt	25,000	25,000			(5)
2017	BB Agreement Termination					Asset valuation as per the Agreement, Finance from Rev
2017	Mock Disaster Reserve	2,500	2,500			
	Subject to amendment as per AMP					
2018	Appropriation to Vehicle Replacement Reserve	80,000	80,000	0	0	
2018	Facility Improvements and/or Reserve	25,000	25,000			Needed for 2017 Hickson Firehall Addition
2018	Hickson Firehall - from Prior Years	16,500	16,500			
2018	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	35,000	35,000			FD Req. Eqp. Reserve
2018	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2018	Communications System - Res or Deb Pymt	25,000	25,000			(6)
2018	BB Agreement Termination					Asset valuation as per the Agreement, Finance from Rev
2018	Mock Disaster Reserve	2,500	2,500			
	Subject to amendment as per AMP					

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2019	Appropriation to Vehicle Replacement Reserve	95,000	95,000	0	0	
2019	Facility Improvements and/or Reserve	35,000	35,000			
2019	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	35,000	35,000			FD Req. Eqp. Reserve
2019	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2019	Communications System - Res or Deb Pymt	25,000	25,000			(7)
2019	BB Agreement Termination					Asset valuation as per the Agreement, Finance from Rev
2019	Mock Disaster Reserve	2,500	2,500			
	Subject to amendment as per AMP					
2020	Appropriation to Vehicle Replacement Reserve	95,000	95,000	0	0	
2020	Facility Improvements and/or Reserve	35,000	35,000			
2020	Bunker Gear, SCBA, PPE, Pagers and/or Reserve	30,000	30,000			FD Req. Eqp. Reserve
2020	Hose, air packs, radios, dept. equipment	36,000	36,000	0	0	\$10,000 to each dept, \$6,000 for 244
2020	Communications System - Res or Deb Pymt	25,000	25,000			(8)
2020	BB Agreement Termination					Asset valuation as per the Agreement, Finance from Rev
2020	Mock Disaster Exercise	12,500	2,500	10,000		
	Subject to amendment as per AMP					

Township Of East Zorra-Tavistock
Council Financial Report
For the Twelve Months Ending December 31, 2013

	<u>2012</u> <u>Actual</u>	<u>2012</u> <u>Budget</u>	<u>2013</u> <u>Budget</u> <u>Dept Submission</u>	<u>\$</u> <u>Change</u>	<u>%</u> <u>Change</u>
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Fire & Protective Services

Fire Department					
Department Operation	34,918	41,350	46,100	4,750	11.49%
Incident Response	69,524	56,000	65,000	9,000	16.07%
Training & Practices	33,813	33,500	44,250	10,750	32.09%
Fire Prevention	1,600	1,700	1,700	0	0.00%
Fire Public Education	750	2,450	2,450	0	0.00%
2001 Ford Sterling Pumper	7,315	4,400	5,900	1,500	34.09%
2007 Freightliner Tanker	3,706	6,500	6,500	0	0.00%
2006 Ford Rescue Van	3,178	3,200	3,200	0	0.00%
Total Hickson Fire	154,804	149,100	175,100	26,000	17.44%
Department Operation	2,490	4,900	56,050	51,150	1043.88%
Incident Response	42,037	39,000	45,000	6,000	15.38%
Training & Practices	48,867	33,500	44,250	10,750	32.09%
Fire Prevention	1,281	1,700	1,700	0	0.00%
Fire Public Education	826	2,250	2,250	0	0.00%
2005 Freightliner Pumper	5,243	3,750	4,200	450	12.00%
1994 International	8,131	7,100	7,000	(100)	-1.41%
1999 Ford Rescue Van	2,763	3,250	3,250	0	0.00%
Total Innerkip Fire	111,638	95,450	163,700	68,250	71.50%
Tavistock Fire Department	42,941	38,350	44,375	6,025	15.71%
Incident Response	62,000	44,000	55,000	11,000	25.00%
Training & Practices	47,743	33,500	44,250	10,750	32.09%
Fire Prevention	1,194	1,700	1,700	0	0.00%
Fire Public Education	750	2,350	2,350	0	0.00%
1998 International Pumper	3,484	3,800	3,800	0	0.00%
1987 Ford Tanker/Pumper	2,619	4,100	4,100	0	0.00%
2005 Rescue Van	3,276	2,900	2,900	0	0.00%
Total Tavistock Fire	164,007	130,700	158,475	27,775	21.25%
Township Fire Department	115,275	129,500	140,000	10,500	8.11%
Fire Prevention	2,946	4,350	4,350	0	0.00%
Fire Public Education	467	1,000	1,000	0	0.00%
2007 GMC Sierra	4,590	4,150	4,400	250	6.02%
	123,278	139,000	149,750	10,750	7.73%
CEMC	28,170	31,950	32,550	600	1.88%
By-law Enforcement	15,946	20,025	20,225	200	1.00%
Total Fire & Protective Services	597,843	566,225	699,800	133,575	23.59%

Township Of East Zorra-Tavistock
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For the Twelve Months Ending December 31, 2013

2012 Actual	2012 Budget	2013 Budget Dept Submission	\$ Change	% Change
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Fire & Protective Services

Fire Department

Department Operation:

11-211-021-0513 Miscellaneou	(8,668)	(5,000)	(5,000)	0	0.00%
11-211-021-0576 Donations	(4,000)	0	0	0	0.00%
11-211-121-1110 Distributed Sa	0	0	0	0	0.00%
11-211-121-1130 Officer and	12,473	12,000	15,000	3,000	25.00%
11-211-121-1210 Other Payroll	5,403	5,500	5,500	0	0.00%
11-211-121-2330 Communicati	1,903	2,500	2,500	0	0.00%
11-211-121-2380 Departmental	9,414	6,500	7,500	1,000	15.38%
11-211-121-2510 Uniforms	0	100	100	0	0.00%
11-211-121-2610 Office Supplie	448	100	200	100	100.00%
11-211-121-3110 Travel/Meals/	0	0	500	500	0.00%
11-211-121-3120 Training & St	0	0	0	0	0.00%
11-211-121-3170 Memberships	120	150	150	0	0.00%
11-211-121-3210 Postage & Co	190	50	100	50	100.00%
11-211-121-3260 Telecommunic	1,769	1,800	1,800	0	0.00%
11-211-121-3270 Alarm/Dispatc	5,756	5,600	5,800	200	3.57%
11-211-121-3420 Building Main	983	2,500	2,500	0	0.00%
11-211-121-3430 Grounds Main	1,553	1,750	1,750	0	0.00%
11-211-121-3610 Electrical Pow	2,238	2,300	2,300	0	0.00%
11-211-121-3630 Natural Gas	1,098	1,500	1,200	(300)	-20.00%
11-211-121-3810 Insurance & L	4,238	4,000	4,200	200	5.00%
Total Department Operation	34,918	41,350	46,100	4,750	11.49%
 Incident Response:					
11-211-123-1130 Incident Res	69,524	56,000	65,000	9,000	16.07%
Total Incident Response	69,524	56,000	65,000	9,000	16.07%

Training & Practices:

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	<u>2012</u> Actual	<u>2012</u> Budget	<u>2013</u> Budget Dept Submission	<u>\$</u> Change	<u>%</u> Change
Training & Practices (continued):					
11-211-124-1130 Practice Wag	20,146	25,000	22,000	(3,000)	-12.00%
11-211-124-1134 Mutual Aid W	713	0	750	750	0.00%
11-211-124-1135 Training Wag	5,600	0	14,500	14,500	0.00%
11-211-124-3110 Training Trave	1,965	1,000	2,000	1,000	100.00%
11-211-124-3120 Training Cours	5,390	7,500	5,000	(2,500)	-33.33%
Total Training & Practices	<u>33,813</u>	<u>33,500</u>	<u>44,250</u>	<u>10,750</u>	<u>32.09%</u>
Fire Prevention:					
11-211-131-0513 Misc. Revenu	750	0	0	0	0.00%
11-211-131-1130 Part-time Sal	0	1,000	1,000	0	0.00%
11-211-131-2380 Departmental	850	500	500	0	0.00%
11-211-131-2610 Office Supplie	0	100	100	0	0.00%
11-211-131-2910 Miscellaneou	0	100	100	0	0.00%
Total Fire Prevention	<u>1,600</u>	<u>1,700</u>	<u>1,700</u>	<u>0</u>	<u>0.00%</u>
Fire Public Education:					
11-211-132-1130 Part-time Sal	750	1,000	1,000	0	0.00%
11-211-132-2380 Departmental	0	1,200	1,200	0	0.00%
11-211-132-2610 Office Supplie	0	50	50	0	0.00%
11-211-132-2910 Miscellaneou	0	200	200	0	0.00%
Total Fire Public Education	<u>750</u>	<u>2,450</u>	<u>2,450</u>	<u>0</u>	<u>0.00%</u>
2001 Ford Sterling Pumper:					
11-211-801-2210 Fuels/Lubrica	1,271	1,000	1,000	0	0.00%
11-211-801-2370 Repairs - Part	4,754	2,000	3,500	1,500	75.00%
11-211-801-3810 Insurance & L	1,290	1,400	1,400	0	0.00%
Total 2001 Ford Sterling Pump	<u>7,315</u>	<u>4,400</u>	<u>5,900</u>	<u>1,500</u>	<u>34.09%</u>
2007 Freightliner Tanker:					
11-211-802-2210 Fuels/Lubrica	946	1,200	1,200	0	0.00%
11-211-802-2370 Repairs - Part	1,499	4,000	4,000	0	0.00%

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	<u>2012</u> Actual	<u>2012</u> Budget	<u>2013</u> Budget Dept Submission	<u>\$</u> Change	<u>%</u> Change
2007 Freightliner Tanker (continued):					
11-211-802-3810 Insurance & L	1,260	1,300	1,300	0	0.00%
Total 2007 Freightliner Tanker	<u>3,706</u>	<u>6,500</u>	<u>6,500</u>	<u>0</u>	<u>0.00%</u>
2006 Ford Rescue Van:					
11-211-803-2210 Fuels/Lubrica	659	800	800	0	0.00%
11-211-803-2370 Repairs - Part	1,378	1,200	1,200	0	0.00%
11-211-803-3810 Insurance & L	1,141	1,200	1,200	0	0.00%
Total 2006 Ford Rescue Van	<u>3,178</u>	<u>3,200</u>	<u>3,200</u>	<u>0</u>	<u>0.00%</u>
Total Hickson Fire	<u>154,804</u>	<u>149,100</u>	<u>175,100</u>	<u>26,000</u>	<u>17.44%</u>
Department Operation:					
11-222-021-0513 Miscellaneou	(1,778)	(2,000)	(2,000)	0	0.00%
11-222-021-0521 Fees & Servic	(56,990)	(45,000)	0	45,000	-100.00%
11-222-121-1130 Officer and	11,749	12,000	15,000	3,000	25.00%
11-222-121-1210 Other Payroll	5,079	5,500	5,500	0	0.00%
11-222-121-2330 Communicati	3,263	3,500	3,500	0	0.00%
11-222-121-2380 Departmental	11,301	6,500	7,500	1,000	15.38%
11-222-121-2510 Uniforms	119	100	100	0	0.00%
11-222-121-2610 Office Supplie	93	100	100	0	0.00%
11-222-121-3110 Travel/Meals/	0	0	500	500	0.00%
11-222-121-3120 Training & St	0	0	0	0	0.00%
11-222-121-3170 Memberships	163	150	150	0	0.00%
11-222-121-3210 Postage & Co	88	50	100	50	100.00%
11-222-121-3260 Telecommunic	1,766	1,800	1,800	0	0.00%
11-222-121-3270 Alarm/Dispatc	5,756	5,600	5,800	200	3.57%
11-222-121-3420 Building Main	8,760	5,000	5,000	0	0.00%
11-222-121-3430 Grounds Main	4,598	3,500	3,500	0	0.00%
11-222-121-3610 Electrical Pow	1,732	2,000	2,000	0	0.00%
11-222-121-3620 Water	318	0	500	500	0.00%

Township Of East Zorra-Tavistock
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	<u>2012</u> Actual	<u>2012</u> Budget	<u>2013</u> Budget Dept Submission	<u>\$</u> Change	<u>%</u> Change
Department Operation (continued):					
11-222-121-3625 Sewer	407	0	500	500	0.00%
11-222-121-3630 Natural Gas	1,655	2,000	2,000	0	0.00%
11-222-121-3810 Insurance & L	4,411	4,100	4,500	400	9.76%
Total Department Operation	<u>2,490</u>	<u>4,900</u>	<u>56,050</u>	<u>51,150</u>	<u>1043.88%</u>
Incident Response:					
11-222-123-1130 Incident Res	42,037	39,000	45,000	6,000	15.38%
Total Incident Response	<u>42,037</u>	<u>39,000</u>	<u>45,000</u>	<u>6,000</u>	<u>15.38%</u>
Training & Practices:					
11-222-124-1130 Practice Wag	20,093	25,000	22,000	(3,000)	-12.00%
11-222-124-1134 Mutual Aid W	679	0	750	750	0.00%
11-222-124-1135 Training Wag	18,837	0	14,500	14,500	0.00%
11-222-124-3110 Training Trave	3,004	1,000	2,000	1,000	100.00%
11-222-124-3120 Training Cours	6,255	7,500	5,000	(2,500)	-33.33%
Total Training & Practices	<u>48,867</u>	<u>33,500</u>	<u>44,250</u>	<u>10,750</u>	<u>32.09%</u>
Fire Prevention:					
11-222-131-1130 Part-time Sal	750	1,000	1,000	0	0.00%
11-222-131-2380 Departmental	531	500	500	0	0.00%
11-222-131-2610 Office Supplie	0	100	100	0	0.00%
11-222-131-2910 Miscellaneou	0	100	100	0	0.00%
Total Fire Prevention	<u>1,281</u>	<u>1,700</u>	<u>1,700</u>	<u>0</u>	<u>0.00%</u>
Fire Public Education:					
11-222-132-1130 Part-time Sal	750	1,000	1,000	0	0.00%
11-222-132-2380 Departmental	0	1,000	1,000	0	0.00%
11-222-132-2610 Office Supplie	0	50	50	0	0.00%
11-222-132-2910 Miscellaneou	76	200	200	0	0.00%
Total Fire Public Education	<u>826</u>	<u>2,250</u>	<u>2,250</u>	<u>0</u>	<u>0.00%</u>

**Township Of East Zorra-Tavistock
Council Financial Report
For the Twelve Months Ending December 31, 2013**

	<u>2012</u> Actual	<u>2012</u> Budget	<u>2013</u> Budget Dept Submission	<u>\$</u> Change	<u>%</u> Change
2005 Freightliner Pumper:					
11-222-804-2210 Fuels/Lubrica	911	750	900	150	20.00%
11-222-804-2370 Repairs - Part	3,042	1,500	2,000	500	33.33%
11-222-804-3810 Insurance & L	1,290	1,500	1,300	(200)	-13.33%
Total 2005 Freightliner Pumper	5,243	3,750	4,200	450	12.00%
1994 International:					
11-222-805-2210 Fuels/Lubrica	773	900	800	(100)	-11.11%
11-222-805-2370 Repairs - Part	6,325	5,000	5,000	0	0.00%
11-222-805-3810 Insurance & L	1,033	1,200	1,200	0	0.00%
Total 1994 International	8,131	7,100	7,000	(100)	-1.41%
1999 Ford Rescue Van:					
11-222-806-2210 Fuels/Lubrica	768	750	750	0	0.00%
11-222-806-2370 Repairs - Part	996	1,500	1,500	0	0.00%
11-222-806-3810 Insurance & L	999	1,000	1,000	0	0.00%
Total 1999 Ford Rescue Van	2,763	3,250	3,250	0	0.00%
Total Innerkip Fire	111,638	95,450	163,700	68,250	71.50%
Tavistock Fire Department:					
11-233-021-0513 Miscellaneou	(3,676)	(5,000)	(5,000)	0	0.00%
11-233-021-0574 Facility Rental	(6,848)	(8,000)	(8,000)	0	0.00%
11-233-021-0576 Donations	(50)	0	0	0	0.00%
11-233-121-1130 Officer and	12,859	12,000	15,000	3,000	25.00%
11-233-121-1210 Other Payroll	5,425	5,000	5,600	600	12.00%
11-233-121-2330 Communicati	1,946	2,500	2,500	0	0.00%
11-233-121-2380 Departmental	10,269	6,500	7,500	1,000	15.38%
11-233-121-2510 Uniforms	0	100	100	0	0.00%
11-233-121-2610 Office Supplie	160	100	175	75	75.00%
11-233-121-3110 Travel/Meals/	0	0	500	500	0.00%

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	<u>2012</u> Actual	<u>2012</u> Budget	<u>2013</u> Budget Dept Submission	<u>\$</u> Change	<u>%</u> Change
Tavistock Fire Department (continued):					
11-233-121-3120 Training & St	0	0	0	0	0.00%
11-233-121-3170 Memberships	146	150	150	0	0.00%
11-233-121-3210 Postage & Co	81	50	100	50	100.00%
11-233-121-3260 Telecommunic	1,600	1,800	1,800	0	0.00%
11-233-121-3270 Alarm/Dispatc	5,756	5,600	5,800	200	3.57%
11-233-121-3420 Building Main	3,292	2,500	3,000	500	20.00%
11-233-121-3430 Grounds Main	2,478	4,000	4,000	0	0.00%
11-233-121-3610 Electrical Pow	3,449	4,200	4,000	(200)	-4.76%
11-233-121-3620 Water	435	1,000	1,000	0	0.00%
11-233-121-3625 Sewer	175	0	200	200	0.00%
11-233-121-3630 Natural Gas	1,260	1,750	1,750	0	0.00%
11-233-121-3810 Insurance & L	4,135	4,100	4,200	100	2.44%
11-233-121-5390 Appropriation	50	0	0	0	0.00%
Total Tavistock Fire Department	<u>42,941</u>	<u>38,350</u>	<u>44,375</u>	<u>6,025</u>	<u>15.71%</u>
Incident Response:					
11-233-123-1130 Incident Res	62,000	44,000	55,000	11,000	25.00%
Total Incident Response	<u>62,000</u>	<u>44,000</u>	<u>55,000</u>	<u>11,000</u>	<u>25.00%</u>
Training & Practices:					
11-233-124-1130 Practice Wag	21,218	25,000	22,000	(3,000)	-12.00%
11-233-124-1134 Mutual Aid W	475	0	750	750	0.00%
11-233-124-1135 Training Wag	14,560	0	14,500	14,500	0.00%
11-233-124-3110 Training Trave	3,078	1,000	2,000	1,000	100.00%
11-233-124-3120 Training Cours	8,412	7,500	5,000	(2,500)	-33.33%
Total Training & Practices	<u>47,743</u>	<u>33,500</u>	<u>44,250</u>	<u>10,750</u>	<u>32.09%</u>
Fire Prevention:					
11-233-131-1130 Part-time Sal	750	1,000	1,000	0	0.00%
11-233-131-2380 Departmental	444	500	500	0	0.00%

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	<u>2012</u> Actual	<u>2012</u> Budget	<u>2013</u> Budget Dept Submission	<u>\$</u> Change	<u>%</u> Change
Fire Prevention (continued):					
11-233-131-2610 Office Supplie	0	100	100	0	0.00%
11-233-131-2910 Miscellaneou	0	100	100	0	0.00%
Total Fire Prevention	<u>1,194</u>	<u>1,700</u>	<u>1,700</u>	<u>0</u>	<u>0.00%</u>
Fire Public Education:					
11-233-132-1130 Part-time Sal	750	1,000	1,000	0	0.00%
11-233-132-1210 Other Payroll	0	100	100	0	0.00%
11-233-132-2380 Departmental	0	1,000	1,000	0	0.00%
11-233-132-2610 Office Supplie	0	50	50	0	0.00%
11-233-132-2910 Miscellaneou	0	200	200	0	0.00%
Total Fire Public Education	<u>750</u>	<u>2,350</u>	<u>2,350</u>	<u>0</u>	<u>0.00%</u>
1998 International Pumper:					
11-233-807-2210 Fuels/Lubrica	421	500	500	0	0.00%
11-233-807-2370 Repairs - Part	1,773	2,000	2,000	0	0.00%
11-233-807-3810 Insurance & L	1,290	1,300	1,300	0	0.00%
Total 1998 International Pumpe	<u>3,484</u>	<u>3,800</u>	<u>3,800</u>	<u>0</u>	<u>0.00%</u>
1987 Ford Tanker/Pumper:					
11-233-808-2210 Fuels/Lubrica	563	900	900	0	0.00%
11-233-808-2370 Repairs - Part	968	2,000	2,000	0	0.00%
11-233-808-3810 Insurance & L	1,088	1,200	1,200	0	0.00%
Total 1987 Ford Tanker/Pumper	<u>2,619</u>	<u>4,100</u>	<u>4,100</u>	<u>0</u>	<u>0.00%</u>
2005 Rescue Van:					
11-233-809-2210 Fuels/Lubrica	487	500	500	0	0.00%
11-233-809-2370 Repairs - Part	1,500	1,000	1,000	0	0.00%
11-233-809-3810 Insurance & L	1,290	1,400	1,400	0	0.00%
Total 2005 Rescue Van	<u>3,276</u>	<u>2,900</u>	<u>2,900</u>	<u>0</u>	<u>0.00%</u>
Total Tavistock Fire	<u>164,007</u>	<u>130,700</u>	<u>158,475</u>	<u>27,775</u>	<u>21.25%</u>

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	<u>2012</u> <u>Actual</u>	<u>2012</u> <u>Budget</u>	<u>2013</u> <u>Budget</u> <u>Dept Submission</u>	<u>\$</u> <u>Change</u>	<u>%</u> <u>Change</u>
Township Fire Department:					
11-244-021-0513 Misc. Revenu	(8,329)	(500)	(1,500)	(1,000)	200.00%
11-244-021-0521 Fees & Servic	(18,087)	(7,500)	0	7,500	-100.00%
11-244-021-0531 Fire Departm	(300)	0	0	0	0.00%
11-244-121-1110 Distributed Sa	94,243	92,000	94,000	2,000	2.17%
11-244-121-1130 Part-time Sal	1,545	0	0	0	0.00%
11-244-121-1150 Vacation, Stat	7,068	9,500	9,500	0	0.00%
11-244-121-1210 Overhead	26,183	27,000	28,000	1,000	3.70%
11-244-121-2330 Communicati	526	500	500	0	0.00%
11-244-121-2380 Departmental	3,570	1,000	1,000	0	0.00%
11-244-121-2510 Uniforms	565	750	500	(250)	-33.33%
11-244-121-2610 Office Supplie	425	250	300	50	20.00%
11-244-121-2910 Miscellaneou	2,631	300	1,500	1,200	400.00%
11-244-121-3110 Travel/Meals/	2,605	2,000	2,000	0	0.00%
11-244-121-3120 Training & St	681	1,500	1,500	0	0.00%
11-244-121-3170 Membership &	341	500	500	0	0.00%
11-244-121-3210 Postage & Co	114	50	50	0	0.00%
11-244-121-3260 Telecommunic	1,315	1,500	1,500	0	0.00%
11-244-121-3290 Print, Adverti	65	500	500	0	0.00%
11-244-121-3810 Insurance & L	114	150	150	0	0.00%
Total Township Fire Departmen	<u>115,275</u>	<u>129,500</u>	<u>140,000</u>	<u>10,500</u>	<u>8.11%</u>
Fire Prevention:					
11-244-131-1110 Distributed Sa	416	0	0	0	0.00%
11-244-131-1130 Part-time Sal	0	2,500	2,500	0	0.00%
11-244-131-1210 Other Payroll	161	50	50	0	0.00%
11-244-131-2380 Departmental	1,006	500	500	0	0.00%
11-244-131-2610 Office Supplie	0	50	50	0	0.00%
11-244-131-2910 Miscellaneou	1,363	1,250	1,250	0	0.00%
Total Fire Prevention	<u>2,946</u>	<u>4,350</u>	<u>4,350</u>	<u>0</u>	<u>0.00%</u>

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	<u>2012</u> Actual	<u>2012</u> Budget	<u>2013</u> Budget Dept Submission	<u>\$</u> Change	<u>%</u> Change
Fire Public Education:					
11-244-132-1110 Distributed Sa	166	250	250	0	0.00%
11-244-132-1210 Other Payroll	60	0	0	0	0.00%
11-244-132-2380 Departmental	58	500	500	0	0.00%
11-244-132-2610 Office Supplie	0	150	150	0	0.00%
11-244-132-2910 Miscellaneou	183	100	100	0	0.00%
Total Fire Public Education	<u>467</u>	<u>1,000</u>	<u>1,000</u>	<u>0</u>	<u>0.00%</u>
2007 GMC Sierra:					
11-244-834-2210 Fuels/Lubrica	2,630	2,400	2,500	100	4.17%
11-244-834-2370 Repairs - Part	1,090	1,000	1,000	0	0.00%
11-244-834-3810 Insurance & L	870	750	900	150	20.00%
Total 2007 GMC Sierra	<u>4,590</u>	<u>4,150</u>	<u>4,400</u>	<u>250</u>	<u>6.02%</u>
	<u>123,278</u>	<u>139,000</u>	<u>149,750</u>	<u>10,750</u>	<u>7.73%</u>
CEMC:					
11-246-121-1110 Distributed Sa	11,487	13,000	13,000	0	0.00%
11-246-121-1150 Vacation, Sick	8,148	7,000	7,500	500	7.14%
11-246-121-1210 Overhead	4,052	4,000	4,100	100	2.50%
11-246-121-2380 Departmental	0	100	100	0	0.00%
11-246-121-2610 Office Supplie	0	100	100	0	0.00%
11-246-121-2910 Misc Expense	13	300	300	0	0.00%
11-246-121-3110 Travel/Meals/	1,921	2,500	2,500	0	0.00%
11-246-121-3120 Training and	220	1,000	1,000	0	0.00%
11-246-121-3125 Public Educat	0	750	750	0	0.00%
11-246-121-3260 Telecommunic	1,148	1,200	1,200	0	0.00%
11-246-121-3290 Print, Adverti	1,180	2,000	2,000	0	0.00%
Total CEMC	<u>28,170</u>	<u>31,950</u>	<u>32,550</u>	<u>600</u>	<u>1.88%</u>

By-law Enforcement:

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	<u>2012</u> <u>Actual</u>	<u>2012</u> <u>Budget</u>	<u>2013</u> <u>Budget</u> <u>Dept Submission</u>	<u>\$</u> <u>Change</u>	<u>%</u> <u>Change</u>
By-law Enforcement (continued):					
11-261-021-0811 Fines	(300)	(500)	(500)	0	0.00%
11-261-121-1110 Distributed Sa	12,270	13,000	13,100	100	0.77%
11-261-121-1210 Overhead	3,866	4,000	4,100	100	2.50%
11-261-121-2610 Office Supplie	0	150	150	0	0.00%
11-261-121-3110 Travel/Meals/	0	750	750	0	0.00%
11-261-121-3120 Training & St	0	500	500	0	0.00%
11-261-121-3170 Memberships	110	125	125	0	0.00%
11-261-121-3310 Professional S	0	2,000	2,000	0	0.00%
Total By-law Enforcement	<u>15,946</u>	<u>20,025</u>	<u>20,225</u>	<u>200</u>	<u>1.00%</u>
Total Fire & Protective Services	<u>597,843</u>	<u>566,225</u>	<u>699,800</u>	<u>133,575</u>	<u>23.59%</u>

Public Works & Development - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2005	622,000	347,000	190,000	85,000
2006	1,772,162	554,000	1,057,594	160,568
2007	1,210,599	515,000	40,000	655,599
2008	2,199,709	595,000	1,135,000	469,709
2009	2,315,000	715,000	1,005,000	595,000
2010	5,910,000	749,092	1,970,334	3,190,574
2011	2,317,000	810,000	1,407,000	100,000
2012	3,747,000	822,000	1,415,000	1,510,000
2013	2,543,700	899,700	355,000	1,289,000
2014	1,177,512	932,512	130,000	115,000
2015	1,237,512	932,512	190,000	115,000
2016	1,327,512	932,512	280,000	115,000
2017	1,062,512	932,512	15,000	115,000

Public Works

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2012	Equipment Reserve	110,000			110,000	From Operating
2012	Roads Utility Truck	65,000		65,000		Equipment Reserve
2012	Bridge Reserve	50,000	50,000	0	0	
2012	Drains	25,000	25,000	0	0	
2012	Facility Improvements	10,000	10,000	0	0	LED lights & other shop improvements
2012	LED Streetlight Conversion Program	450,000			450,000	Financed, funded from savings over 10 Years
2012	Decew & Maria St. Reconstruction	450,000		450,000		Roads Reserve
2012	Centennial Reconstruction (North End)	250,000		250,000		Gas Tax Reserve
2012	Tavistock Road Shed Development	300,000		50,000	250,000	25 DC, 25 PW Fac
2012	Innerkip Surface Asphalt	100,000		100,000		Innerkip Reserve
2012	Innerkip Debenture (2012 - 2027)	132,000	132,000			1st Payment
2012	Gravel Road Improvements as per Rating System	280,000	280,000		0	
2012	Road Resurfacing Projects	200,000	200,000			
2012	Woodstock Street Sidewalk north of Jacob	75,000	75,000	0		
2012	Hope Street Sidewalks - 5 corners to Fuhr/Renaissance					
2012	Janelle/Jacob Shave & Pave	50,000	50,000			
2012	Road Development	900,000		200,000	700,000	Funded from future surplus land, DC, TS/Con Reserve
2012	Land Acquisition	300,000		300,000		PW Facilities Reserve

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2013						
Debentures						
2013	Innerkip Debenture (2012 - 2027)	132,000	132,000			2nd Payment
2013	LED Streetlight Payment	56,700	56,700			1st Payment
Drains						
2013	Drains - Annual	10,000	10,000			
2013	Matheson Drain	25,000	25,000			
2013	Jacques Drain	35,000	35,000			
Equipment						
2013	Equipment Reserve	115,000			115,000	From Operating, \$5,000 from Bldg
2013	Riding Lawnmower	5,000		5,000		For Tav PW Shed Lands, Concern re: contractor access
Bridges						
2013	Bridge Reserve	50,000	50,000	0	0	
2013	Bridge Study - required every 2 years	15,000		15,000		Bridge Reserve
2013	Bridge Improvements - Guiderails, signage, etc.	50,000		50,000		
2013	Bridge Engineering 11th Line Mudd Creek	50,000		50,000		Start Engineering / Examine options
Facilities						
2013	Tavistock PW Shed	375,000	0	125,000	250,000	Water Tower Land
Road Projects						
2013	Decew/Maria - Surface Asphalt	45,000	45,000			
2013	Centennial Surface Asphalt	15,000	15,000			
2013	Strathallen - Additional Work?	5,000	5,000			Balance of Engineering - no further work
2013	Cassell - Additional Surface Work	50,000	50,000			
2013	Jacob Street Extension	450,000	176,000	100,000	174,000	Land Sale Proceeds
2013	William Street	15,000	15,000			
2013	18th Line Hard Surface	200,000	200,000			Cold Layed Asphalt
2013	James Street Construction	500,000			500,000	Funded as lots develop
2013	Mansoura Share of Centennial/William	250,000			250,000	To PW Construction Reserve
2013	Sidewalk	10,000		10,000		Sidewalk Reserve
2013	Sod Repairs from recent construction	50,000	50,000			Estimated cost very difficult to determine
2013	Streetlights	10,000	10,000			
2013	Loveys Property PW Storage Prep	25,000	25,000			

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014						
Debentures						
2014	Innerkip Debenture (2012 - 2027)	132,000	132,000			3rd Payment
2014	LED Streetlight Payment	55,512	55,512			2nd Payment
Drains						
2014	Drains - Annual	25,000	25,000			
2014 Equipment						
2014	Equipment Reserve	115,000			115,000	From Operating, \$5,000 from Bldg
2014	Pickup Truck Replacement	30,000		30,000		
Bridges						
2014	Bridge Reserve	50,000	50,000	0	0	
2014	Bridge Improvements	100,000		100,000		Start on
Facilities						
2014	PW Facilities Reserve	50,000	50,000			
2014	Facility Improvements	10,000	10,000			
Road Projects						
2014	As determined through AMP	600,000	600,000		0	
2014	Streetlights	10,000	10,000			

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2015						
Debentures						
2015	Innerkip Debenture (2012 - 2027)	132,000	132,000			3rd Payment
2015	LED Streetlight Payment	55,512	55,512			2nd Payment
Drains						
2015	Drains - Annual	25,000	25,000			
Equipment						
2015	Equipment Reserve	115,000			115,000	From Operating, \$5,000 from Bldg
2015	Replace 2006 Single Axle	175,000		175,000		
Bridges						
2015	Bridge Reserve	50,000	50,000	0	0	
2015	Bridge Study - required every 2 years	15,000		15,000		Bridge Reserve
Facilities						
2015	PW Facilities Reserve	50,000	50,000			
2015	Facility Improvements	10,000	10,000			
Road Projects						
2015	As determined through AMP	600,000	600,000		0	
2015	Streetlights	10,000	10,000			

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2016						
Debentures						
2016	Innerkip Debenture (2012 - 2027)	132,000	132,000			3rd Payment
2016	LED Streetlight Payment	55,512	55,512			2nd Payment
Drains						
2016	Drains - Annual	25,000	25,000			
Equipment						
2016	Equipment Reserve	115,000			115,000	From Operating, \$5,000 from Bldg
2016	Pickup Truck	30,000		30,000		
2016	Replace 2006 Tandem	200,000		200,000		
Bridges						
2016	Bridge Reserve	50,000	50,000	0	0	
2016	Bridge Improvements	50,000		50,000		Start on
Facilities						
2016	PW Facilities Reserve	50,000	50,000			
2016	Facility Improvements	10,000	10,000			
Road Projects						
2016	As determined through AMP	600,000	600,000	0	0	
2016	Streetlights	10,000	10,000			

Public Works						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2017						
Debentures						
2017	Innerkip Debenture (2012 - 2027)	132,000	132,000			3rd Payment
2017	LED Streetlight Payment	55,512	55,512			2nd Payment
Drains						
2017	Drains - Annual	25,000	25,000			
Equipment						
2017	Equipment Reserve	115,000			115,000	From Operating, \$5,000 from Bldg
Bridges						
2017	Bridge Reserve	50,000	50,000	0	0	
2017	Bridge Study - required every 2 years	15,000		15,000		Bridge Reserve
Facilities						
2017	PW Facilities Reserve	50,000	50,000			
2017	Facility Improvements	10,000	10,000			
Road Projects						
2017	As determined through AMP	600,000	600,000		0	
2017	Streetlights	10,000	10,000			

Township Of East Zorra-Tavistock
Council Financial Report
For the Twelve Months Ending December 31, 2013

	<u>2012</u> <u>Actual</u>	<u>2012</u> <u>Budget</u>	<u>2013</u> <u>Budget</u> <u>Dept Submission</u>	<u>\$</u> <u>Change</u>	<u>%</u> <u>Change</u>
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Public Works and Development

Roads & Public Works

Administration & Overhead	531,618	433,000	454,000	21,000	4.85%
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Equipment

1999 Champion 740A	(14,478)	(28,500)	(28,500)	0	0.00%
2004 Volvo 730B	(20,040)	(32,800)	(32,800)	0	0.00%
2005 John Deere Tractor	(11,883)	(15,350)	(15,350)	0	0.00%
2011 CAT Loader	(11,562)	(11,225)	(11,225)	0	0.00%
John Deere 444E Loader	(356)	6,750	6,750	0	0.00%
Chainsaws & other small eqp	11,801	9,000	9,000	0	0.00%
Snowplows, Wings, etc.	8,119	19,525	19,525	0	0.00%
2006 Vermeere BC-1000-XL Chi	(2,909)	(2,200)	(2,200)	0	0.00%
2008 Sterling Dump Truck	(38,898)	(26,700)	(26,700)	0	0.00%
2006 Volvo Dump Truck	(19,868)	(29,850)	(29,850)	0	0.00%
2006 Sterling 1375	(5,928)	(9,375)	(9,375)	0	0.00%
2012 TerraStar	(8,003)	(6,875)	(6,875)	0	0.00%
2004 Ford F-150(PW Foreman)	3,082	8,050	8,050	0	0.00%
2009 GMC Sierra Pickup(PW Ma	7,547	9,550	9,550	0	0.00%
2007 GMC	(2,148)	0	0	0	0.00%

Total Equipment	(105,524)	(110,000)	(110,000)	0	0.00%
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Road Maintenance

Misc Revenue	(6,241)	(10,000)	(7,500)	2,500	-25.00%
HM-Patching/Base Repair	21,746	38,500	42,500	4,000	10.39%
HM-Sweeping	6,803	8,800	9,800	1,000	11.36%
HM-Shoulder Maintenance	15,089	29,000	31,500	2,500	8.62%
HM-Other Maintenance	7,901	10,600	10,600	0	0.00%
LM - Patch Gravel Surface	6,577	14,100	14,100	0	0.00%
LM-Grading	50,655	67,500	72,500	5,000	7.41%
LM-Dust Control	100,480	114,000	114,000	0	0.00%
LM-Gravel Resurfacing	145,487	152,000	152,000	0	0.00%
RM-Grass Cutting/Seed/Sod	23,070	21,750	21,750	0	0.00%
RM-Tree Planting & Removal	98,691	71,475	96,500	25,025	35.01%
RM-Spraying	0	0	0	0	0.00%
RM-Debris Pickup	4,084	8,750	8,750	0	0.00%
RM-Ditching	18,799	33,450	40,450	7,000	20.93%
RM-Other Roadside Maintenance	5,288	5,800	5,800	0	0.00%
RM-Sewers & Drains	1,492	9,000	9,000	0	0.00%
RM-Catchbasin Repairs/Cleaning	2,024	9,200	9,200	0	0.00%
Bridge Maintenance	4,807	6,250	6,950	700	11.20%
Culvert Installation & Repair	23,516	28,500	33,000	4,500	15.79%
Signs/Barricades/Guard Rails	16,178	21,500	24,500	3,000	13.95%

Total Road Maintenance	546,446	640,175	695,400	55,225	8.63%
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Winter Control

Misc. Revenue	(4,225)	(3,000)	(3,000)	0	0.00%
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Township Of East Zorra-Tavistock
Council Financial Report
For the Twelve Months Ending December 31, 2013

	<u>2012</u> Actual	<u>2012</u> Budget	<u>2013</u> Budget Dept Submission	<u>\$</u> Change	<u>%</u> Change
Truck-Plowing/Salting/Sanding	63,396	96,250	106,250	10,000	10.39%
Grader-Plowing/Iceblading	12,398	33,500	38,500	5,000	14.93%
Hauling Sand & Salt	0	0	0	0	0.00%
Snowfence Erection & Removal	8,872	13,500	13,500	0	0.00%
Other Winter Activities	1,977	6,400	8,375	1,975	30.86%
Snow Removal from Streets	0	10,400	10,400	0	0.00%
Snow Removal Parking Lots	0	5,600	5,600	0	0.00%
Snow Removal Sidewalks	5,539	12,500	12,500	0	0.00%
Total Snow Removal	87,957	175,150	192,125	16,975	9.69%
Other Activities					
Road Facilities	41,279	44,850	47,600	2,750	6.13%
Sidewalks	18,700	25,000	25,000	0	0.00%
Leaf & Yard Waste Program	0	0	0	0	0.00%
Streetlighting	47,106	62,500	42,500	(20,000)	-32.00%
Municipal Drainage	64,989	14,275	16,975	2,700	18.91%
Tile Drainage Program	(20,927)	400	400	0	0.00%
Building	55,023	65,200	75,300	10,100	15.49%
Total Other Activities	206,170	212,225	207,775	(4,450)	-2.10%
Total Operating	1,266,667	1,350,550	1,439,300	88,750	6.57%

Township Of East Zorra-Tavistock
Council Financial Report
For the Twelve Months Ending December 31, 2013

2012 Actual	2012 Budget	2013 Budget <small>Dept Submission</small>	\$ Change	% Change
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Public Works and Development

Roads & Public Works

Administration & Overhead:

11-311-021-0513 Misc. Revenu	(14,986)	(15,000)	(15,000)	0	0.00%
11-311-121-1110 Distributed Sa	140,408	135,000	145,000	10,000	7.41%
11-311-121-1140 Overtime, Shif	789	6,000	3,000	(3,000)	-50.00%
11-311-121-1150 Vacation, Stat	55,162	52,000	58,000	6,000	11.54%
11-311-121-1210 Overhead	43,800	42,000	45,000	3,000	7.14%
11-311-121-2510 Uniforms	1,605	3,000	3,000	0	0.00%
11-311-121-2610 Office Supplie	430	500	500	0	0.00%
11-311-121-3110 Travel/Meals/	2,651	4,000	4,000	0	0.00%
11-311-121-3120 Training & St	1,065	5,000	5,000	0	0.00%
11-311-121-3170 Memberships	1,140	1,200	1,200	0	0.00%
11-311-121-3210 Postage & Co	251	0	0	0	0.00%
11-311-121-3260 Telecommunic	5,705	7,000	7,000	0	0.00%
11-311-121-3290 Print, Adverti	872	1,300	1,300	0	0.00%
11-311-121-3310 Professional S	1,933	4,000	4,000	0	0.00%
11-311-121-3510 Equipment Re	2,572	2,000	2,000	0	0.00%
11-311-121-3810 Insurance & L	78,221	75,000	80,000	5,000	6.67%
11-311-121-5390 Appropriation	210,000	110,000	110,000	0	0.00%
Total Administration & Overhea	531,618	433,000	454,000	21,000	4.85%

Equipment

1999 Champion 740A:

11-311-821-0761 Equipment Re	(27,983)	(50,000)	(50,000)	0	0.00%
11-311-821-1110 Distributed Sa	1,322	2,000	2,000	0	0.00%
11-311-821-1210 Overhead	415	500	500	0	0.00%
11-311-821-2210 Fuels/Lubrica	8,794	14,000	14,000	0	0.00%
11-311-821-2370 Repairs - Part	2,257	4,000	4,000	0	0.00%
11-311-821-3810 Insurance & L	717	1,000	1,000	0	0.00%

Township Of East Zorra-Tavistock
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	<u>2012</u> Actual	<u>2012</u> Budget	<u>2013</u> Budget Dept Submission	<u>\$</u> Change	<u>%</u> Change
1999 Champion 740A (continued):					
Total 1999 Champion 740A	(14,478)	(28,500)	(28,500)	0	0.00%
2004 Volvo 730B:					
11-311-823-0761 Equipment Re	(36,807)	(56,000)	(56,000)	0	0.00%
11-311-823-1110 Distributed Sa	1,432	2,000	2,000	0	0.00%
11-311-823-1210 Overhead	451	500	500	0	0.00%
11-311-823-2210 Fuels/Lubrica	9,812	15,000	15,000	0	0.00%
11-311-823-2370 Repairs - Part	4,534	5,000	5,000	0	0.00%
11-311-823-3810 Insurance & L	538	700	700	0	0.00%
Total 2004 Volvo 730B	(20,040)	(32,800)	(32,800)	0	0.00%
2005 John Deere Tractor:					
11-311-824-0761 Equipment Re	(20,736)	(24,400)	(24,400)	0	0.00%
11-311-824-1110 Distributed Sa	1,448	1,500	1,500	0	0.00%
11-311-824-1210 Overhead	311	250	250	0	0.00%
11-311-824-2210 Fuels/Lubrica	4,102	3,000	3,000	0	0.00%
11-311-824-2370 Repairs - Part	2,842	4,000	4,000	0	0.00%
11-311-824-3810 Insurance & L	150	300	300	0	0.00%
Total 2005 John Deere Tractor	(11,883)	(15,350)	(15,350)	0	0.00%
2011 CAT Loader:					
11-311-825-0761 Equipment Re	(13,236)	(17,500)	(17,500)	0	0.00%
11-311-825-1110 Distributed Sa	337	1,000	1,000	0	0.00%
11-311-825-1210 Overhead	109	250	250	0	0.00%
11-311-825-2210 Fuels/Lubrica	0	2,500	2,500	0	0.00%
11-311-825-2370 Repairs - Part	780	2,000	2,000	0	0.00%
11-311-825-3810 Insurance & L	448	525	525	0	0.00%
Total 2011 CAT Loader	(11,562)	(11,225)	(11,225)	0	0.00%

John Deere 444E Loader:

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	<u>2012</u> Actual	<u>2012</u> Budget	<u>2013</u> Budget Dept Submission	<u>\$</u> Change	<u>%</u> Change
John Deere 444E Loader (continued):					
11-311-826-0761 Equipment Re	(3,082)	(6,000)	(6,000)	0	0.00%
11-311-826-1110 Distributed Sa	513	1,000	1,000	0	0.00%
11-311-826-1210 Overhead	159	250	250	0	0.00%
11-311-826-2210 Fuels/Lubrica	1,533	2,000	2,000	0	0.00%
11-311-826-2370 Repairs - Part	188	9,000	9,000	0	0.00%
11-311-826-3810 Insurance & L	333	500	500	0	0.00%
Total John Deere 444E Loader	<u>(356)</u>	<u>6,750</u>	<u>6,750</u>	<u>0</u>	<u>0.00%</u>
Chainsaws & other small eqp:					
11-311-827-1110 Distributed Sa	2,880	2,500	2,500	0	0.00%
11-311-827-1210 Overhead	872	500	500	0	0.00%
11-311-827-2210 Fuels/Lubrica	1,047	2,500	2,500	0	0.00%
11-311-827-2370 Repairs - Part	7,002	3,500	3,500	0	0.00%
Total Chainsaws & other small	<u>11,801</u>	<u>9,000</u>	<u>9,000</u>	<u>0</u>	<u>0.00%</u>
Snowplows, Wings, etc.:					
11-311-828-1110 Distributed Sa	2,644	7,500	7,500	0	0.00%
11-311-828-1210 Overhead	765	2,000	2,000	0	0.00%
11-311-828-2370 Repairs - Part	4,691	10,000	10,000	0	0.00%
11-311-828-3810 Insurance & L	19	25	25	0	0.00%
Total Snowplows, Wings, etc.	<u>8,119</u>	<u>19,525</u>	<u>19,525</u>	<u>0</u>	<u>0.00%</u>
2006 Vermeere BC-1000-XL Chipper:					
11-311-829-0761 Equipment Re	(3,609)	(3,000)	(3,000)	0	0.00%
11-311-829-1110 Distributed Sa	185	500	500	0	0.00%
11-311-829-1210 Overhead	120	100	100	0	0.00%
11-311-829-2210 Fuels/Lubrica	0	100	100	0	0.00%
11-311-829-2370 Repairs-Parts	291	0	0	0	0.00%
11-311-829-3810 Insurance & L	103	100	100	0	0.00%
Total 2006 Vermeere BC-1000-	<u>(2,909)</u>	<u>(2,200)</u>	<u>(2,200)</u>	<u>0</u>	<u>0.00%</u>

Township Of East Zorra-Tavistock
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	<u>2012</u> Actual	<u>2012</u> Budget	<u>2013</u> Budget Dept Submission	<u>\$</u> Change	<u>%</u> Change
2008 Sterling Dump Truck:					
11-311-830-0761 Equipment Re	(57,945)	(56,000)	(56,000)	0	0.00%
11-311-830-1110 Distributed Sa	1,755	3,500	3,500	0	0.00%
11-311-830-1210 Overhead	578	1,000	1,000	0	0.00%
11-311-830-2210 Fuels/Lubrica	12,285	16,000	16,000	0	0.00%
11-311-830-2370 Repairs - Part	1,933	6,000	6,000	0	0.00%
11-311-830-3810 Insurance & L	2,496	2,800	2,800	0	0.00%
Total 2008 Sterling Dump Truck	(38,898)	(26,700)	(26,700)	0	0.00%
2006 Volvo Dump Truck:					
11-311-831-0761 Equipment Re	(41,289)	(55,000)	(55,000)	0	0.00%
11-311-831-1110 Distributed Sa	1,972	2,000	2,000	0	0.00%
11-311-831-1210 Overhead	707	500	500	0	0.00%
11-311-831-2210 Fuels/Lubrica	11,452	15,000	15,000	0	0.00%
11-311-831-2370 Repairs - Part	5,126	5,500	5,500	0	0.00%
11-311-831-3810 Insurance & L	2,164	2,150	2,150	0	0.00%
Total 2006 Volvo Dump Truck	(19,868)	(29,850)	(29,850)	0	0.00%
2006 Sterling 1375:					
11-311-832-0761 Equipment Re	(16,266)	(25,000)	(25,000)	0	0.00%
11-311-832-1110 Distributed Sa	2,204	2,500	2,500	0	0.00%
11-311-832-1210 Overhead	515	625	625	0	0.00%
11-311-832-2210 Fuels/Lubrica	5,109	6,000	6,000	0	0.00%
11-311-832-2370 Repairs - Part	662	4,500	4,500	0	0.00%
11-311-832-3810 Insurance & L	1,848	2,000	2,000	0	0.00%
Total 2006 Sterling 1375	(5,928)	(9,375)	(9,375)	0	0.00%
2012 TerraStar:					
11-311-833-0761 Equipment Re	(11,486)	(14,525)	(14,525)	0	0.00%
11-311-833-1110 Distributed Sa	556	750	750	0	0.00%
11-311-833-1210 Overhead	183	200	200	0	0.00%

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	<u>2012</u> Actual	<u>2012</u> Budget	<u>2013</u> Budget Dept Submission	<u>\$</u> Change	<u>%</u> Change
2012 TerraStar (continued):					
11-311-833-2210 Fuels/Lubrica	71	4,000	4,000	0	0.00%
11-311-833-2370 Repairs - Part	1,585	2,000	2,000	0	0.00%
11-311-833-3810 Insurance & L	1,088	700	700	0	0.00%
Total 2012 TerraStar	(8,003)	(6,875)	(6,875)	0	0.00%
2004 Ford F-150(PW Foreman):					
11-311-835-0761 Equipment Re	(6,345)	(6,050)	(6,050)	0	0.00%
11-311-835-1110 Distributed Sa	442	600	600	0	0.00%
11-311-835-1210 Overhead	145	200	200	0	0.00%
11-311-835-2210 Fuels/Lubrica	7,625	9,000	9,000	0	0.00%
11-311-835-2370 Repairs - Part	243	3,500	3,500	0	0.00%
11-311-835-3510 Equipment Re	26	0	0	0	0.00%
11-311-835-3810 Insurance & L	947	800	800	0	0.00%
Total 2004 Ford F-150(PW Fo	3,082	8,050	8,050	0	0.00%
2009 GMC Sierra Pickup(PW Manager):					
11-311-836-0761 Equipment Re	(180)	0	0	0	0.00%
11-311-836-1110 Distributed Sa	208	250	250	0	0.00%
11-311-836-1210 Overhead	68	100	100	0	0.00%
11-311-836-2210 Fuels/Lubrica	4,895	5,500	5,500	0	0.00%
11-311-836-2370 Repairs - Part	1,610	3,000	3,000	0	0.00%
11-311-836-3810 Insurance & L	947	700	700	0	0.00%
Total 2009 GMC Sierra Picku	7,547	9,550	9,550	0	0.00%
2007 GMC:					
11-311-837-0761 Equipment Re	(6,313)	0	0	0	0.00%
11-311-837-1110 Distributed Sa	229	0	0	0	0.00%
11-311-837-1210 Overhead	62	0	0	0	0.00%
11-311-837-2210 Fuels/Lubrica	2,844	0	0	0	0.00%
11-311-837-2370 Repairs - Part	56	0	0	0	0.00%

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	<u>2012</u> Actual	<u>2012</u> Budget	<u>2013</u> Budget Dept Submission	<u>\$</u> Change	<u>%</u> Change
2007 GMC (continued):					
11-311-837-3810 Insurance & L	973	0	0	0	0.00%
Total 2007 GMC	<u>(2,148)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>
Total Equipment	<u>(105,524)</u>	<u>(110,000)</u>	<u>(110,000)</u>	<u>0</u>	<u>0.00%</u>
Road Maintenance					
Misc Revenue:					
11-313-021-0513 Misc. Revenu	(6,241)	(10,000)	(7,500)	2,500	-25.00%
Total Misc Revenue	<u>(6,241)</u>	<u>(10,000)</u>	<u>(7,500)</u>	<u>2,500</u>	<u>-25.00%</u>
HM-Patching/Base Repair:					
11-313-315-1110 Distributed Sa	1,871	5,000	5,000	0	0.00%
11-313-315-1210 Overhead	715	1,500	1,500	0	0.00%
11-313-315-2110 Granulars & A	899	6,000	6,000	0	0.00%
11-313-315-3505 Equipment Re	16,901	20,000	20,000	0	0.00%
11-313-315-3510 Equipment Re	1,360	6,000	10,000	4,000	66.67%
Total HM-Patching/Base Repair	<u>21,746</u>	<u>38,500</u>	<u>42,500</u>	<u>4,000</u>	<u>10.39%</u>
HM-Sweeping:					
11-313-317-1110 Distributed Sa	0	250	250	0	0.00%
11-313-317-1210 Overhead	0	50	50	0	0.00%
11-313-317-3505 Equipment Re	6,803	7,000	8,000	1,000	14.29%
11-313-317-3510 Equipment Re	0	1,500	1,500	0	0.00%
Total HM-Sweeping	<u>6,803</u>	<u>8,800</u>	<u>9,800</u>	<u>1,000</u>	<u>11.36%</u>
HM-Shoulder Maintenance:					
11-313-318-1110 Distributed Sa	5,143	5,000	5,000	0	0.00%
11-313-318-1210 Overhead	1,698	1,500	1,500	0	0.00%
11-313-318-2110 Granulars & A	1,470	10,000	10,000	0	0.00%
11-313-318-3505 Equipment Re	0	5,000	5,000	0	0.00%
11-313-318-3510 Equipment Re	6,778	7,500	10,000	2,500	33.33%
Total HM-Shoulder Maintenanc	<u>15,089</u>	<u>29,000</u>	<u>31,500</u>	<u>2,500</u>	<u>8.62%</u>

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	<u>2012</u> Actual	<u>2012</u> Budget	<u>2013</u> Budget Dept Submission	<u>\$</u> Change	<u>%</u> Change
HM-Other Maintenance:					
11-313-319-1110 Distributed Sa	0	500	500	0	0.00%
11-313-319-1210 Overhead	0	100	100	0	0.00%
11-313-319-2180 Building Mater	0	500	500	0	0.00%
11-313-319-3310 Professional S	7,718	5,000	5,000	0	0.00%
11-313-319-3505 Equipment Re	183	1,500	1,500	0	0.00%
11-313-319-3510 Equipment Re	0	3,000	3,000	0	0.00%
Total HM-Other Maintenance	<u>7,901</u>	<u>10,600</u>	<u>10,600</u>	<u>0</u>	<u>0.00%</u>
LM - Patch Gravel Surface:					
11-313-331-1110 Distributed Sa	867	2,000	2,000	0	0.00%
11-313-331-1210 Overhead	264	600	600	0	0.00%
11-313-331-2110 Granulars & A	3,736	6,500	6,500	0	0.00%
11-313-331-3510 Equipment Re	1,710	5,000	5,000	0	0.00%
Total LM - Patch Gravel Surfac	<u>6,577</u>	<u>14,100</u>	<u>14,100</u>	<u>0</u>	<u>0.00%</u>
LM-Grading:					
11-313-334-1110 Distributed Sa	13,805	18,000	18,000	0	0.00%
11-313-334-1210 Overhead	4,070	4,500	4,500	0	0.00%
11-313-334-3510 Equipment Re	32,780	45,000	50,000	5,000	11.11%
Total LM-Grading	<u>50,655</u>	<u>67,500</u>	<u>72,500</u>	<u>5,000</u>	<u>7.41%</u>
LM-Dust Control:					
11-313-335-1110 Distributed Sa	3,722	5,500	5,500	0	0.00%
11-313-335-1210 Overhead	900	1,500	1,500	0	0.00%
11-313-335-3510 Equipment Re	6,530	12,000	12,000	0	0.00%
11-313-335-3555 Roads Contra	89,327	95,000	95,000	0	0.00%
Total LM-Dust Control	<u>100,480</u>	<u>114,000</u>	<u>114,000</u>	<u>0</u>	<u>0.00%</u>
LM-Gravel Resurfacing:					
11-313-337-1110 Distributed Sa	3,142	5,500	5,500	0	0.00%

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	<u>2012</u> Actual	<u>2012</u> Budget	<u>2013</u> Budget Dept Submission	<u>\$</u> Change	<u>%</u> Change
LM-Gravel Resurfacing (continued):					
11-313-337-1210 Overhead	846	1,500	1,500	0	0.00%
11-313-337-3510 Equipment Re	7,390	10,000	15,000	5,000	50.00%
11-313-337-3555 Roads Contra	134,109	135,000	130,000	(5,000)	-3.70%
Total LM-Gravel Resurfacing	145,487	152,000	152,000	0	0.00%
RM-Grass Cutting/Seed/Sod:					
11-313-341-1110 Distributed Sa	5,955	6,500	6,500	0	0.00%
11-313-341-1210 Overhead	836	1,250	1,250	0	0.00%
11-313-341-2120 Seed/Sod/Soil	2,030	2,000	2,000	0	0.00%
11-313-341-3505 Equipment Re	2,786	0	0	0	0.00%
11-313-341-3510 Equipment Re	11,464	12,000	12,000	0	0.00%
Total RM-Grass Cutting/Seed/	23,070	21,750	21,750	0	0.00%
RM-Tree Planting & Removal:					
11-313-342-1110 Distributed Sa	27,567	18,000	24,000	6,000	33.33%
11-313-342-1210 Overhead	8,154	4,500	4,500	0	0.00%
11-313-342-2150 Trees & Fertil	3,321	3,000	3,000	0	0.00%
11-313-342-3505 Equipment Re	27,892	25,000	35,000	10,000	40.00%
11-313-342-3510 Equipment Re	31,756	20,975	30,000	9,025	43.03%
Total RM-Tree Planting & Rem	98,691	71,475	96,500	25,025	35.01%
RM-Debris Pickup:					
11-313-345-1110 Distributed Sa	1,659	3,000	3,000	0	0.00%
11-313-345-1210 Overhead	440	750	750	0	0.00%
11-313-345-2910 Misc. Expense	1,128	3,000	3,000	0	0.00%
11-313-345-3510 Equipment Re	858	2,000	2,000	0	0.00%
Total RM-Debris Pickup	4,084	8,750	8,750	0	0.00%
RM-Ditching:					
11-313-346-1110 Distributed Sa	3,177	8,000	8,000	0	0.00%

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RM-Ditching (continued):					
11-313-346-1210 Overhead	1,137	2,250	2,250	0	0.00%
11-313-346-2110 Granulars & A	1,278	100	100	0	0.00%
11-313-346-2140 Culverts	0	1,600	1,600	0	0.00%
11-313-346-2180 Building Mater	876	500	500	0	0.00%
11-313-346-3505 Equipment Re	6,440	11,000	13,000	2,000	18.18%
11-313-346-3510 Equipment Re	5,890	10,000	15,000	5,000	50.00%
Total RM-Ditching	<u>18,799</u>	<u>33,450</u>	<u>40,450</u>	<u>7,000</u>	<u>20.93%</u>
RM-Other Roadside Maintenance:					
11-313-347-1110 Distributed Sa	1,896	2,500	2,500	0	0.00%
11-313-347-1210 Overhead	544	600	600	0	0.00%
11-313-347-2110 Granulars & A	0	200	200	0	0.00%
11-313-347-3505 Equipment Re	445	500	500	0	0.00%
11-313-347-3510 Equipment Re	2,403	2,000	2,000	0	0.00%
Total RM-Other Roadside Main	<u>5,288</u>	<u>5,800</u>	<u>5,800</u>	<u>0</u>	<u>0.00%</u>
RM-Sewers & Drains:					
11-313-348-1110 Distributed Sa	209	2,000	2,000	0	0.00%
11-313-348-1210 Overhead	76	500	500	0	0.00%
11-313-348-2110 Granulars & A	0	200	200	0	0.00%
11-313-348-2140 Culverts	0	300	300	0	0.00%
11-313-348-2180 Building Mater	0	1,500	1,500	0	0.00%
11-313-348-3505 Equipment Re	875	3,000	3,000	0	0.00%
11-313-348-3510 Equipment Re	333	1,500	1,500	0	0.00%
Total RM-Sewers & Drains	<u>1,492</u>	<u>9,000</u>	<u>9,000</u>	<u>0</u>	<u>0.00%</u>
RM-Catchbasin Repairs/Cleaning:					
11-313-349-1110 Distributed Sa	938	2,500	2,500	0	0.00%
11-313-349-1210 Overhead	271	700	700	0	0.00%
11-313-349-2180 Building Mater	336	2,000	2,000	0	0.00%

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RM-Catchbasin Repairs/Cleaning (continued):					
11-313-349-3505 Equipment Re	0	1,000	1,000	0	0.00%
11-313-349-3510 Equipment Re	480	3,000	3,000	0	0.00%
Total RM-Catchbasin Repairs/C	<u>2,024</u>	<u>9,200</u>	<u>9,200</u>	<u>0</u>	<u>0.00%</u>
Bridge Maintenance:					
11-313-361-1110 Distributed Sa	2,157	2,000	2,500	500	25.00%
11-313-361-1210 Overhead	430	300	500	200	66.67%
11-313-361-2110 Granulars & A	0	250	250	0	0.00%
11-313-361-2180 Building Mater	0	200	200	0	0.00%
11-313-361-3510 Equipment Re	2,220	3,500	3,500	0	0.00%
Total Bridge Maintenance	<u>4,807</u>	<u>6,250</u>	<u>6,950</u>	<u>700</u>	<u>11.20%</u>
Culvert Installation & Repair:					
11-313-364-1110 Distributed Sa	1,954	4,500	4,500	0	0.00%
11-313-364-1210 Overhead	581	1,000	1,000	0	0.00%
11-313-364-2110 Granulars & A	580	3,500	3,500	0	0.00%
11-313-364-2140 Culverts	10,142	8,000	10,000	2,000	25.00%
11-313-364-3505 Equipment Re	8,047	6,500	6,500	0	0.00%
11-313-364-3510 Equipment Re	2,212	5,000	7,500	2,500	50.00%
Total Culvert Installation & Rep	<u>23,516</u>	<u>28,500</u>	<u>33,000</u>	<u>4,500</u>	<u>15.79%</u>
Signs/Barricades/Guard Rails:					
11-313-371-1110 Distributed Sa	7,483	7,000	9,000	2,000	28.57%
11-313-371-1210 Overhead	2,038	1,500	2,500	1,000	66.67%
11-313-371-2160 Signs/Posts/G	3,144	9,000	9,000	0	0.00%
11-313-371-3510 Equipment Re	3,513	4,000	4,000	0	0.00%
Total Signs/Barricades/Guard R	<u>16,178</u>	<u>21,500</u>	<u>24,500</u>	<u>3,000</u>	<u>13.95%</u>
Total Road Maintenance	<u>546,446</u>	<u>640,175</u>	<u>695,400</u>	<u>55,225</u>	<u>8.63%</u>

Winter Control

Misc. Revenue:

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Misc. Revenue (continued):					
11-314-021-0513 Misc. Revenue	(4,225)	(3,000)	(3,000)	0	0.00%
Total Misc. Revenue	(4,225)	(3,000)	(3,000)	0	0.00%
Truck-Plowing/Salting/Sanding:					
11-314-411-1110 Distributed Sa	15,549	25,000	25,000	0	0.00%
11-314-411-1210 Overhead	4,106	6,250	6,250	0	0.00%
11-314-411-2430 Sand & Salt	19,894	25,000	25,000	0	0.00%
11-314-411-3510 Equipment Re	23,847	40,000	50,000	10,000	25.00%
Total Truck-Plowing/Salting/Sa	63,396	96,250	106,250	10,000	10.39%
Grader-Plowing/Iceblading:					
11-314-412-1110 Distributed Sa	3,679	10,000	10,000	0	0.00%
11-314-412-1210 Overhead	1,020	2,500	2,500	0	0.00%
11-314-412-3510 Equipment Re	7,700	21,000	26,000	5,000	23.81%
Total Grader-Plowing/Icebladin	12,398	33,500	38,500	5,000	14.93%
Snowfence Erection & Removal:					
11-314-414-1110 Distributed Sa	3,992	5,000	5,000	0	0.00%
11-314-414-1210 Overhead	1,505	1,000	1,000	0	0.00%
11-314-414-2741 Snowfence	0	2,500	2,500	0	0.00%
11-314-414-3510 Equipment Re	3,374	5,000	5,000	0	0.00%
Total Snowfence Erection & R	8,872	13,500	13,500	0	0.00%
Other Winter Activities:					
11-314-415-1110 Distributed Sa	748	1,500	1,500	0	0.00%
11-314-415-1210 Overhead	179	400	400	0	0.00%
11-314-415-3510 Equipment Re	1,050	4,500	6,475	1,975	43.89%
Total Other Winter Activities	1,977	6,400	8,375	1,975	30.86%
Snow Removal from Streets:					
11-314-416-1110 Distributed Sa	0	2,000	2,000	0	0.00%

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Snow Removal from Streets (continued):					
11-314-416-1210 Overhead	0	400	400	0	0.00%
11-314-416-3505 Equipment Re	0	3,000	3,000	0	0.00%
11-314-416-3510 Equipment Re	0	5,000	5,000	0	0.00%
Total Snow Removal from Streets	<u>0</u>	<u>10,400</u>	<u>10,400</u>	<u>0</u>	<u>0.00%</u>
Snow Removal Parking Lots:					
11-314-417-1110 Distributed Sa	0	500	500	0	0.00%
11-314-417-1210 Other Payroll	0	100	100	0	0.00%
11-314-417-3505 Equipment Re	0	2,000	2,000	0	0.00%
11-314-417-3510 Equipment Re	0	3,000	3,000	0	0.00%
Total Snow Removal Parking Lots	<u>0</u>	<u>5,600</u>	<u>5,600</u>	<u>0</u>	<u>0.00%</u>
Snow Removal Sidewalks:					
11-314-418-3505 Equipment Re	5,539	12,500	12,500	0	0.00%
Total Snow Removal Sidewalks	<u>5,539</u>	<u>12,500</u>	<u>12,500</u>	<u>0</u>	<u>0.00%</u>
Total Snow Removal	<u>87,957</u>	<u>175,150</u>	<u>192,125</u>	<u>16,975</u>	<u>9.69%</u>
Other Activities					
Road Facilities:					
11-312-121-1110 Distributed Sa	7,223	8,000	8,000	0	0.00%
11-312-121-1210 Overhead	1,982	2,000	2,000	0	0.00%
11-312-121-2330 Communicati	2,895	1,250	2,500	1,250	100.00%
11-312-121-2380 Departmental	8,407	10,000	10,000	0	0.00%
11-312-121-3420 Building Main	6,092	7,000	8,000	1,000	14.29%
11-312-121-3430 Grounds Main	931	1,500	2,000	500	33.33%
11-312-121-3505 Equipment Re	0	500	500	0	0.00%
11-312-121-3510 Equipment Re	3,840	2,500	2,500	0	0.00%
11-312-121-3610 Electrical Pow	4,281	6,000	5,000	(1,000)	-16.67%
11-312-121-3620 Water	502	0	500	500	0.00%
11-312-121-3625 Sewer	251	0	250	250	0.00%

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Road Facilities (continued):					
11-312-121-3630 Natural Gas	2,593	4,000	4,000	0	0.00%
11-312-121-3810 Insurance & L	2,284	2,100	2,350	250	11.90%
11-312-430-0952 Contribution	0	0	0	0	0.00%
11-312-430-1110 Distributed Sa	0	0	0	0	0.00%
11-312-430-1210 Overhead	0	0	0	0	0.00%
11-312-430-3310 Engineering/P	0	0	0	0	0.00%
11-312-430-3510 Equipment Re	0	0	0	0	0.00%
11-312-430-5120 Building Impr	0	0	0	0	0.00%
11-312-430-5170 Construction	0	0	0	0	0.00%
Total Road Facilities	<u>41,279</u>	<u>44,850</u>	<u>47,600</u>	<u>2,750</u>	<u>6.13%</u>
Sidewalks:					
11-322-430-5170 Capital Constr	0	0	0	0	0.00%
11-322-531-1110 Distributed Sa	3,761	3,500	3,500	0	0.00%
11-322-531-1210 Overhead	888	1,000	1,000	0	0.00%
11-322-531-2110 Granulars & A	141	0	0	0	0.00%
11-322-531-2180 Building Mater	1,369	10,000	10,000	0	0.00%
11-322-531-3505 Equipment Re	9,859	8,000	8,000	0	0.00%
11-322-531-3510 Equipment Re	2,683	2,500	2,500	0	0.00%
Total Sidewalks	<u>18,700</u>	<u>25,000</u>	<u>25,000</u>	<u>0</u>	<u>0.00%</u>
Leaf & Yard Waste Program:					
11-351-021-0514 Revenue from	(47,953)	(51,300)	(51,300)	0	0.00%
11-351-121-1110 Distributed Sa	12,867	13,000	13,000	0	0.00%
11-351-121-1210 Overhead	3,821	4,300	4,300	0	0.00%
11-351-121-2910 Misc. Expense	0	2,500	2,500	0	0.00%
11-351-121-3505 Equipment Re	754	7,500	7,500	0	0.00%
11-351-121-3510 Equipment Re	30,512	24,000	24,000	0	0.00%
Total Leaf & Yard Waste Program	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>

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	<u>2012</u> Actual	<u>2012</u> Budget	<u>2013</u> Budget Dept Submission	<u>\$</u> Change	<u>%</u> Change
Streetlighting:					
11-371-021-0513 Misc. Revenu	(7,269)	0	0	0	0.00%
11-371-121-2710 Electrical Mate	3,805	2,500	2,500	0	0.00%
11-371-121-3505 Equipment Re	4,076	15,000	5,000	(10,000)	-66.67%
11-371-121-3610 Electrical Pow	46,494	45,000	35,000	(10,000)	-22.22%
11-371-430-0513 Contribution f	0	0	0	0	0.00%
11-371-430-5110 Capital Equip	0	0	0	0	0.00%
Total Streetlighting	<u>47,106</u>	<u>62,500</u>	<u>42,500</u>	<u>(20,000)</u>	<u>-32.00%</u>
Municipal Drainage:					
11-871-021-0053 Municipal Dra	(39,999)	(80,000)	(80,000)	0	0.00%
11-871-021-0331 Specific Gove	(7,174)	(9,000)	(9,000)	0	0.00%
11-871-121-1110 Distributed Sa	11,429	16,000	8,500	(7,500)	-46.88%
11-871-121-1210 Overhead	2,989	4,500	2,400	(2,100)	-46.67%
11-871-121-3110 Travel/Meals/	669	1,250	1,250	0	0.00%
11-871-121-3170 Memberships	175	175	175	0	0.00%
11-871-121-3210 Postage & Co	0	150	150	0	0.00%
11-871-121-3260 Telecommunic	378	350	350	0	0.00%
11-871-121-4210 Payments on	80,207	65,000	65,000	0	0.00%
11-871-121-4220 Payments on	11,949	15,000	15,000	0	0.00%
11-871-121-4230 W/O's & Char	47	500	500	0	0.00%
11-871-121-6110 Grants	100	350	350	0	0.00%
11-871-122-1110 Municipal Dr.	3,342	0	9,000	9,000	0.00%
11-871-122-1210 Municipal Dr.	877	0	3,300	3,300	0.00%
Total Municipal Drainage	<u>64,989</u>	<u>14,275</u>	<u>16,975</u>	<u>2,700</u>	<u>18.91%</u>
Tile Drainage Program:					
11-881-021-0052 TDL Debentu	(49,894)	(50,000)	(50,000)	0	0.00%
11-881-021-0532 TDL Inspectio	(75)	(250)	(250)	0	0.00%
11-881-021-0585 TDL Paid Prior	(14,833)	0	0	0	0.00%

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	<u>2012</u> <u>Actual</u>	<u>2012</u> <u>Budget</u>	<u>2013</u> <u>Budget</u> <u>Dept Submission</u>	<u>\$</u> <u>Change</u>	<u>%</u> <u>Change</u>
Tile Drainage Program (continued):					
11-881-121-1110 Distributed Sa	0	500	500	0	0.00%
11-881-121-1210 Overhead	0	150	150	0	0.00%
11-881-121-4210 Payments on	30,685	40,000	40,000	0	0.00%
11-881-121-4220 Payments on	13,191	10,000	10,000	0	0.00%
Total Tile Drainage Program	(20,927)	400	400	0	0.00%
Building:					
11-271-021-0513 Misc Revenue	(175)	0	0	0	0.00%
11-271-021-0721 Building Permi	(74,664)	(70,000)	(70,000)	0	0.00%
11-271-121-1110 Distributed Sa	76,517	80,000	85,000	5,000	6.25%
11-271-121-1150 Vacation, Stat	11,870	9,500	10,000	500	5.26%
11-271-121-1210 Overhead	22,516	24,000	26,000	2,000	8.33%
11-271-121-2380 Departmental	0	100	100	0	0.00%
11-271-121-2510 Uniforms	250	250	500	250	100.00%
11-271-121-2610 Office Supplie	590	500	600	100	20.00%
11-271-121-2910 Miscellaneou	1,017	500	500	0	0.00%
11-271-121-3110 Travel/Meals/	2,014	3,000	3,000	0	0.00%
11-271-121-3120 Training & St	133	2,000	2,000	0	0.00%
11-271-121-3170 Memberships	501	1,000	1,000	0	0.00%
11-271-121-3260 Telecommunic	1,734	1,400	2,000	600	42.86%
11-271-121-3810 Insurance & L	9,168	8,750	9,500	750	8.57%
11-271-430-5390 Appropriation	0	0	0	0	0.00%
11-271-812-1110 Distributed Sa	35	0	0	0	0.00%
11-271-812-1210 Overhead	7	0	0	0	0.00%
11-271-812-2210 Fuels/Lubrica	2,437	2,000	2,500	500	25.00%
11-271-812-2370 Repairs - Part	169	1,500	1,500	0	0.00%
11-271-812-3810 Insurance & L	906	700	1,100	400	57.14%
Total Building	55,023	65,200	75,300	10,100	15.49%
Total Other Activities	206,170	212,225	207,775	(4,450)	-2.10%
Total Operating	1,266,667	1,350,550	1,439,300	88,750	6.57%